## Municipality of North Middlesex Continuity of Reserves and Reserve Funds At December 31, 2024 (as audited at Dec 31, 2022 plus 2023 & 2024 estimates) and 2025 budget allocations

|   | Closing Balance<br>December 31, 2024<br>(Unaudited) | Transfers to<br>Reserves / Reserve<br>Funds | Transfers (from)<br>Reserves / Reserve<br>Funds | Closing Balance<br>December 31, 2025<br>(Estimated) |
|---|---|---|---|---|
| Reserves - North Middlesex                | ,   |   |   | ,   |
| Working Capital Reserve                   | \$7,305,332.30                                      | \$2,679,720.00                              | (\$2,426,220.00)                                | \$7,558,832.30                                      |
| Vehicle and Equipment Reserve             | \$3,014,964.74                                      | \$1,282,000.00                              | (\$1,104,500.00)                                | \$3,192,464.74                                      |
| Canada Day Reserve                        | \$2,903.71  |   |   | \$2,903.71  |
| Accessibility Reserve                     | \$146,043.50  |   |   | \$146,043.50  |
| Santa Clause Parade Reserve               | \$9,330.82  |   |   | \$9,330.82  |
| Human Resources Reserve                   | \$114,892.24  | \$10,000.00                                 |   | \$124,892.24  |
| Municipal Drains Reserve                  | \$465,106.76  |   |   | \$465,106.76  |
| Facility Reserve                          | \$1,790,360.76                                      | \$413,500.00                                | (\$248,500.00)                                  | \$1,955,360.76                                      |
| Economic Development Reserve              | \$290,000.00  |   |   | \$290,000.00  |
| Municipal Election Reserve                | \$27,000.00   | \$7,000.00                                  |   | \$34,000.00   |
| Tax Rate Stabilization Reserve            | \$1,317,655.92                                      |   |   | \$1,317,655.92                                      |
| Emergency Preparedness Reserve            | \$500,000.00  |   |   | \$500,000.00  |
| Bridge Reserve                            | \$689,255.43  |   |   | \$689,255.43  |
|   | \$15,672,846.18                                     | \$4,392,220.00                              | (\$3,779,220.00)                                | \$16,285,846.18                                     |
| Reserves - Water & Wastewater             |   |   |   |   |
| Water Reserve                             | \$3,329,239.48                                      | \$1,860,498.00                              | (\$450,000.00)                                  | \$4,739,737.48                                      |
| Sanitary & Storm Sewers Reserve           | \$5,306,323.75                                      | \$3,254,833.00                              | (\$3,625,000.00)                                | \$4,936,156.75                                      |
|   | \$8,635,563.23                                      | \$5,115,331.00                              | (\$4,075,000.00)                                | \$9,675,894.23                                      |
| Total Reserves                            | \$24,308,409.41                                     | \$9,507,551.00                              | (\$7,854,220.00)                                | \$25,961,740.41                                     |
| Reserve Funds -North Middlesex            |   |   |   |   |
| Community Vibrancy Fund                   | \$918,997.43  |   | (\$90,000.00)                                   | \$828,997.43  |
| Building Department Insurance             | \$106,183.69  |   | •   | \$106,183.69  |
| Building Department Revenue Stabilization | \$723,522.74  |   |   | \$723,522.74  |
| Building Department Capital Contribution  | \$182,548.46  |   |   | \$182,548.46  |
| Total Reserve Funds                       | \$1,931,252.32                                      | \$0.00                                      | (\$90,000.00)                                   | \$1,841,252.32                                      |
| Total Reserves and Reserve Funds          | \$26,239,661.73                                     | \$9,507,551.00                              | (\$7,944,220.00)                                | \$27,802,992.73                                     |