

5 Year Capital Forecast (2026-2030)
North Middlesex excluding Water/Wastewater

1 of 4

| Year | | 1 | 2 | 3 | 4 | 5 | 1-5 |
|---|---|-------------------|-------------------|-------------|-------------|-------------------|--------------------|
| Department | Project | 2026 | 2027 | 2028 | 2029 | 2030 | 2026-2030 Total |
| ADMINISTRATION AND STUDIES | | | | | | | |
| Infrastructure & Operations | Development Charges Update | | \$ 60,000 | | | | \$ 60,000 |
| Infrastructure & Operations | Road Needs Study | | | | | \$ 80,000 | \$ 80,000 |
| Recreation | Building Condition Assessments | \$ 60,000 | | | | | \$ 60,000 |
| Planning | Official Plan Update | | | | | \$ 45,000 | \$ 45,000 |
| Economic Dev | Community Improvement Plan Update | | \$ 30,000 | | | | \$ 30,000 |
| Admin | Non Union Job Evaluation | \$ 35,000 | | | | | \$ 35,000 |
| Recreation | Arena feasibility study | | \$ 65,000 | | | | \$ 65,000 |
| Recreation | Trails master plan (depending on Recreation Master Plan) | \$ 40,000 | | | | | \$ 40,000 |
| TOTAL Administration and Studies | | \$ 135,000 | \$ 155,000 | \$ - | \$ - | \$ 125,000 | \$ 415,000 |
| LAND IMPROVEMENTS | | | | | | | |
| Recreation | AC Park Skateboard Equipment | | | | | \$ 40,000 | \$ 40,000 |
| Recreation | East Williams Playground | \$ 200,000 | | | | | \$ 200,000 |
| Recreation | Parkhill Sports Park Playground | | | | | \$ 100,000 | \$ 100,000 |
| Recreation | Lieury Park Pavilion | \$ 100,000 | | | | | \$ 100,000 |
| Recreation | Coronation Park Playground | | \$ 200,000 | | | | \$ 200,000 |
| Recreation | Parkhill A Diamond Backstop | \$ 45,000 | | | | | \$ 45,000 |
| TOTAL Land Improvements | | \$ 345,000 | \$ 200,000 | \$ - | \$ - | \$ 140,000 | \$ 685,000 |
| MACHINERY & EQUIPMENT | | | | | | | |
| Fire | Bunker Gear Replacement | \$ 20,000 | \$ 19,000 | \$ 17,500 | \$ 24,000 | \$ 19,000 | \$ 99,500 |
| Fire | SCBA & Fill Station/Compressor | \$ 550,000 | | | | | \$ 550,000 |
| Recreation | 2019 54" John Deere replacement | \$ 22,500 | | | | | \$ 22,500 |
| Recreation | 2019 Olympia replacement | | | \$ 125,000 | | | \$ 125,000 |
| Recreation | Kubota RTV | \$ 25,000 | | | | | \$ 25,000 |
| Recreation | 2016 Floor Scrubber | \$ 14,000 | | | | | \$ 14,000 |
| Recreation | 2017 Floor Scrubber | | \$ 14,000 | | | | \$ 14,000 |
| Recreation | Genie Boom | | | | | \$ 25,000 | \$ 25,000 |
| Recreation | Utility tractor with bucket for landscaping | | \$ 35,000 | | | | \$ 35,000 |
| Recreation | Infield rascal ball groomer | | | | \$ 25,000 | | \$ 25,000 |
| Infrastructure & Operations | 2010 Trackless Sidewalk Tractor (2020) | \$140,000 | | | | | \$ 140,000 |
| Infrastructure & Operations | 2018 John Deere 310 Loader Backhoe | | | \$ 450,000 | | | \$ 450,000 |
| Infrastructure & Operations | 2019 John Deere 6130 Ag Tractor | | | | \$ 270,000 | | \$ 270,000 |
| Infrastructure & Operations | 1992 John Deere 6200 Ag Tractor (2012) | | | | | \$ 225,000 | \$ 225,000 |
| Infrastructure & Operations | 1999 Vermeer Chipper (2019) | | \$ 50,000 | | | | \$ 50,000 |
| Infrastructure & Operations | 2019 Diamond Boom Mower | | | | \$ 20,000 | | \$ 20,000 |
| Infrastructure & Operations | 2009 Doosan 210 Excavator (2019) | | | | \$ 400,000 | | \$400,000 |
| Infrastructure & Operations | 2002 Caterpillar 928G Loader (2012) | | \$ 500,000 | | | | \$ 500,000 |
| Infrastructure & Operations | Street sweeper | | \$ 300,000 | | | | \$ 300,000 |
| Infrastructure & Operations | Vaccum Flusher Trailer - to be used extensively for culvert and catch basin clean-out and critical for storm system maintenance | \$250,000 | | | | | \$ 250,000 |

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2 of 4

| Year | | 1 | 2 | 3 | 4 | 5 | 1-5 |
|---|---|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------|
| Department | Project | 2026 | 2027 | 2028 | 2029 | 2030 | 2026-2030 Total |
| Infrastructure & Operations | Salt Sand Hopper for 6130M Tractor in Ailsa Craig | | \$ 20,000 | | | | \$20,000 |
| TOTAL Machinery & Equipment | | \$ 1,021,500 | \$ 938,000 | \$ 592,500 | \$ 739,000 | \$ 269,000 | \$ 3,560,000 |
| LINEAR ASSETS | | | | | | | |
| Structures | Fernhill/New Ontario Culvert - Design | \$300,000 | | | | | \$300,000 |
| Structures | Fernhill/New Ontario Culvert - Construction | | | \$253,000 | | | \$ 253,000 |
| TOTAL Linear Assets | | \$300,000 | \$0 | \$253,000 | \$0 | \$0 | \$553,000 |
| VEHICLES | | | | | | | |
| Fire | Engine | | | \$ 1,500,000 | | | \$ 1,500,000 |
| Fire | Service Truck | | | | \$ 60,000 | | \$ 60,000 |
| Recreation | 2016 Chevrolet Replacement | \$ 42,000 | | | | | \$ 42,000 |
| Recreation | 2019 Dodge Crew Cab replacement | | | | \$ 44,000 | | \$ 44,000 |
| Recreation | 2016 Ford Replacement | | \$ 42,000 | | | | \$ 42,000 |
| Infrastructure & Operations | 2014 International Tandem | \$225,000 | | | | | \$ 225,000 |
| Infrastructure & Operations | 2016 International Tandem | | \$ 575,000 | | | | \$575,000 |
| Infrastructure & Operations | 2019 International Tandem | | | | \$ 500,000 | | \$500,000 |
| Infrastructure & Operations | 2020 International Tandem | | | | | \$ 525,000 | \$525,000 |
| Infrastructure & Operations | 2021 Ford Ranger Replacement | | \$70,000 | | | \$ 60,000 | \$130,000 |
| Infrastructure & Operations | 2024 John Deere Grader | \$500,000 | | | | | \$500,000 |
| Infrastructure & Operations | 2018 John Deere Grader | | | \$ 750,000 | | | \$750,000 |
| Infrastructure & Operations | 2021 F150 Longbox | \$80,000 | | | | | \$80,000 |
| Infrastructure & Operations | 2020 Ram 2500 Pickup Crewcab | | \$ 90,000 | | | | \$90,000 |
| Infrastructure & Operations | 2021 Ford F150 Supercab pickup 6ft box | | \$ 75,000 | | | | \$75,000 |
| TOTAL Vehicles | | \$ 847,000 | \$ 852,000 | \$ 2,250,000 | \$ 604,000 | \$ 585,000 | \$ 5,138,000 |
| FACILITIES | | | | | | | |
| Recreation | Arena HVAC Unit 1 | 14,000 | | | | | \$ 14,000 |
| Recreation | Arena HVAC Unit 2 | 14,200 | | | | | \$ 14,200 |
| Recreation | Arena HVAC Unit 3 | | \$ 14,400 | | | | \$ 14,400 |
| Recreation | NMCC Cooler | \$ 8,000 | | | | | \$ 8,000 |
| Recreation | NMCC Updated Building Signage | 20,000 | | | | | \$ 20,000 |
| Recreation | Leisure Club Steel Roof | 25,000 | | | | | \$ 25,000 |
| Recreation | Arena Rink Boards | | | | | \$ 115,000 | \$ 115,000 |
| Recreation | Arena clear monofiiment ceiling | | \$ 12,000 | | | | \$ 12,000 |
| Infrastructure & Operations | McGillivray Shop | \$ 150,000 | | | | | \$ 150,000 |
| Infrastructure & Operations | Lieury Shop | | | | | \$ 100,000 | \$ 100,000 |
| Infrastructure & Operations | Parkhill Shop | | | | \$ 100,000 | | \$ 100,000 |
| Infrastructure & Operations | Ailsa Craig Shop | | \$ 100,000 | | | | \$ 100,000 |
| TOTAL Facilities | | \$ 231,200 | \$ 126,400 | \$ - | \$ 100,000 | \$ 215,000 | \$ 672,600 |
| TOTAL LEVY FUNDED CAPITAL FORECAST | | \$ 2,879,700 | \$ 2,271,400 | \$ 3,095,500 | \$ 1,443,000 | \$ 1,334,000 | \$ 11,023,600 |

5 Year Capital Forecast (2026-2030)

Water/Wastewater

| Year | | 1 | 2 | 3 | 4 | 5 | 1-5 |
|---|---------------------------------------|---------------------|--------------------|--------------------|--------------------|--------------------|---------------------|
| Department | Project | 2026 | 2027 | 2028 | 2029 | 2030 | 2026-2030 Total |
| ADMINISTRATION AND STUDIES | | | | | | | |
| Water | Water Master Plan | | \$ 150,000 | | | | \$ 150,000 |
| Wastewater | Sanitary Chamber Inspections | \$ 7,500 | \$ 7,500 | \$ 7,500 | | | \$ 22,500 |
| Wastewater | Sanitary CCTV | | \$ 25,000 | \$ 25,000 | | | \$ 50,000 |
| Wastewater | Wastewater Master Plan | | | \$ 100,000 | | | \$ 100,000 |
| TOTAL Administration and Studies | | \$ 7,500 | \$ 182,500 | \$ 132,500 | \$ - | \$ - | \$ 322,500 |
| LAND IMPROVEMENTS | | | | | | | |
| | | | | | | | \$ - |
| TOTAL Land Improvements | | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| MACHINERY & EQUIPMENT | | | | | | | |
| | | | | | | | |
| TOTAL Machinery & Equipment | | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| LINEAR ASSETS | | | | | | | |
| Water | Queen Street Phase 2 | \$3,800,000 | | | | | \$3,800,000 |
| Water | Parkhill reservoir | \$3,000,000 | | | | | \$3,000,000 |
| Wastewater | Mill Street gravity upgrades | \$388,000 | | | | | \$388,000 |
| Wastewater | Station Street gravity upgrades | \$42,500 | \$42,500 | | | | \$85,000 |
| Wastewater | Petty Street sewer upgrades | \$1,435,000 | \$1,435,000 | | | | \$2,870,000 |
| Wastewater | Annie Ada Shipley sewer upgrades | \$325,000 | \$325,000 | | | | \$650,000 |
| Wastewater | William Street SPS Forcemain upgrades | \$620,000 | | | | | \$620,000 |
| Water | AC Easement WM DD & Con | | | | \$100,000 | | \$100,000 |
| Water | Lifecycle WM Replacement Needs | \$1,000,000 | \$1,000,000 | \$1,000,000 | \$1,000,000 | \$1,000,000 | \$5,000,000 |
| TOTAL Linear Assets | | \$10,610,500 | \$2,802,500 | \$1,000,000 | \$1,100,000 | \$1,000,000 | \$16,513,000 |
| VEHICLES | | | | | | | |
| | | | | | | | \$ - |
| TOTAL Vehicles | | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| FACILITIES | | | | | | | |
| Wastewater | Ailsa Craig WWTP | | | | | | |
| Wastewater | Travelling Bridge Redundancy | \$ 100,000 | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ 300,000 |
| Wastewater | Travelling Bridge Media Replacement | | | \$ 50,000 | | | \$ 50,000 |
| Wastewater | Engineering Hydro Optimization | | | | | | \$ - |
| Wastewater | Greatario Tank | 25,000 | \$ 5,000 | | | | \$ 30,000 |
| Wastewater | Alum Tank Cleanout | | | \$ 2,500 | | | \$ 2,500 |
| Wastewater | Aeration Cleanout | | | | \$ 2,500 | \$ 2,500 | \$ 5,000 |
| Wastewater | Digester/Supernate Tank Cleanout | | | | \$ 2,500 | | \$ 2,500 |
| Wastewater | Milltronic Unit/Float Replacement | 5,000 | \$ 5,000 | | \$ 5,000 | | \$ 15,000 |
| Wastewater | UV MCC Upgrades | 60,000 | \$ 3,500 | | \$ 3,500 | | \$ 67,000 |
| Wastewater | Roof Upgrade/Maintenance | 100,000 | | | | | \$ 100,000 |
| Wastewater | Flow Meter Replacement (x3) | | | \$ 10,000 | | | \$ 10,000 |
| Wastewater | New Ontario SPS | | | | | | |
| Wastewater | SCADA Optimization | | | \$ 250,000 | | | \$ 250,000 |
| Wastewater | Pump/Valve Replacements | | \$ 25,000 | | \$ 25,000 | | \$ 50,000 |
| Wastewater | Flow Meter Replacement | | | \$ 15,000 | | | \$ 15,000 |
| Wastewater | Milltronic Unit/Float Replacement | \$ 10,000 | | | \$ 10,000 | | \$ 20,000 |
| Wastewater | Bear Creek SPS | | | | | | |
| Wastewater | SCADA Optimization | | \$ 250,000 | | | | \$ 250,000 |
| Wastewater | Pump/Valve Replacements | \$ 25,000 | | \$ 25,000 | | | \$ 50,000 |
| Wastewater | Milltronic Unit/Float Replacement | | \$ 10,000 | | | | \$ 10,000 |
| Wastewater | William Street SPS | | | | | | |
| Wastewater | Pump VFD Upgrades | | | \$ 7,500 | | | \$ 7,500 |
| Wastewater | Milltronic Unit/Float Replacement | | \$ 4,500 | | | | \$ 4,500 |
| Wastewater | Full capital project replacement | \$ 500,000 | \$ 3,500,000 | \$ 3,500,000 | | | \$ 7,500,000 |
| Wastewater | Parkhill Lagoon | | | | | | |
| Wastewater | De-sludging | | | | | | \$ - |
| Wastewater | Sludge survey | | | | \$ 50,000 | | \$ 50,000 |

5 Year Capital Forecast (2026-2030)

Water/Wastewater

| Year | | 1 | 2 | 3 | 4 | 5 | 1-5 |
|---|---|---------------|---------------|--------------|--------------|--------------|--------------------|
| Department | Project | 2026 | 2027 | 2028 | 2029 | 2030 | 2026-2030 Total |
| Wastewater | Possible Engineering Upgrades | \$ 250,000 | \$ 250,000 | \$ 250,000 | | | \$ 750,000 |
| Wastewater | Station Street SPS | | | | | | |
| Wastewater | SCADA Optimization | \$ 50,000 | | | | | \$ 50,000 |
| Wastewater | Instrument & Control Assessment/Replacement | | \$ 100,000 | | | | \$ 100,000 |
| Wastewater | Pump Replacement | \$ 10,000 | | | | | \$ 10,000 |
| Wastewater | Generator Installation | | | | | \$ 100,000 | \$ 100,000 |
| Wastewater | Victoria Street SPS | | | | | | |
| Wastewater | SCADA Optimization | \$ 500,000 | | | | | \$ 500,000 |
| Wastewater | HVAC Upgrade | \$ 50,000 | \$ 50,000 | | | | \$ 100,000 |
| Wastewater | Generator Upgrade | | \$ 500,000 | | | | \$ 500,000 |
| Wastewater | Milltronic Unit/Float Replacement | | | | | \$ 7,500 | \$ 7,500 |
| Wastewater | Pump/Valve Replacements | | \$ 25,000 | \$ 50,000 | \$ 25,000 | | \$ 100,000 |
| Wastewater | Flow Meter Replacements | | | | \$ 7,500 | | \$ 7,500 |
| Wastewater | Roof Replacement | \$ 250,000 | | | | | \$ 250,000 |
| Wastewater | Victoria Street SPS Upgrades | \$ 1,730,000 | | | | | \$ 1,730,000 |
| Water | Parkhill Reservoir | | | | | | |
| Water | SCADA Optimization | | | \$ 500,000 | | | \$ 500,000 |
| Water | Valves, Meters, Fittings, Floats, Transducers Replacement | | | | \$ 500,000 | | \$ 500,000 |
| Water | HLP Refurbishment X2, Fire Pump Replacement X2 | | \$ 100,000 | | | | \$ 100,000 |
| Water | HVAC Upgrade | | | | | \$ 250,000 | \$ 250,000 |
| Water | Generator Upgrade | \$ 500,000 | | | | | \$ 500,000 |
| Water | Roof Maintenance | | | | | \$ 150,000 | \$ 150,000 |
| Water | West Williams Booster | | | | | | |
| Water | Roof Maintenance | | \$ 25,000 | | | | \$ 25,000 |
| Water | Mount Carmel Reservoir | | | | | | |
| Water | SCADA Optimization | | \$ 250,000 | | | | \$ 250,000 |
| Water | HVAC Upgrade | | | \$ 250,000 | | | \$ 250,000 |
| Water | Concrete Paint Upgrades | | | \$ 50,000 | | | \$ 50,000 |
| Water | Outside retaining wall upgrade | | | | \$ 115,000 | | \$ 115,000 |
| Water | Roof maintenance | | | | | \$ 20,000 | \$ 20,000 |
| Water | Meters, fittings, floats, transducers replacement | | \$ 100,000 | | | | \$ 100,000 |
| Water | Inspection and ladder replacement | | | | \$ 25,000 | | \$ 25,000 |
| Water | Reservoir pipe replacement | | \$ 100,000 | | | | \$ 100,000 |
| Water | PRV rebuilds, gate valve replacements | \$ 5,000 | \$ 5,000 | \$ 5,000 | \$ 5,000 | \$ 5,000 | \$ 25,000 |
| Water | Full capital rebuild | \$ 3,500,000 | \$ 3,500,000 | | | | \$ 7,000,000 |
| Water | McGillivray Booster Station | | | | | | |
| Water | Pumps, valves, PRV replacement | | | | | \$ 250,000 | \$ 250,000 |
| Water | SCADA Optimization | | | | | \$ 250,000 | \$ 250,000 |
| Water | Ailsa Craig WT | | | | | | |
| Water | Water Tower Inspection | | | \$ 5,000 | | | \$ 5,000 |
| Water | Storm Tank Cleanout | | | \$ 2,500 | | | \$ 2,500 |
| Wastewater | Parkhill WWTP Phase 1 | \$ 27,200,000 | | | | | |
| TOTAL Facilities | | \$ 34,870,000 | \$ 8,858,000 | \$ 5,022,500 | \$ 826,000 | \$ 1,085,000 | \$ 23,461,500 |
| TOTAL WATER-WASTEWATER CAPITAL FORECAST | | \$ 45,488,000 | \$ 11,843,000 | \$ 6,155,000 | \$ 1,926,000 | \$ 2,085,000 | \$ 40,297,000 |

Legend:


Yellow highlighted items indicate Added items.

Orange highlighted items indicate an Amended item from the previous LRCF - this could be year or value.