

# North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2025 Final Budget

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Organized by Fund and Sub-Departments

Description	3 Year Actuals Comparison			Recent Budgets		Budget Request		
	2022	2023	2024	2023	2024	2025 P1	\$ Inc / (Dec)	% Inc / (Dec)
Taxation - Own Purpose Requirement from / (Contribution to) Cash	101,508	102,553	(72,844)	-	-	-	-	0.00%
Taxation - Upper Tier Requirement from / (Contribution to) Cash	-	(91,846)	(13,942)	-	-	-	-	0.00%
Taxation - English Public Requirement from / (Contribution to) Cash	(31,683)	357,793	385,920	-	-	-	-	0.00%
Taxation - French Public Requirement from / (Contribution to) Cash	(380)	4,528	4,773	-	-	-	-	0.00%
Taxation - English Separate Requirement from / (Contribution to) Cash	(8,535)	102,531	110,210	-	-	-	-	0.00%
Taxation - French Separate Requirement from / (Contribution to) Cash	(652)	7,787	8,099	-	-	-	-	0.00%
Taxation - No Support Requirement from / (Contribution to) Cash	-	(539,222)	(564,481)	-	-	-	-	0.00%
Council Revenue Subtotal	-	-	-	-	-	-	-	0.00%
Salaries and Wages	120,046	117,183	132,909	122,731	126,045	126,045	-	0.00%
Council - Benefits	6,694	4,456	3,025	8,238	19,740	19,740	-	0.00%
Council - Mileage	6,350	2,290	-	6,800	6,800	6,800	-	0.00%
Council - Conference and Convention	1,969	3,216	1,294	9,000	9,000	9,000	-	0.00%
Council - Meal Expenses	479	1,684	468	500	500	500	-	0.00%
Council - Office Supplies	1,660	-	207	100	100	100	-	0.00%
Council - Education and Training	1,586	3,982	-	8,000	1,000	1,000	-	0.00%
Council - Telephone	1,311	63	-	700	700	700	-	0.00%
Council - Clothing Allowance	-	2,406	168	3,000	1,000	1,000	-	0.00%
Council - Other Don and Support Pymts	120,002	46,324	61,237	48,000	48,000	48,000	-	0.00%
Council - Donation to Cemetery Board	10,000	10,000	-	10,000	10,000	10,000	-	0.00%
Council - Staff Recognition	2,543	2,372	871	5,000	5,000	5,000	-	0.00%
Council - Tfer to Res and Res Funds	(717,049)	80,220	70,736	90,000	90,000	-	(90,000)	-100.00%
Council - Tfer to Res and Res Funds	(80,233)	(90,000)	(70,736)	(90,000)	(90,000)	-	90,000	-100.00%
Council Expenditure Subtotal	(524,644)	184,196	200,179	222,069	227,885	227,885	-	0.00%
Council Requirement from / (Contribution to) Cash	(524,644)	184,196	200,179	222,069	227,885	227,885	-	0.00%

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Organized by Fund and Sub-Departments

Description	3 Year Actuals Comparison			Recent Budgets		Budget Request		
	2022	2023	2024	2023	2024	2025 P1	\$ Inc / (Dec)	% Inc / (Dec)
GG - Proceed from Loan	-	-	-	-	-	(2,500,000)	(2,500,000)	0.00%
GG - OMPF Allocation	(842,400)	(720,300)	(707,600)	(720,300)	(707,600)	(707,600)	-	0.00%
GG - Other Grants	(29,658)	(29,658)	(50,000)	(30,000)	(30,000)	(105,000)	(75,000)	250.00%
GG - Provincial Offences Act Revenue	(8,617)	(1,732)	(8,288)	(24,000)	(10,000)	(10,000)	-	0.00%
GG - Tax/Zoning Certificates	(13,900)	(11,125)	(14,945)	(12,000)	(12,000)	(12,000)	-	0.00%
GG - Administration Fees	(8,020)	(3,105)	(2,833)	(6,000)	(6,000)	(6,000)	-	0.00%
GG - Lottery Licences	(3,619)	(2,999)	(2,840)	(2,500)	(3,000)	(3,000)	-	0.00%
GG - Marriage Licences	(4,300)	(4,300)	(3,225)	(3,500)	(4,000)	(4,000)	-	0.00%
GG - Marriage Ceremony Fees	(1,300)	(1,000)	(384)	(900)	(1,000)	(1,000)	-	0.00%
GG - Burial Permits	-	(210)	(105)	(45)	(200)	(200)	-	0.00%
GG - Returned Cheque Charges	(375)	(350)	(275)	(250)	(250)	(250)	-	0.00%
GG - Penalty on Current Taxes	(16,608)	(12,441)	-	(40,000)	(40,000)	(40,000)	-	0.00%
GG - Interest on Tax Arrears	(88,407)	(53,575)	-	(70,000)	(70,000)	(70,000)	-	0.00%
GG -Penalty Charged on Misc A/R	(7,688)	(1,450)	-	(3,000)	(3,000)	(3,000)	-	0.00%
GG - Interest Earned	(215,312)	(283,052)	-	(120,000)	(120,000)	(120,000)	-	0.00%
GG - Photocopy Sales	(7)	(18)	(58)	(20)	(20)	(20)	-	0.00%
GG - Sale of Maps	-	(6)	-	-	-	-	-	0.00%
GG - Miscellaneous Revenue	(1,527)	(1,461)	-	(5,000)	(1,000)	(1,000)	-	0.00%
GG - Tfer from Res and Res Funds	-	-	(160,403)	-	(160,403)	-	160,403	-100.00%
<b>General Government - Administration Revenue Subtotal</b>	<b>(1,241,738)</b>	<b>(1,126,781)</b>	<b>(950,956)</b>	<b>(1,037,515)</b>	<b>(1,168,473)</b>	<b>(3,583,070)</b>	<b>(2,414,597)</b>	<b>206.65%</b>
GG - Salaries and Wages	399,294	384,069	517,961	391,650	415,250	546,000	130,750	31.49%
GG - Benefits	115,382	113,088	139,861	124,695	130,520	175,500	44,980	34.46%
GG - Sal and Wages PT/Contract/Students	1,759	-	-	-	-	-	-	0.00%
GG - Mileage	-	192	684	500	200	200	-	0.00%
GG - Conference and Convention	3,997	2,989	7,373	4,000	4,000	8,000	4,000	100.00%
GG - Meal Expenses	240	613	1,642	500	500	500	-	0.00%
GG - Office Equipment	-	-	834	-	3,000	5,000	2,000	66.67%
GG - Office Supplies	11,320	13,697	15,260	12,000	13,000	15,000	2,000	15.38%
GG - Education and Training	2,322	7,206	9,197	5,000	6,000	15,000	9,000	150.00%
GG - Cleaning and Maintenance Supplies	72	41	22	1,000	500	500	-	0.00%
GG - Publications and Subscriptions	553	241	6,469	500	500	500	-	0.00%
GG - Professional - Audit	4,612	17,116	-	17,850	18,000	18,000	-	0.00%
GG - Postage and Courier	11,631	11,240	8,925	12,000	12,000	12,000	-	0.00%
GG - Insurance Premiums	53,224	70,635	78,128	70,161	78,130	89,550	11,420	14.62%
GG - Insurance Claims	-	-	-	5,000	5,000	5,000	-	0.00%
GG - Memberships	4,697	4,160	6,262	7,000	6,000	7,500	1,500	25.00%
GG - Advertising	85	-	346	250	250	250	-	0.00%
GG - Internet Service	2,085	6,052	13,606	2,500	3,000	15,000	12,000	400.00%
GG - Telephone	5,407	6,323	3,084	5,000	6,000	6,000	-	0.00%

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Organized by Fund and Sub-Departments

Description	3 Year Actuals Comparison			Recent Budgets		Budget Request		
	2022	2023	2024	2023	2024	2025 P1	\$ Inc / (Dec)	% Inc / (Dec)
GG - Clothing Allowance	929	400	777	1,000	1,000	1,000	-	0.00%
GG - Licenses	6,556	45,793	28,477	48,600	58,780	58,780	-	0.00%
GG - Newsletter Expenses	270	311	31	1,200	500	500	-	0.00%
GG - Copier Service Agreement and Copies	7,814	10,490	14,088	10,500	10,500	15,000	4,500	42.86%
GG - Contracted Services	8,011	47,817	68,557	23,000	23,000	75,000	52,000	226.09%
GG - Software Maint and Enhancements	91,932	105,031	32,139	100,000	25,000	100,000	75,000	300.00%
GG - Professional - Legal	204	1,757	7,913	10,000	20,000	20,000	-	0.00%
GG - PSAB Expenses	-	-	10,204	10,000	-	75,000	75,000	0.00%
GG - Professional - Consulting (IT)	53,936	46,156	11,548	37,000	51,000	51,000	-	0.00%
GG - Professional - Consulting - Other	-	4,181	-	-	-	75,000	75,000	0.00%
GG - Professional - Webpage Design	-	-	-	-	-	-	-	0.00%
GG - Miscellaneous Expenses	777	8,749	-	500	500	500	-	0.00%
GG - Bank Service Charges	3,103	4,715	(18,128)	2,500	2,500	2,500	-	0.00%
GG - Mailing System Lease	7,133	7,133	7,325	5,500	5,500	7,500	2,000	36.36%
GG - Small Amount W/O	-	12	-	100	100	100	-	0.00%
GG - Cash Over/Short	50	(39)	(92)	-	-	-	-	0.00%
GG - Transfer to Deferred Revenue	(73,131)	-	-	-	-	-	-	0.00%
GG - Transfer to Capital	(850,293)	-	126,000	25,000	126,000	110,622	(15,378)	-12.20%
GG - Tfer to Reserves and Reserve Funds	2,225,242	1,320,798	1,058,145	1,320,798	1,058,145	4,375,220	3,317,075	313.48%
<b>General Government - Administration Expenditure Subtotal</b>	<b>2,099,213</b>	<b>2,240,965</b>	<b>2,156,639</b>	<b>2,255,304</b>	<b>2,084,375</b>	<b>5,887,222</b>	<b>3,802,847</b>	<b>182.45%</b>
<b>General Government - Administration Requirement from / (Contribution to) Cash</b>	<b>857,475</b>	<b>1,114,184</b>	<b>1,205,683</b>	<b>1,217,789</b>	<b>915,902</b>	<b>2,304,152</b>	<b>1,388,250</b>	<b>151.57%</b>
Election Expenses	28,843	2,958	1,730	-	3,000	3,000	-	0.00%
Elections - Miscellaneous Expenses	18	-	-	-	-	-	-	0.00%
Elections - Tfer to Res and Res Funds	(20,000)	7,000	-	7,000	7,000	7,000	-	0.00%
<b>Municipal Election Expenditure Subtotal</b>	<b>8,861</b>	<b>9,958</b>	<b>1,730</b>	<b>7,000</b>	<b>10,000</b>	<b>10,000</b>	<b>-</b>	<b>0.00%</b>
<b>Municipal Election Requirement from / (Contribution to) Cash</b>	<b>8,861</b>	<b>9,958</b>	<b>1,730</b>	<b>7,000</b>	<b>10,000</b>	<b>10,000</b>	<b>-</b>	<b>0.00%</b>
SO - Government Small Office Support	(11,620)	(13,565)	(14,680)	(13,500)	(13,500)	(13,500)	-	0.00%
SO - MTO Commissions	(34,512)	(28,325)	(26,327)	(32,000)	(32,000)	(32,000)	-	0.00%
SO - Health Card Commissions	(6,277)	(5,586)	(6,061)	(4,500)	(4,500)	(4,500)	-	0.00%
<b>Service Ontario Revenue Subtotal</b>	<b>(52,409)</b>	<b>(47,476)</b>	<b>(47,068)</b>	<b>(50,000)</b>	<b>(50,000)</b>	<b>(50,000)</b>	<b>-</b>	<b>0.00%</b>
SO - Salaries and Wages	43,230	42,882	46,168	44,455	45,655	47,000	1,345	2.95%
SO - Benefits	15,041	16,397	17,414	17,029	17,850	18,200	350	1.96%
SO - Office Supplies	255	447	262	400	400	400	-	0.00%
SO - Telephone	242	210	-	200	200	200	-	0.00%
SO - Clothing Allowance	101	89	90	100	100	100	-	0.00%
SO - Copier Service Agreement and Copies	628	743	637	700	750	750	-	0.00%
SO - Miscellaneous Expenses	6,694	41	40	100	100	100	-	0.00%
<b>Service Ontario Expenditure Subtotal</b>	<b>66,191</b>	<b>60,809</b>	<b>64,611</b>	<b>62,984</b>	<b>65,055</b>	<b>66,750</b>	<b>1,695</b>	<b>2.61%</b>
<b>Service Ontario Requirement from / (Contribution to) Cash</b>	<b>13,782</b>	<b>13,332</b>	<b>17,542</b>	<b>12,984</b>	<b>15,055</b>	<b>16,750</b>	<b>1,695</b>	<b>11.26%</b>

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Organized by Fund and Sub-Departments

Description	3 Year Actuals Comparison			Recent Budgets		Budget Request		
	2022	2023	2024	2023	2024	2025 P1	\$ Inc / (Dec)	% Inc / (Dec)
HR - Salaries and Wages	64,464	69,052	84,769	68,860	81,860	90,750	8,890	10.86%
HR - Benefits	20,044	22,561	26,668	23,080	26,520	28,750	2,230	8.41%
HR - Mileage	-	65	315	500	500	500	-	0.00%
HR - Conference and Convention	-	-	3,823	2,200	2,200	2,200	-	0.00%
HR - Meal Expenses	37	503	266	250	1,000	1,000	-	0.00%
HR - H & S Training and Education	15,559	11,385	11,592	17,500	26,200	26,200	-	0.00%
HR - Publications and Subscriptions	793	-	-	500	500	500	-	0.00%
HR - Memberships	416	1,168	356	500	500	500	-	0.00%
HR - Advertising	4,305	1,904	11,283	5,000	7,000	7,000	-	0.00%
HR - Licences	3,204	3,510	8,067	6,000	6,000	10,000	4,000	66.67%
HR - Contracted Services	110	-	13,761	1,000	20,000	20,000	-	0.00%
HR - Professional - Legal	-	1,034	5,541	10,000	5,000	5,000	-	0.00%
HR - Christmas/Volunteer/MunicipalDay	6,568	5,263	3,157	8,000	8,000	8,000	-	0.00%
HR - Tfer to Res and Res Funds	10,000	10,000	10,000	10,000	10,000	10,000	-	0.00%
<b>Human Resources Expenditure Subtotal</b>	<b>125,501</b>	<b>126,445</b>	<b>179,598</b>	<b>153,390</b>	<b>195,280</b>	<b>210,400</b>	<b>15,120</b>	<b>7.74%</b>
<b>Human Resources Requirement from / (Contribution to) Cash</b>	<b>125,501</b>	<b>126,445</b>	<b>179,598</b>	<b>153,390</b>	<b>195,280</b>	<b>210,400</b>	<b>15,120</b>	<b>7.74%</b>
SC - Parade Revenue	(3,425)	(4,407)	(4,908)	-	-	-	-	0.00%
SC - Tfer from Res and Res Funds	-	(105)	-	-	-	-	-	0.00%
<b>Santa Claus Parade - Ward 1 Revenue Subtotal</b>	<b>(3,425)</b>	<b>(4,512)</b>	<b>(4,908)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
SC - Parade Expenses	4,281	4,512	4,184	-	-	-	-	0.00%
SC - Tfer to Res and Res Funds	(578)	-	724	-	-	-	-	0.00%
<b>Santa Claus Parade - Ward 1 Expenditure Subtotal</b>	<b>3,703</b>	<b>4,512</b>	<b>4,908</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>Santa Claus Parade - Ward 1 Requirement from / (Contribution to) Cash</b>	<b>278</b>	<b>-</b>	<b>(0)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
Canada Day - Event Revenue	(4,935)	(8,015)	(7,383)	-	-	-	-	0.00%
Canada Day - Tfer from Res and Res Funds	-	(2,356)	(2,235)	-	-	-	-	0.00%
<b>Canada Day Committee Revenue Subtotal</b>	<b>(4,935)</b>	<b>(10,371)</b>	<b>(9,618)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
Canada Day Event Expenses	5,348	10,371	9,618	-	-	11,000	11,000	0.00%
Cda Day - Tfer to Res and Res Funds	(2,500)	-	-	-	-	-	-	0.00%
<b>Canada Day Committee Expenditure Subtotal</b>	<b>2,848</b>	<b>10,371</b>	<b>9,618</b>	<b>-</b>	<b>-</b>	<b>11,000</b>	<b>11,000</b>	<b>0.00%</b>
<b>Canada Day Committee Requirement from / (Contribution to) Cash</b>	<b>(2,087)</b>	<b>0</b>	<b>(0)</b>	<b>-</b>	<b>-</b>	<b>11,000</b>	<b>11,000</b>	<b>0.00%</b>

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Organized by Fund and Sub-Departments								
Description	3 Year Actuals Comparison			Recent Budgets		Budget Request		
	2022	2023	2024	2023	2024	2025 P1	\$ Inc / (Dec)	% Inc / (Dec)
Fire - FPA - Lucan Biddulph	9,448	9,613	10,574	9,450	10,400	11,630	1,230	11.83%
Fire - FPA - Lampton Shores	-	-	3,483	10,000	10,000	15,000	5,000	50.00%
Fire - FPA - Middlesex Centre	27,400	22,266	26,684	30,000	30,000	33,000	3,000	10.00%
Fire - Transfers to Joint Boards Expenditure Subtotal	36,848	31,879	40,741	49,450	50,400	59,630	9,230	18.31%
Fire - Transfers to Joint Boards Requirement from / (Contribution to) Cash	36,848	31,879	40,741	49,450	50,400	59,630	9,230	18.31%
Fire Admin - MTO Highway Calls	(17,297)	(17,071)	(12,734)	(15,000)	(18,000)	(18,000)	-	0.00%
Fire Admin - Miscellaneous Revenue	(10,928)	(9,285)	(640)	(50)	(50)	(50)	-	0.00%
Fire Department - Administration Revenue Subtotal	(28,225)	(26,356)	(13,374)	(15,050)	(18,050)	(18,050)	-	0.00%
Fire Admin - Salaries and Wages	299,749	314,382	346,967	316,285	344,895	372,250	27,355	7.93%
Fire Admin - Benefits - Life Insurance	10,819	10,850	11,461	12,500	12,500	12,500	-	0.00%
Fire Admin - Benefits	30,920	42,544	48,698	39,065	42,880	42,880	-	0.00%
Fire Admin - Mileage	-	32	91	200	200	200	-	0.00%
Fire Admin - Conference and Convention	3,714	3,576	11,080	4,000	8,000	12,000	4,000	50.00%
Fire Admin - Cell Phone Allowance	-	2,014	-	2,500	2,500	2,500	-	0.00%
Fire Admin - Phone - Chief's Cell Phone	611	662	560	900	900	900	-	0.00%
Fire Admin - Clothing Allowance and PPE	-	100	-	100	100	100	-	0.00%
Fire Admin - Awards/Commendations	-	680	-	1,500	1,500	1,500	-	0.00%
Fire Adm - Software Maint & Enhancements	2,106	23,242	1,649	8,500	8,500	8,500	-	0.00%
Fire Admin - Transfer to Capital	-	-	-	60,000	-	-	-	0.00%
Fire Admin - Tfer to Res and Res Funds	567,000	550,000	550,000	550,000	550,000	-	(550,000)	-100.00%
Fire Department - Administration Expenditure Subtotal	914,920	948,080	970,506	995,550	971,975	453,330	(518,645)	-53.36%
Fire Department - Administration Requirement from / (Contribution to) Cash	886,695	921,724	957,132	980,500	953,925	435,280	(518,645)	-54.37%
Fire Stations - Mileage	430	307	67	1,500	1,500	1,500	-	0.00%
Fire Stations - Meal Expenses	287	631	570	1,200	1,200	1,200	-	0.00%
Fire Stations - Hydro	2,984	4,626	7,241	5,300	5,300	7,500	2,200	41.51%
Fire Stations - Heat	1,622	4,735	6,032	2,500	3,600	6,500	2,900	80.56%
Fire Stations - Water and Sewage	2,095	1,349	-	3,560	3,560	3,560	-	0.00%
Fire Stations - Office Supplies	572	1,024	1,634	1,100	1,100	1,500	400	36.36%
Fire Stations - Education and Training	12,212	24,951	27,555	30,000	26,000	25,000	(1,000)	-3.85%
Fire Stations - Cleaning and Maint Sup	407	745	1,950	1,500	1,000	1,000	-	0.00%
Fire Stations - Pub and Subscriptions	170	62	32	400	400	400	-	0.00%
Fire Stations - Insurance Premiums	38,585	23,846	29,678	23,110	29,680	31,365	1,685	5.68%
Fire Stations - Memberships	425	975	750	1,000	1,000	1,250	250	25.00%
Fire Stations - Building Rep and Maint	5,830	3,073	4,860	5,000	5,000	5,000	-	0.00%
Fire Stations - Internet Service	745	2,028	1,763	750	2,400	2,400	-	0.00%
Fire Stations - Telephone	1,720	1,835	1,060	1,850	1,850	1,850	-	0.00%
Fire Stations - Radio Licences and Rep	2,580	2,478	4,247	3,500	3,500	4,500	1,000	28.57%
Fire Stations - Vehicle Repairs	20,988	20,478	19,491	31,500	24,500	24,500	-	0.00%
Fire Stations - Medical and Drive Test	989	751	3,848	3,000	3,000	3,000	-	0.00%

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Organized by Fund and Sub-Departments

Description	3 Year Actuals Comparison			Recent Budgets		Budget Request		
	2022	2023	2024	2023	2024	2025 P1	\$ Inc / (Dec)	% Inc / (Dec)
Fire Stations - Protective Equipment	3,057	11,571	4,394	17,000	17,000	7,500	(9,500)	-55.88%
Fire Statns -Equip Purchases-Non-Capital	23,427	37,548	22,121	31,400	31,400	30,000	(1,400)	-4.46%
Fire Stations - Fire Prev Program	1,853	3,481	3,097	3,500	3,500	5,000	1,500	42.86%
Fire Stations - Uniforms	-	3,347	4,185	3,600	4,500	4,500	-	0.00%
Fire Stations - Vehicle Fuel	8,435	5,710	4,204	7,500	7,500	7,500	-	0.00%
Fire Stations - Equip Rep & Maint	19,194	20,919	21,455	19,000	22,000	22,000	-	0.00%
Contracted Services	-	544	7,208	-	1,500	18,000	16,500	1100.00%
Fire Stations - Miscellaneous Expenses	93	1,800	1,199	1,500	1,500	1,500	-	0.00%
Fire Stations - Transfer to Capital	-	-	-	30,000	-	-	-	0.00%
<b>Fire Stations Expenditure Subtotal</b>	<b>148,699</b>	<b>178,814</b>	<b>178,638</b>	<b>230,270</b>	<b>203,490</b>	<b>218,025</b>	<b>14,535</b>	<b>7.14%</b>
<b>Fire Stations Requirement from / (Contribution to) Cash</b>	<b>148,699</b>	<b>178,814</b>	<b>178,638</b>	<b>230,270</b>	<b>203,490</b>	<b>218,025</b>	<b>14,535</b>	<b>7.14%</b>
Facility Rent	-	(6,566)	(78,037)	-	(78,792)	(86,671)	(7,879)	10.00%
<b>EMS Station Revenue Subtotal</b>	<b>-</b>	<b>(6,566)</b>	<b>(78,037)</b>	<b>-</b>	<b>(78,792)</b>	<b>(86,671)</b>	<b>(7,879)</b>	<b>10.00%</b>
Hydro	-	535	1,846	-	7,500	7,500	-	0.00%
Heat	-	-	-	-	7,500	7,500	-	0.00%
Insurance	-	-	1,848	-	1,850	1,850	-	0.00%
Building Repairs & Maintenance	-	-	122	-	2,500	2,500	-	0.00%
<b>EMS Station Expenditure Subtotal</b>	<b>-</b>	<b>535</b>	<b>3,816</b>	<b>-</b>	<b>19,350</b>	<b>19,350</b>	<b>-</b>	<b>0.00%</b>
<b>EMS Station Requirement from / (Contribution to) Cash</b>	<b>-</b>	<b>(6,031)</b>	<b>(74,221)</b>	<b>-</b>	<b>(59,442)</b>	<b>(67,321)</b>	<b>(7,879)</b>	<b>13.25%</b>
Emergency Mgmt - Mileage	-	-	62	-	500	500	-	0.00%
Emergency Mgmt - Conference & Convention	-	393	1,279	4,000	3,000	3,000	-	0.00%
Emergency Mgmt - Office Supplies	-	633	710	1,000	1,000	1,000	-	0.00%
Emergency Mgmt - Ed & Training	-	-	1,079	-	1,000	1,000	-	0.00%
Emergency Mgmt - Memberships	-	-	125	500	500	500	-	0.00%
<b>Emergency Management Expenditure Subtotal</b>	<b>-</b>	<b>1,026</b>	<b>3,255</b>	<b>5,500</b>	<b>6,000</b>	<b>6,000</b>	<b>-</b>	<b>0.00%</b>
<b>Emergency Management Requirement from / (Contribution to) Cash</b>	<b>-</b>	<b>1,026</b>	<b>3,255</b>	<b>5,500</b>	<b>6,000</b>	<b>6,000</b>	<b>-</b>	<b>0.00%</b>
H&S - Office Supplies	-	-	283	-	-	-	-	0.00%
H&S - Memberships	-	286	-	-	-	-	-	0.00%
<b>Health and Safety Expenditure Subtotal</b>	<b>-</b>	<b>286</b>	<b>283</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>Health and Safety Requirement from / (Contribution to) Cash</b>	<b>-</b>	<b>286</b>	<b>283</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
Policing - Revenue	(9,215)	(13,173)	(6,343)	-	-	-	-	0.00%
<b>Policing Revenue Subtotal</b>	<b>(9,215)</b>	<b>(13,173)</b>	<b>(6,343)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
Policing - Internet and Phone	489	478	879	500	500	500	-	0.00%
Policing - Shared Police Services Board	-	-	167,075	-	15,000	15,000	-	0.00%
Policing - OPP Contract	1,011,896	943,680	748,689	943,683	1,002,200	1,002,200	-	0.00%
<b>Policing Expenditure Subtotal</b>	<b>1,012,385</b>	<b>944,158</b>	<b>916,643</b>	<b>944,183</b>	<b>1,017,700</b>	<b>1,017,700</b>	<b>-</b>	<b>0.00%</b>
<b>Policing Requirement from / (Contribution to) Cash</b>	<b>1,003,170</b>	<b>930,985</b>	<b>910,300</b>	<b>944,183</b>	<b>1,017,700</b>	<b>1,017,700</b>	<b>-</b>	<b>0.00%</b>

# North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2025 Final Budget

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Organized by Fund and Sub-Departments								
Description	3 Year Actuals Comparison			Recent Budgets		Budget Request		
	2022	2023	2024	2023	2024	2025 P1	\$ Inc / (Dec)	% Inc / (Dec)
Crossing Guard - Salaries and Wages	7,224	7,102	6,992	7,890	8,100	8,250	150	1.85%
Crossing Guard - Benefits	519	965	917	870	980	1,275	295	30.10%
Crossing Guard -Clothing Allowance & PPE	-	-	-	200	200	200	-	0.00%
<b>School Crossing Guard Expenditure Subtotal</b>	<b>7,742</b>	<b>8,067</b>	<b>7,909</b>	<b>8,960</b>	<b>9,280</b>	<b>9,725</b>	<b>445</b>	<b>4.80%</b>
<b>School Crossing Guard Requirement from / (Contribution to) Cash</b>	<b>7,742</b>	<b>8,067</b>	<b>7,909</b>	<b>8,960</b>	<b>9,280</b>	<b>9,725</b>	<b>445</b>	<b>4.80%</b>
Transfer to Conservation Authority	193,821	195,002	201,776	194,428	201,775	207,000	5,225	2.59%
<b>Conservation Authority Expenditure Subtotal</b>	<b>193,821</b>	<b>195,002</b>	<b>201,776</b>	<b>194,428</b>	<b>201,775</b>	<b>207,000</b>	<b>5,225</b>	<b>2.59%</b>
<b>Conservation Authority Requirement from / (Contribution to) Cash</b>	<b>193,821</b>	<b>195,002</b>	<b>201,776</b>	<b>194,428</b>	<b>201,775</b>	<b>207,000</b>	<b>5,225</b>	<b>2.59%</b>
Mosquito Control - Advertising	317	748	346	300	300	375	75	25.00%
Mosquito Control - Contracted Services	23,111	30,706	33,106	48,000	50,600	50,600	-	0.00%
<b>Mosquito Control Expenditure Subtotal</b>	<b>23,428</b>	<b>31,454</b>	<b>33,452</b>	<b>48,300</b>	<b>50,900</b>	<b>50,975</b>	<b>75</b>	<b>0.15%</b>
<b>Mosquito Control Requirement from / (Contribution to) Cash</b>	<b>23,428</b>	<b>31,454</b>	<b>33,452</b>	<b>48,300</b>	<b>50,900</b>	<b>50,975</b>	<b>75</b>	<b>0.15%</b>
Building - Permits	(234,719)	(220,819)	(352,726)	(230,000)	(230,000)	(300,000)	(70,000)	30.43%
Building - Septic Permits	(2,000)	(1,466)	-	(5,000)	(5,000)	(5,000)	-	0.00%
Building - Miscellaneous Revenue	(1,001)	-	-	(1,000)	(1,000)	(1,000)	-	0.00%
<b>Building Department Revenue Subtotal</b>	<b>(237,720)</b>	<b>(222,285)</b>	<b>(352,726)</b>	<b>(236,000)</b>	<b>(236,000)</b>	<b>(306,000)</b>	<b>(70,000)</b>	<b>29.66%</b>
Building - Benefits	-	-	-	-	1,795	1,850	55	3.06%
Building - Salaries and Wages - Admin	-	-	-	3,620	4,600	4,725	125	2.72%
Building - Office Supplies	592	186	192	250	250	250	-	0.00%
Building - Postage and Courier	-	-	-	50	50	50	-	0.00%
Building - Insurance Premiums	-	-	-	5,000	5,000	-	(5,000)	-100.00%
Building - Insurance Claims	-	-	-	880	880	-	(880)	-100.00%
Building - Advertising	326	-	-	-	-	475	475	0.00%
Building - Telephone	744	777	17	-	-	750	750	0.00%
Building - Licenses	9,158	9,158	12,720	10,000	10,000	12,500	2,500	25.00%
Building - Vehicle Expenses	68	-	-	-	-	-	-	0.00%
Building - Software Maint & Enhancements	-	-	-	300	300	300	-	0.00%
Building - Professional - Legal	-	-	-	10,000	10,000	10,000	-	0.00%
Building - Professional Services	114,968	121,300	142,105	125,000	129,205	275,000	145,795	112.84%
Building - Miscellaneous Expenses	-	460	-	100	100	100	-	0.00%
Building - Tfer to Res and Res Funds	111,864	80,800	73,820	80,800	73,820	-	(73,820)	-100.00%
<b>Building Department Expenditure Subtotal</b>	<b>237,720</b>	<b>212,681</b>	<b>228,854</b>	<b>236,000</b>	<b>236,000</b>	<b>306,000</b>	<b>70,000</b>	<b>29.66%</b>
<b>Building Department Requirement from / (Contribution to) Cash</b>	<b>-</b>	<b>(9,604)</b>	<b>(123,872)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>



# North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2025 Final Budget

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Organized by Fund and Sub-Departments

Description	3 Year Actuals Comparison			Recent Budgets		Budget Request		
	2022	2023	2024	2023	2024	2025 P1	\$ Inc / (Dec)	% Inc / (Dec)
Animal Control - Prov Reimb-Livestock Cl	(700)	(50)	(487)	(600)	(200)	(200)	-	0.00%
Animal Control - Dog Licences	(190)	(1,000)	(240)	(250)	(900)	(900)	-	0.00%
<b>Animal Control Revenue Subtotal</b>	<b>(890)</b>	<b>(1,050)</b>	<b>(727)</b>	<b>(850)</b>	<b>(1,100)</b>	<b>(1,100)</b>	<b>-</b>	<b>0.00%</b>
Animal Control - Telephone	248	259	6	200	250	250	-	0.00%
Animal Control Contract	1,100	2,086	10,502	2,000	18,000	12,000	(6,000)	-33.33%
Animal Control - Contracted Services	1,357	8,059	4,254	-	-	6,000	6,000	0.00%
<b>Animal Control Expenditure Subtotal</b>	<b>2,705</b>	<b>10,404</b>	<b>14,761</b>	<b>2,200</b>	<b>18,250</b>	<b>18,250</b>	<b>-</b>	<b>0.00%</b>
<b>Animal Control Requirement from / (Contribution to) Cash</b>	<b>1,815</b>	<b>9,354</b>	<b>14,034</b>	<b>1,350</b>	<b>17,150</b>	<b>17,150</b>	<b>-</b>	<b>0.00%</b>
Bylaw - Fines and Fees Levied	(3,389)	(6,615)	(7,512)	(3,500)	(8,000)	(8,000)	-	0.00%
<b>By-Law Enforcement Revenue Subtotal</b>	<b>(3,389)</b>	<b>(6,615)</b>	<b>(7,512)</b>	<b>(3,500)</b>	<b>(8,000)</b>	<b>(8,000)</b>	<b>-</b>	<b>0.00%</b>
Bylaw - Salaries and Wages	1,258	-	32,042	-	50,290	60,200	9,910	19.71%
Bylaw - Benefits	-	-	8,418	-	15,940	21,150	5,210	32.69%
Bylaw - Office Supplies	45	97	163	750	750	750	-	0.00%
Bylaw - Education and Training	-	-	-	50	1,000	1,000	-	0.00%
Bylaw - Postage and Courier	18	-	-	-	100	100	-	0.00%
Bylaw - Telephone	248	259	440	150	1,000	1,000	-	0.00%
Bylaw - Gas	-	-	-	-	500	500	-	0.00%
Bylaw - Clothing Allowance & PPE	-	-	1,136	-	1,500	1,500	-	0.00%
Bylaw - Vehicle Expenses	-	-	686	-	500	1,500	1,000	200.00%
By-law - Contracted Services	47,485	48,598	15,529	70,000	22,000	-	(22,000)	-100.00%
Bylaw - Professional - Legal	-	-	-	1,500	1,500	1,500	-	0.00%
<b>By-Law Enforcement Expenditure Subtotal</b>	<b>49,053</b>	<b>48,954</b>	<b>58,414</b>	<b>72,450</b>	<b>95,080</b>	<b>89,200</b>	<b>(5,880)</b>	<b>-6.18%</b>
<b>By-Law Enforcement Requirement from / (Contribution to) Cash</b>	<b>45,665</b>	<b>42,339</b>	<b>50,902</b>	<b>68,950</b>	<b>87,080</b>	<b>81,200</b>	<b>(5,880)</b>	<b>-6.75%</b>



# North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2025 Final Budget

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Organized by Fund and Sub-Departments								
Description	3 Year Actuals Comparison			Recent Budgets		Budget Request		
	2022	2023	2024	2023	2024	2025 P1	\$ Inc / (Dec)	% Inc / (Dec)
Roadways - Entrance/Road Permits	(7,200)	(7,700)	(8,125)	(1,300)	(3,500)	(3,500)	-	0.00%
Roadways - Miscellaneous Revenue	(23,232)	(48,742)	(27,187)	(8,000)	(8,000)	(8,000)	-	0.00%
Roadways - Tfer from Res and Res Funds	25,000	-	-	-	-	-	-	0.00%
<b>Public Works Revenue Subtotal</b>	<b>(5,432)</b>	<b>(56,442)</b>	<b>(35,312)</b>	<b>(9,300)</b>	<b>(11,500)</b>	<b>(11,500)</b>	<b>-</b>	<b>0.00%</b>
Roadways - Salaries and Wages	382,535	461,525	555,541	433,920	531,690	112,675	(419,015)	-78.81%
Roadways - Benefits	118,054	144,798	174,712	136,340	167,975	34,695	(133,280)	-79.35%
Roadways - Mileage	1,166	1,208	271	350	1,000	800	(200)	-20.00%
Roadways - Conference and Convention	1,570	340	3,272	4,000	3,000	4,000	1,000	33.33%
Roadways - Meal Expenses	-	22	102	-	-	1,000	1,000	0.00%
Roadways - Office Supplies	3,280	1,912	770	250	2,000	1,500	(500)	-25.00%
Roadways - Education and Training	7,151	11,287	24,162	8,000	18,000	20,000	2,000	11.11%
Roadways - Cleaning and Mtnance Supplies	685	385	657	500	500	500	-	0.00%
Roadways -Publications and Subscriptions	-	3,142	-	-	-	-	-	0.00%
Roadways - Postage and Courier	25	43	97	50	50	100	50	100.00%
Roadways - Insurance Premiums	182,820	202,760	219,570	202,286	219,570	227,335	7,765	3.54%
Roadways - Insurance Claims	25	6,258	2,358	7,500	7,500	7,500	-	0.00%
Roadways - Memberships	1,024	1,560	1,185	1,500	1,500	1,500	-	0.00%
Roadways - Internet	1,593	1,454	1,600	1,500	1,500	1,600	100	6.67%
Roadways - Telephone	6,053	11,228	10,816	10,000	10,000	10,000	-	0.00%
Roadways - Supplies Sundry	174	1,180	974	250	250	1,000	750	300.00%
Roadways - Radio Licences and Repairs	1,667	2,030	2,680	1,600	1,800	2,750	950	52.78%
Roadways - Clothing Allowance and PPE	8,981	10,398	9,147	6,000	10,000	18,000	8,000	80.00%
Roadways - Materials Purchased	1,865	2,897	2,427	7,500	2,500	2,500	-	0.00%
Roadways - Licenses	540	505	713	-	1,200	1,200	-	0.00%
Roadways - Small Tool Purchase	1,049	8,919	6,287	10,000	10,000	10,000	-	0.00%
Copier Service Agreement and Copies	-	-	679	-	-	800	800	0.00%
Roadways - Contracted Services	146	980	6,035	500	500	20,000	19,500	3900.00%
Roadways - Professional - Legal	-	5,208	2,700	-	-	3,000	3,000	0.00%
Roadways - Professional Consulting - IT	59	6,841	-	9,000	4,500	4,500	-	0.00%
Roadways - Professional - Engineering	5,499	-	9,718	-	5,000	-	(5,000)	-100.00%
Roadways - Transfer To/From Capital	-	-	115,000	110,000	115,000	-	(115,000)	-100.00%
Roadways - Tfer to Res and Res Funds	-	275,000	275,000	275,000	275,000	-	(275,000)	-100.00%
<b>Public Works Expenditure Subtotal</b>	<b>725,961</b>	<b>1,161,879</b>	<b>1,426,472</b>	<b>1,226,046</b>	<b>1,390,035</b>	<b>486,955</b>	<b>(903,080)</b>	<b>-64.97%</b>
<b>Public Works Requirement from / (Contribution to) Cash</b>	<b>720,528</b>	<b>1,105,437</b>	<b>1,391,160</b>	<b>1,216,746</b>	<b>1,378,535</b>	<b>475,455</b>	<b>(903,080)</b>	<b>-65.51%</b>

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Organized by Fund and Sub-Departments								
Description	3 Year Actuals Comparison			Recent Budgets		Budget Request		
	2022	2023	2024	2023	2024	2025 P1	\$ Inc / (Dec)	% Inc / (Dec)
Bridge Maint - Gas Tax Allocation	-	-	(201,431)	-	-	-	-	0.00%
Bridge Maint - Provincial Grant	(301,200)	-	-	-	-	-	-	0.00%
<b>Bridge Maintenance Revenue Subtotal</b>	<b>(301,200)</b>	<b>-</b>	<b>(201,431)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
Bridge Maint - Salaries and Wages	2,970	4,408	1,310	4,640	5,230	14,315	9,085	173.71%
Bridge Maint - Benefits	581	1,386	485	1,480	1,690	4,760	3,070	181.66%
Bridge Maint - Materials Purchased	6,965	479	-	150	150	1,000	850	566.67%
Bridge Maint - Contracted Services	671	-	-	10,000	10,000	30,000	20,000	200.00%
Bridge Maint -Professional - Engineering	-	14,493	-	20,000	20,000	-	(20,000)	-100.00%
Bridge Maint - Tfer to Deferred Revenue	(200,000)	-	-	-	-	-	-	0.00%
Bridge Maint - Tfer to Res and Res Funds	-	-	200,000	-	200,000	-	(200,000)	-100.00%
<b>Bridge Maintenance Expenditure Subtotal</b>	<b>(188,812)</b>	<b>20,765</b>	<b>201,795</b>	<b>36,270</b>	<b>237,070</b>	<b>50,075</b>	<b>(186,995)</b>	<b>-78.88%</b>
<b>Bridge Maintenance Requirement from / (Contribution to) Cash</b>	<b>(490,012)</b>	<b>20,765</b>	<b>364</b>	<b>36,270</b>	<b>237,070</b>	<b>50,075</b>	<b>(186,995)</b>	<b>-78.88%</b>
Grass&Weed Cutting - Salaries and Wages	25,767	22,783	37,078	20,765	24,170	48,680	24,510	101.41%
Grass&Weed Cutting - Benefits	6,113	6,787	11,132	6,615	7,800	16,500	8,700	111.54%
Grass&Weed Cutting - Materials Purchased	-	974	187	100	1,000	2,500	1,500	150.00%
Grass&Weed Cutting - Contracted Services	132	68	-	-	-	-	-	0.00%
<b>Grass and Weed Cutting (Roadside) Expenditure Subtotal</b>	<b>32,012</b>	<b>30,612</b>	<b>48,397</b>	<b>27,480</b>	<b>32,970</b>	<b>67,680</b>	<b>34,710</b>	<b>105.28%</b>
<b>Grass and Weed Cutting (Roadside) Requirement from / (Contribution to) Cash</b>	<b>32,012</b>	<b>30,612</b>	<b>48,397</b>	<b>27,480</b>	<b>32,970</b>	<b>67,680</b>	<b>34,710</b>	<b>105.28%</b>
Tree/Brushing - Salaries and Wages	11,843	22,428	8,497	32,200	34,260	66,910	32,650	95.30%
Tree/Brushing - Benefits	3,651	7,320	2,701	10,255	11,060	22,475	11,415	103.21%
Tree/Brushing - Materials Purchased	672	-	-	300	5,000	5,000	-	0.00%
Tree/Brushing - Contracted Services	22,525	22,400	52,446	55,000	47,000	50,000	3,000	6.38%
Tree/Brushing - Equipment Rental	-	-	1,772	3,000	3,000	3,000	-	0.00%
<b>Tree Removal / Brushing / Restorations Expenditure Subtotal</b>	<b>38,691</b>	<b>52,148</b>	<b>65,417</b>	<b>100,755</b>	<b>100,320</b>	<b>147,385</b>	<b>47,065</b>	<b>46.91%</b>
<b>Tree Removal / Brushing / Restorations Requirement from / (Contribution to) Cash</b>	<b>38,691</b>	<b>52,148</b>	<b>65,417</b>	<b>100,755</b>	<b>100,320</b>	<b>147,385</b>	<b>47,065</b>	<b>46.91%</b>
Ditching - Salaries and Wages	2,809	6,519	2,018	6,635	7,535	18,500	10,965	145.52%
Ditching - Benefits	959	2,321	715	2,110	2,430	6,168	3,738	153.83%
Ditching - Materials Purchased	-	184	2,496	10,200	2,000	2,500	500	25.00%
Ditching - Contracted Services	-	-	12,639	2,500	2,500	5,000	2,500	100.00%
Ditching - Tfer to Res and Res Funds	-	-	-	-	-	-	-	0.00%
<b>Ditching Expenditure Subtotal</b>	<b>3,768</b>	<b>9,024</b>	<b>17,868</b>	<b>21,445</b>	<b>14,465</b>	<b>32,168</b>	<b>17,703</b>	<b>122.39%</b>
<b>Ditching Requirement from / (Contribution to) Cash</b>	<b>3,768</b>	<b>9,024</b>	<b>17,868</b>	<b>21,445</b>	<b>14,465</b>	<b>32,168</b>	<b>17,703</b>	<b>122.39%</b>
Litter Pickup - Salaries and Wages	1,523	1,526	775	1,350	1,580	7,700	6,120	387.34%
Litter Pickup - Benefits	506	444	252	430	510	2,550	2,040	400.00%
Litter Pickup - Materials Purchased	336	803	-	200	1,000	1,000	-	0.00%
<b>Litter Pick-up Expenditure Subtotal</b>	<b>2,365</b>	<b>2,772</b>	<b>1,026</b>	<b>1,980</b>	<b>3,090</b>	<b>11,250</b>	<b>8,160</b>	<b>264.08%</b>
<b>Litter Pick-up Requirement from / (Contribution to) Cash</b>	<b>2,365</b>	<b>2,772</b>	<b>1,026</b>	<b>1,980</b>	<b>3,090</b>	<b>11,250</b>	<b>8,160</b>	<b>264.08%</b>

# North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2025 Final Budget

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Organized by Fund and Sub-Departments

Description	3 Year Actuals Comparison			Recent Budgets		Budget Request		
	2022	2023	2024	2023	2024	2025 P1	\$ Inc / (Dec)	% Inc / (Dec)
Hardtop Patching - Salaries and Wages	6,949	5,286	6,111	4,030	4,905	9,800	4,895	99.80%
Hardtop Patching - Benefits	1,957	1,703	2,079	1,285	1,585	3,250	1,665	105.05%
Hardtop Patching - Materials Purchased	5,192	3,193	6,670	5,000	5,000	8,000	3,000	60.00%
Hardtop Patching - Contracted Services	10,511	8,854	-	17,500	17,500	70,000	52,500	300.00%
Hardtop Patching - Equipment Rental	210	-	-	-	-	-	-	0.00%
<b>Hardtop Patching Expenditure Subtotal</b>	<b>24,818</b>	<b>19,036</b>	<b>14,859</b>	<b>27,815</b>	<b>28,990</b>	<b>91,050</b>	<b>62,060</b>	<b>214.07%</b>
<b>Hardtop Patching Requirement from / (Contribution to) Cash</b>	<b>24,818</b>	<b>19,036</b>	<b>14,859</b>	<b>27,815</b>	<b>28,990</b>	<b>91,050</b>	<b>62,060</b>	<b>214.07%</b>
Street Sweeping - Salaries and Wages	204	215	1,094	-	140	5,150	5,010	3578.57%
Street Sweeping - Benefits	71	64	402	-	45	1,665	1,620	3600.00%
Street Sweeping - Contracted Services	9,816	16,964	22,796	15,000	15,000	24,000	9,000	60.00%
<b>Street Sweeping Expenditure Subtotal</b>	<b>10,092</b>	<b>17,243</b>	<b>24,292</b>	<b>15,000</b>	<b>15,185</b>	<b>30,815</b>	<b>15,630</b>	<b>102.93%</b>
<b>Street Sweeping Requirement from / (Contribution to) Cash</b>	<b>10,092</b>	<b>17,243</b>	<b>24,292</b>	<b>15,000</b>	<b>15,185</b>	<b>30,815</b>	<b>15,630</b>	<b>102.93%</b>
HM Shouldering - Salaries and Wages	4,414	92	15,318	4,930	4,325	12,695	8,370	193.53%
HM Shouldering - Benefits	949	33	4,623	1,570	1,395	4,220	2,825	202.51%
HM Shouldering - Materials Purchased	305	-	-	7,500	7,500	7,500	-	0.00%
<b>Hardtop Maintenance - Shouldering Expenditure Subtotal</b>	<b>5,669</b>	<b>125</b>	<b>19,941</b>	<b>14,000</b>	<b>13,220</b>	<b>24,415</b>	<b>11,195</b>	<b>84.68%</b>
<b>Hardtop Maintenance - Shouldering Requirement from / (Contribution to) Cash</b>	<b>5,669</b>	<b>125</b>	<b>19,941</b>	<b>14,000</b>	<b>13,220</b>	<b>24,415</b>	<b>11,195</b>	<b>84.68%</b>
GM Grading - Salaries and Wages	65,615	71,530	73,229	84,175	92,790	173,000	80,210	86.44%
GM Grading - Benefits	19,692	23,249	22,694	26,820	29,945	58,250	28,305	94.52%
GM Grading - Materials Purchased	9,020	9,344	-	30,000	15,000	15,000	-	0.00%
GM Grading - Contracted Services	750	699	-	5,000	-	-	-	0.00%
GM Grading - Equipment Rental	-	-	-	1,500	-	-	-	0.00%
GM Gravelling - Transfer to Capital	675,000	-	-	-	-	-	-	0.00%
<b>Gravel Maintenance - Grading/Gravelling Expenditure Subtotal</b>	<b>770,077</b>	<b>104,821</b>	<b>95,923</b>	<b>147,495</b>	<b>137,735</b>	<b>246,250</b>	<b>108,515</b>	<b>78.79%</b>
<b>Gravel Maintenance - Grading/Gravelling Requirement from / (Contribution to) Cash</b>	<b>770,077</b>	<b>104,821</b>	<b>95,923</b>	<b>147,495</b>	<b>137,735</b>	<b>246,250</b>	<b>108,515</b>	<b>78.79%</b>
GM Dust Layer - Salaries and Wages	3,002	518	5,037	5,070	4,640	13,325	8,685	187.18%
GM Dust Layer - Benefits	923	161	1,252	1,620	1,500	4,425	2,925	195.00%
GM Dust Layer - Materials Purchased	199,640	308,167	224,794	500,000	320,000	-	(320,000)	-100.00%
GM Dust Layer - Contracted Services	2,117	1,427	45,156	2,500	-	-	-	0.00%
<b>Gravel Maintenance - Dust Layer Expenditure Subtotal</b>	<b>205,683</b>	<b>310,273</b>	<b>276,239</b>	<b>509,190</b>	<b>326,140</b>	<b>17,750</b>	<b>(308,390)</b>	<b>-94.56%</b>
<b>Gravel Maintenance - Dust Layer Requirement from / (Contribution to) Cash</b>	<b>205,683</b>	<b>310,273</b>	<b>276,239</b>	<b>509,190</b>	<b>326,140</b>	<b>17,750</b>	<b>(308,390)</b>	<b>-94.56%</b>
GM Gravelling - Salaries and Wages	-	-	21,403	-	-	-	-	0.00%
Transfer to (from) Capital	(674,463)	-	-	-	-	-	-	0.00%
<b>Gravel Maintenance - Gravelling Expenditure Subtotal</b>	<b>(674,463)</b>	<b>-</b>	<b>21,403</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>Gravel Maintenance - Gravelling Requirement from / (Contribution to) Cash</b>	<b>(674,463)</b>	<b>-</b>	<b>21,403</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>

# North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2025 Final Budget

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Organized by Fund and Sub-Departments

Description	3 Year Actuals Comparison			Recent Budgets		Budget Request		
	2022	2023	2024	2023	2024	2025 P1	\$ Inc / (Dec)	% Inc / (Dec)
Rd Signs&Safety Dev - Salaries and Wages	8,735	9,659	11,124	9,055	10,470	23,850	13,380	127.79%
Rd Signs&Safety Dev - Benefits	2,702	2,829	3,479	2,885	3,380	7,975	4,595	135.95%
Rd Signs&Safety Dev -Materials Purchased	22,298	26,449	59,335	18,000	30,000	62,500	32,500	108.33%
Rd Signs&Safety Dev -Contracted Services	962	11,624	15,086	18,000	12,000	15,000	3,000	25.00%
<b>Road Signs and Safety Devices Expenditure Subtotal</b>	<b>34,697</b>	<b>50,561</b>	<b>89,024</b>	<b>47,940</b>	<b>55,850</b>	<b>109,325</b>	<b>53,475</b>	<b>95.75%</b>
<b>Road Signs and Safety Devices Requirement from / (Contribution to) Cash</b>	<b>34,697</b>	<b>50,561</b>	<b>89,024</b>	<b>47,940</b>	<b>55,850</b>	<b>109,325</b>	<b>53,475</b>	<b>95.75%</b>
Line Painting - Salaries and Wages	-	54	-	80	85	5,000	4,915	5782.35%
Line Painting - Benefits	-	19	-	35	30	1,625	1,595	5316.67%
Line Painting - Materials Purchased	-	-	-	-	-	5,000	5,000	0.00%
Line Painting - Contracted Services	13,461	11,799	15,019	15,000	15,000	20,000	5,000	33.33%
<b>Road Line Painting Expenditure Subtotal</b>	<b>13,461</b>	<b>11,872</b>	<b>15,019</b>	<b>15,115</b>	<b>15,115</b>	<b>31,625</b>	<b>16,510</b>	<b>109.23%</b>
<b>Road Line Painting Requirement from / (Contribution to) Cash</b>	<b>13,461</b>	<b>11,872</b>	<b>15,019</b>	<b>15,115</b>	<b>15,115</b>	<b>31,625</b>	<b>16,510</b>	<b>109.23%</b>
Sidewalk Repair - Salaries and Wages	2,277	1,606	1,766	2,385	2,525	9,500	6,975	276.24%
Sidewalk Repair - Benefits	809	532	634	755	815	3,125	2,310	283.44%
Sidewalk Repair - Materials Purchased	709	949	2,173	-	2,500	20,000	17,500	700.00%
Sidewalk Repair - Contracted Services	4,579	-	-	2,500	-	100,000	100,000	0.00%
Sidewalk Repair - Equipment Rental	96	-	-	-	-	-	-	0.00%
<b>Sidewalk Repair Expenditure Subtotal</b>	<b>8,469</b>	<b>3,087</b>	<b>4,572</b>	<b>5,640</b>	<b>5,840</b>	<b>132,625</b>	<b>126,785</b>	<b>2170.98%</b>
<b>Sidewalk Repair Requirement from / (Contribution to) Cash</b>	<b>8,469</b>	<b>3,087</b>	<b>4,572</b>	<b>5,640</b>	<b>5,840</b>	<b>132,625</b>	<b>126,785</b>	<b>2170.98%</b>
Road Patrol - Salaries and Wages	23,986	27,862	18,085	22,860	27,305	54,500	27,195	99.60%
Road Patrol - Benefits	4,557	6,803	4,493	7,280	8,810	18,250	9,440	107.15%
Road Patrol - Contracted Services	114	73	-	6,000	-	3,700	3,700	0.00%
<b>Road Patrol Expenditure Subtotal</b>	<b>28,657</b>	<b>34,738</b>	<b>22,578</b>	<b>36,140</b>	<b>36,115</b>	<b>76,450</b>	<b>40,335</b>	<b>111.68%</b>
<b>Road Patrol Requirement from / (Contribution to) Cash</b>	<b>28,657</b>	<b>34,738</b>	<b>22,578</b>	<b>36,140</b>	<b>36,115</b>	<b>76,450</b>	<b>40,335</b>	<b>111.68%</b>
Culvert Maint - Salaries and Wages	5,232	10,133	7,303	18,535	19,030	39,500	20,470	107.57%
Culvert Maint - Benefits	1,688	2,464	2,447	5,905	6,140	13,200	7,060	114.98%
Culvert Maint - Materials Purchased	5,225	13,447	32,502	35,000	35,000	35,000	-	0.00%
Culvert Maint - Contracted Services	1,914	25,027	5,707	-	10,000	20,000	10,000	100.00%
Culvert Maint - Professional-Engineering	-	-	-	-	10,000	-	(10,000)	-100.00%
Culvert Maint - Equipment Rental	-	-	-	1,000	-	-	-	0.00%
Culvert Maint - Tfer to Res & Res Funds	-	-	190,000	-	190,000	-	(190,000)	-100.00%
<b>Culverts Expenditure Subtotal</b>	<b>14,059</b>	<b>51,071</b>	<b>237,959</b>	<b>60,440</b>	<b>270,170</b>	<b>107,700</b>	<b>(162,470)</b>	<b>-60.14%</b>
<b>Culverts Requirement from / (Contribution to) Cash</b>	<b>14,059</b>	<b>51,071</b>	<b>237,959</b>	<b>60,440</b>	<b>270,170</b>	<b>107,700</b>	<b>(162,470)</b>	<b>-60.14%</b>
CB and SS - Salaries and Wages	569	2,655	1,576	3,710	3,965	12,000	8,035	202.65%
CB and SS - Benefits	161	838	554	1,185	1,280	4,000	2,720	212.50%
CB and SS - Materials Purchased	2,849	967	866	6,500	6,500	6,500	-	0.00%
CB and SS - Contracted Services	36,783	18,302	17,653	20,000	50,000	50,000	-	0.00%
CB and SS - Equipment Rental	-	1,645	-	2,000	-	-	-	0.00%
<b>Catch Basins and Storm Sewers Expenditure Subtotal</b>	<b>40,362</b>	<b>24,406</b>	<b>20,649</b>	<b>33,395</b>	<b>61,745</b>	<b>72,500</b>	<b>10,755</b>	<b>17.42%</b>

# North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2025 Final Budget

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Organized by Fund and Sub-Departments

Description	3 Year Actuals Comparison			Recent Budgets		Budget Request		
	2022	2023	2024	2023	2024	2025 P1	\$ Inc / (Dec)	% Inc / (Dec)
<b>Catch Basins and Storm Sewers Requirement from / (Contribution to) Cash</b>	<b>40,362</b>	<b>24,406</b>	<b>20,649</b>	<b>33,395</b>	<b>61,745</b>	<b>72,500</b>	<b>10,755</b>	<b>17.42%</b>
Shop Maint - Salaries and Wages	27,074	18,852	18,656	24,250	26,300	52,600	26,300	100.00%
Shop Maint - Benefits	7,350	5,549	5,187	7,725	8,485	17,700	9,215	108.60%
Shop Maint - Hydro	17,633	14,851	13,516	20,000	20,000	16,000	(4,000)	-20.00%
Shop Maint - Heat	32,912	23,780	21,903	15,000	25,000	25,000	-	0.00%
Shop Maint - Water and Sewage	3,334	982	-	5,595	5,595	5,595	-	0.00%
Shop Maint - Building Rep & Maint	42,031	17,835	25,163	20,000	28,000	40,000	12,000	42.86%
Shop Maint - Telephone	-	-	71	100	100	100	-	0.00%
Shop Maint - Materials Purchased	21,044	24,949	27,616	12,500	20,000	30,000	10,000	50.00%
Shop Maint - Contracted Services	7,585	7,564	13,999	5,000	7,000	-	(7,000)	-100.00%
Shop Maint - Equipment Rental	1,820	6,579	6,702	-	6,000	7,000	1,000	16.67%
<b>Shop Maintenance - All Shops Expenditure Subtotal</b>	<b>160,785</b>	<b>120,939</b>	<b>132,814</b>	<b>110,170</b>	<b>146,480</b>	<b>193,995</b>	<b>47,515</b>	<b>32.44%</b>
<b>Shop Maintenance - All Shops Requirement from / (Contribution to) Cash</b>	<b>160,785</b>	<b>120,939</b>	<b>132,814</b>	<b>110,170</b>	<b>146,480</b>	<b>193,995</b>	<b>47,515</b>	<b>32.44%</b>
Pits & Quarries - Salaries and Wages	2,488	972	394	1,800	1,850	8,250	6,400	345.95%
Pits & Quarries - Benefits	848	315	122	580	595	2,750	2,155	362.18%
Pits & Quarries - Licenses	370	394	-	355	355	400	45	12.68%
Pits & Quarries - Property Taxes	3,724	1,862	-	3,680	3,680	3,680	-	0.00%
<b>Pits and Quarries Expenditure Subtotal</b>	<b>7,430</b>	<b>3,542</b>	<b>516</b>	<b>6,415</b>	<b>6,480</b>	<b>15,080</b>	<b>8,600</b>	<b>132.72%</b>
<b>Pits and Quarries Requirement from / (Contribution to) Cash</b>	<b>7,430</b>	<b>3,542</b>	<b>516</b>	<b>6,415</b>	<b>6,480</b>	<b>15,080</b>	<b>8,600</b>	<b>132.72%</b>
Gas, Diesel, Lubricants	6,781	8,836	45,294	5,500	5,500	5,500	-	0.00%
<b>Fuels and Lubricants Expenditure Subtotal</b>	<b>6,781</b>	<b>8,836</b>	<b>45,294</b>	<b>5,500</b>	<b>5,500</b>	<b>5,500</b>	<b>-</b>	<b>0.00%</b>
<b>Fuels and Lubricants Requirement from / (Contribution to) Cash</b>	<b>6,781</b>	<b>8,836</b>	<b>45,294</b>	<b>5,500</b>	<b>5,500</b>	<b>5,500</b>	<b>-</b>	<b>0.00%</b>
911 Signs - Revenue	(35)	(960)	(1,475)	-	(500)	(500)	-	0.00%
<b>3151 Revenue Subtotal</b>	<b>(35)</b>	<b>(960)</b>	<b>(1,475)</b>	<b>-</b>	<b>(500)</b>	<b>(500)</b>	<b>-</b>	<b>0.00%</b>
911 Signs - Materials Purchased	238	85	569	500	500	700	200	40.00%
<b>911 Signs Expenditure Subtotal</b>	<b>238</b>	<b>85</b>	<b>569</b>	<b>500</b>	<b>500</b>	<b>700</b>	<b>200</b>	<b>40.00%</b>
<b>911 Signs Requirement from / (Contribution to) Cash</b>	<b>203</b>	<b>(875)</b>	<b>(906)</b>	<b>500</b>	<b>-</b>	<b>200</b>	<b>200</b>	<b>0.00%</b>
Equipment - Salaries and Wages	42,343	43,550	33,289	39,865	46,360	89,000	42,640	91.98%
Equipment - Benefits	11,706	12,868	11,404	12,700	14,960	30,000	15,040	100.53%
Equipment - Materials Purchased	3,734	2,212	1,165	2,000	2,000	2,000	-	0.00%
Equipment - Machine Parts and Repairs	207,795	177,491	241,658	118,150	140,450	259,500	119,050	84.76%
Equipment - Fuel	205,028	46	-	123,765	123,765	65,065	(58,700)	-47.43%
Equipment - Vehicle Expenses	21,393	30,527	18,897	18,450	28,450	9,850	(18,600)	-65.38%
<b>Equipment Expenditure Subtotal</b>	<b>491,998</b>	<b>266,693</b>	<b>306,412</b>	<b>314,930</b>	<b>355,985</b>	<b>455,415</b>	<b>99,430</b>	<b>27.93%</b>
<b>Equipment Requirement from / (Contribution to) Cash</b>	<b>491,998</b>	<b>266,693</b>	<b>306,412</b>	<b>314,930</b>	<b>355,985</b>	<b>455,415</b>	<b>99,430</b>	<b>27.93%</b>

# North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2025 Final Budget

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Organized by Fund and Sub-Departments

Description	3 Year Actuals Comparison			Recent Budgets		Budget Request		
	2022	2023	2024	2023	2024	2025 P1	\$ Inc / (Dec)	% Inc / (Dec)
Snow Plowing - Salaries and Wages	39,168	24,700	47,751	32,770	35,340	69,000	33,660	95.25%
Snow Plowing - Benefits	10,653	7,288	7,489	10,453	11,405	23,150	11,745	102.98%
Snow Plowing - Materials Purchased	193	1,445	-	500	500	500	-	0.00%
Snow Plowing - Contracted Services	2,658	390	4,484	4,500	4,500	5,000	500	11.11%
<b>Snow Plowing Expenditure Subtotal</b>	<b>52,672</b>	<b>33,824</b>	<b>59,724</b>	<b>48,223</b>	<b>51,745</b>	<b>97,650</b>	<b>45,905</b>	<b>88.71%</b>
<b>Snow Plowing Requirement from / (Contribution to) Cash</b>	<b>52,672</b>	<b>33,824</b>	<b>59,724</b>	<b>48,223</b>	<b>51,745</b>	<b>97,650</b>	<b>45,905</b>	<b>88.71%</b>
Sanding & Salting - Salaries and Wages	10,846	4,715	12,851	12,030	11,885	26,500	14,615	122.97%
Sanding & Salting - Benefits	3,152	1,314	2,246	3,830	3,835	8,900	5,065	132.07%
Sanding & Salting - Materials Purchased	69,207	50,609	15,274	50,000	60,000	60,000	-	0.00%
Sanding & Salting - Contracted Services	4,089	7,781	1,342	-	-	-	-	0.00%
Sanding & Salting - Equipment Rental	-	-	-	2,000	-	-	-	0.00%
<b>Sanding and Salting Expenditure Subtotal</b>	<b>87,294</b>	<b>64,419</b>	<b>31,713</b>	<b>67,860</b>	<b>75,720</b>	<b>95,400</b>	<b>19,680</b>	<b>25.99%</b>
<b>Sanding and Salting Requirement from / (Contribution to) Cash</b>	<b>87,294</b>	<b>64,419</b>	<b>31,713</b>	<b>67,860</b>	<b>75,720</b>	<b>95,400</b>	<b>19,680</b>	<b>25.99%</b>
Snow Removal - Salaries and Wages	1,011	997	2,140	2,350	2,340	9,250	6,910	295.30%
Snow Removal - Benefits	272	243	660	750	755	3,000	2,245	297.35%
<b>Snow Removal - Load and Haul Expenditure Subtotal</b>	<b>1,283</b>	<b>1,239</b>	<b>2,800</b>	<b>3,100</b>	<b>3,095</b>	<b>12,250</b>	<b>9,155</b>	<b>295.80%</b>
<b>Snow Removal - Load and Haul Requirement from / (Contribution to) Cash</b>	<b>1,283</b>	<b>1,239</b>	<b>2,800</b>	<b>3,100</b>	<b>3,095</b>	<b>12,250</b>	<b>9,155</b>	<b>295.80%</b>
Sidewalk Plow&Sand - Salaries and Wages	5,383	2,290	5,303	5,645	5,595	15,000	9,405	168.10%
Sidewalk Plow&Sand - Benefits	1,306	582	944	1,795	1,805	5,000	3,195	177.01%
Sidewalk Plow&Sand - Materials Purchased	1,343	-	-	-	-	-	-	0.00%
Sidewalk Plow&Sand - Contracted Services	407	-	-	-	-	-	-	0.00%
<b>Sidewalk Snow Plowing and Sanding Expenditure Subtotal</b>	<b>8,440</b>	<b>2,872</b>	<b>6,247</b>	<b>7,440</b>	<b>7,400</b>	<b>20,000</b>	<b>12,600</b>	<b>170.27%</b>
<b>Sidewalk Snow Plowing and Sanding Requirement from / (Contribution to) Cash</b>	<b>8,440</b>	<b>2,872</b>	<b>6,247</b>	<b>7,440</b>	<b>7,400</b>	<b>20,000</b>	<b>12,600</b>	<b>170.27%</b>
SL - Ward 1 - Hydro	14,250	17,162	15,336	16,000	16,000	17,000	1,000	6.25%
SL - Ward 1 - Rep & Maint - System	2,315	7,689	7,293	5,500	7,000	8,500	1,500	21.43%
SL - Ward 1 - Contracted Streetlight Rep	-	275	758	-	-	5,000	5,000	0.00%
<b>Streetlighting - Ward #1 Expenditure Subtotal</b>	<b>16,565</b>	<b>25,126</b>	<b>23,387</b>	<b>21,500</b>	<b>23,000</b>	<b>30,500</b>	<b>7,500</b>	<b>32.61%</b>
<b>Streetlighting - Ward #1 Requirement from / (Contribution to) Cash</b>	<b>16,565</b>	<b>25,126</b>	<b>23,387</b>	<b>21,500</b>	<b>23,000</b>	<b>30,500</b>	<b>7,500</b>	<b>32.61%</b>
SL - Ward 2 - Hydro	8,906	8,851	8,537	12,000	12,000	12,000	-	0.00%
SL - Ward 2 - Rep & Maint - System	4,711	1,160	709	2,500	2,500	3,400	900	36.00%
SL - Ward 2 - Contracted Streetlight Rep	275	1,480	454	-	-	10,000	10,000	0.00%
<b>Streetlighting - Ward #2 Expenditure Subtotal</b>	<b>13,892</b>	<b>11,490</b>	<b>9,700</b>	<b>14,500</b>	<b>14,500</b>	<b>25,400</b>	<b>10,900</b>	<b>75.17%</b>
<b>Streetlighting - Ward #2 Requirement from / (Contribution to) Cash</b>	<b>13,892</b>	<b>11,490</b>	<b>9,700</b>	<b>14,500</b>	<b>14,500</b>	<b>25,400</b>	<b>10,900</b>	<b>75.17%</b>
SL - Ward 3 - Hydro	484	615	449	500	500	600	100	20.00%
SL - Ward 3 - Rep & Maint - System	-	-	-	-	-	1,000	1,000	0.00%
<b>Streetlighting - Ward #3 Expenditure Subtotal</b>	<b>484</b>	<b>615</b>	<b>449</b>	<b>500</b>	<b>500</b>	<b>1,600</b>	<b>1,100</b>	<b>220.00%</b>
<b>Streetlighting - Ward #3 Requirement from / (Contribution to) Cash</b>	<b>484</b>	<b>615</b>	<b>449</b>	<b>500</b>	<b>500</b>	<b>1,600</b>	<b>1,100</b>	<b>220.00%</b>



# North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2025 Final Budget

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Organized by Fund and Sub-Departments								
Description	3 Year Actuals Comparison			Recent Budgets		Budget Request		
	2022	2023	2024	2023	2024	2025 P1	\$ Inc / (Dec)	% Inc / (Dec)
SL - Ward 4 - Hydro	1,668	1,507	1,157	1,500	1,500	1,500	-	0.00%
SL - Ward 4 - Rep & Maint - System	-	-	-	-	-	1,000	1,000	0.00%
<b>Streetlighting - Ward #4 Expenditure Subtotal</b>	<b>1,668</b>	<b>1,507</b>	<b>1,157</b>	<b>1,500</b>	<b>1,500</b>	<b>2,500</b>	<b>1,000</b>	<b>66.67%</b>
<b>Streetlighting - Ward #4 Requirement from / (Contribution to) Cash</b>	<b>1,668</b>	<b>1,507</b>	<b>1,157</b>	<b>1,500</b>	<b>1,500</b>	<b>2,500</b>	<b>1,000</b>	<b>66.67%</b>
Waste Collection - Waste Bin Fees	(256,844)	(273,676)	(287,525)	(271,920)	(287,525)	(287,525)	-	0.00%
<b>Waste Collection Revenue Subtotal</b>	<b>(256,844)</b>	<b>(273,676)</b>	<b>(287,525)</b>	<b>(271,920)</b>	<b>(287,525)</b>	<b>(287,525)</b>	<b>-</b>	<b>0.00%</b>
Waste Collection - Contract	282,086	305,087	321,458	303,338	312,885	312,885	-	0.00%
<b>Waste Collection Expenditure Subtotal</b>	<b>282,086</b>	<b>305,087</b>	<b>321,458</b>	<b>303,338</b>	<b>312,885</b>	<b>312,885</b>	<b>-</b>	<b>0.00%</b>
<b>Waste Collection Requirement from / (Contribution to) Cash</b>	<b>25,242</b>	<b>31,411</b>	<b>33,933</b>	<b>31,418</b>	<b>25,360</b>	<b>25,360</b>	<b>-</b>	<b>0.00%</b>
PH Tfer Station - Tipping Fees	(9,255)	(10,016)	(8,596)	(13,000)	(13,000)	(24,800)	(11,800)	90.77%
PH Tfer Station - Waste Metal Sales	(2,959)	(5,397)	(1,517)	-	(4,000)	(4,000)	-	0.00%
<b>Parkhill Transfer Station Revenue Subtotal</b>	<b>(12,214)</b>	<b>(15,413)</b>	<b>(10,113)</b>	<b>(13,000)</b>	<b>(17,000)</b>	<b>(28,800)</b>	<b>(11,800)</b>	<b>69.41%</b>
PH Tfer Station - Salaries and Wages	4,635	5,201	4,447	7,310	7,490	7,500	10	0.13%
PH Tfer Station - Benefits	1,417	1,053	1,050	2,310	2,385	2,300	(85)	-3.56%
PH Tfer Station - Office Supplies	248	261	-	-	-	200	200	0.00%
PH Tfer Station - Insurance Premiums	46	58	66	58	65	70	5	7.69%
PH Tfer Station - Materials Purchased	-	-	-	1,750	1,750	1,750	-	0.00%
PH Tfer Station - Contracted Services	25,960	35,337	48,104	35,000	50,000	70,000	20,000	40.00%
PH Tfer Station - Professional - Eng	8,159	3,943	9,541	4,000	4,000	7,000	3,000	75.00%
PH Tfer Station - Equipment Rental	-	121	-	1,500	3,000	1,500	(1,500)	-50.00%
PH Tfer Station - Property Taxes	4,768	2,384	-	4,730	4,730	4,730	-	0.00%
<b>Parkhill Transfer Station Expenditure Subtotal</b>	<b>45,232</b>	<b>48,358</b>	<b>63,208</b>	<b>56,658</b>	<b>73,420</b>	<b>95,050</b>	<b>21,630</b>	<b>29.46%</b>
<b>Parkhill Transfer Station Requirement from / (Contribution to) Cash</b>	<b>33,019</b>	<b>32,945</b>	<b>53,096</b>	<b>43,658</b>	<b>56,420</b>	<b>66,250</b>	<b>9,830</b>	<b>17.42%</b>
McGillivray Landfill - Cont Services	3,226	-	-	-	-	7,000	7,000	0.00%
McGillivray Landfill -Professional - Eng	8,402	1,984	9,108	7,000	7,000	-	(7,000)	-100.00%
<b>McGillivray Landfill Expenditure Subtotal</b>	<b>11,628</b>	<b>1,984</b>	<b>9,108</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>	<b>-</b>	<b>0.00%</b>
<b>McGillivray Landfill Requirement from / (Contribution to) Cash</b>	<b>11,628</b>	<b>1,984</b>	<b>9,108</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>	<b>-</b>	<b>0.00%</b>
Spring Clean up - Fees	-	-	-	(1,000)	-	-	-	0.00%
<b>Spring Clean-up Revenue Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(1,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
Spring Clean-up - Salaries and Wages	440	879	1,701	-	-	-	-	0.00%
Spring Clean up - Benefits	144	60	154	-	-	-	-	0.00%
Spring Clean up - Advertising	-	355	-	200	200	200	-	0.00%
Spring Clean up - Bin Expense	8,722	7,583	5,329	9,600	9,600	8,000	(1,600)	-16.67%
<b>Spring Clean-up Expenditure Subtotal</b>	<b>9,306</b>	<b>8,878</b>	<b>7,184</b>	<b>9,800</b>	<b>9,800</b>	<b>8,200</b>	<b>(1,600)</b>	<b>-16.33%</b>
<b>Spring Clean-up Requirement from / (Contribution to) Cash</b>	<b>9,306</b>	<b>8,878</b>	<b>7,184</b>	<b>8,800</b>	<b>9,800</b>	<b>8,200</b>	<b>(1,600)</b>	<b>-16.33%</b>
Recycling Collection/Disposal Contract	212,338	223,071	56,576	223,074	63,720	63,720	-	0.00%
<b>Recycling Program Expenditure Subtotal</b>	<b>212,338</b>	<b>223,071</b>	<b>56,576</b>	<b>223,074</b>	<b>63,720</b>	<b>63,720</b>	<b>-</b>	<b>0.00%</b>
<b>Recycling Program Requirement from / (Contribution to) Cash</b>	<b>212,338</b>	<b>223,071</b>	<b>56,576</b>	<b>223,074</b>	<b>63,720</b>	<b>63,720</b>	<b>-</b>	<b>0.00%</b>



# North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2025 Final Budget

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Organized by Fund and Sub-Departments

Description	3 Year Actuals Comparison			Recent Budgets		Budget Request		
	2022	2023	2024	2023	2024	2025 P1	\$ Inc / (Dec)	% Inc / (Dec)
Parkhill Cemetery - Plot Sales	(4,060)	(10,435)	(5,635)	(5,000)	(7,000)	(7,000)	-	0.00%
Parkhill Cemetery - Grave Opening Fees	(10,100)	(9,987)	(8,734)	(7,300)	(9,000)	(9,000)	-	0.00%
Parkhill Cemetery - Corner Stone Fees	-	-	-	(75)	(75)	(75)	-	0.00%
Parkhill Cemetery - Cremation Fees	(6,775)	(5,467)	(4,560)	(5,000)	(5,000)	(5,000)	-	0.00%
Parkhill Cemetery - Interest Earned	(6,192)	(17,504)	-	(5,000)	(6,000)	(6,000)	-	0.00%
Parkhill Cemetery - Public Donations	(150)	(125)	-	(250)	(150)	(150)	-	0.00%
Parkhill Cemetery - Misc Revenue	(1,200)	(3,920)	(3,725)	(200)	(700)	(700)	-	0.00%
<b>North Middlesex Cemetery - Parkhill Revenue Subtotal</b>	<b>(28,477)</b>	<b>(47,438)</b>	<b>(22,654)</b>	<b>(22,825)</b>	<b>(27,925)</b>	<b>(27,925)</b>	<b>-</b>	<b>0.00%</b>
Parkhill Cemetery - Salaries and Wages	5,714	11,826	11,362	6,450	8,840	28,750	19,910	225.23%
PH Cemetery - Benefits	5,166	7,116	5,904	6,472	8,530	9,500	970	11.37%
PH Cemetery - Grass Cutting/Mainten	10,152	10,194	9,458	8,765	11,877	11,877	-	0.00%
PH Cemetery - Salaries & Wages - Admin	5,116	1,633	-	5,175	5,920	5,920	-	0.00%
PH Cemetery - Water and Sewage	492	178	-	1,780	500	500	-	0.00%
PH Cemetery - Office Supplies	184	-	134	250	100	150	50	50.00%
PH Cemetery - Insurance Premiums	508	595	642	595	645	700	55	8.53%
PH Cemetery - Advertising	138	-	-	150	150	150	-	0.00%
PH Cemetery - Materials Purchased	820	119	-	1,000	1,000	2,000	1,000	100.00%
PH Cemetery - Corner Stone Expense	213	-	81	300	300	300	-	0.00%
PH Cemetery - Restoration Expenses	-	-	-	250	250	250	-	0.00%
PH Cem - Contracted Serv-Equip (Mowers)	-	1,052	-	700	500	500	-	0.00%
PH Cemetery - Miscellaneous Expenses	291	685	911	500	500	500	-	0.00%
<b>North Middlesex Cemetery - Parkhill Expenditure Subtotal</b>	<b>28,793</b>	<b>33,398</b>	<b>28,493</b>	<b>32,387</b>	<b>39,112</b>	<b>61,097</b>	<b>21,985</b>	<b>56.21%</b>
<b>North Middlesex Cemetery - Parkhill Requirement from / (Contribution to) Cash</b>	<b>316</b>	<b>(14,041)</b>	<b>5,839</b>	<b>9,562</b>	<b>11,187</b>	<b>33,172</b>	<b>21,985</b>	<b>196.52%</b>
Sylvan Cemetery - Plot Sales	(1,050)	(430)	(860)	(1,000)	(1,000)	(1,000)	-	0.00%
Sylvan Cemetery - Grave Opening Fees	(1,855)	(2,974)	(1,440)	(2,000)	(2,000)	(2,000)	-	0.00%
Sylvan Cemetery - Corner Stone Fees	(150)	-	-	-	-	-	-	0.00%
Sylvan Cemetery - Cremation Fees	(1,360)	(480)	(960)	(1,000)	(1,000)	(1,000)	-	0.00%
Sylvan Cemetery - Miscellaneous Revenue	(300)	(600)	(325)	(75)	(400)	(400)	-	0.00%
<b>North Middlesex Cemetery - Sylvan Revenue Subtotal</b>	<b>(4,715)</b>	<b>(4,484)</b>	<b>(3,585)</b>	<b>(4,075)</b>	<b>(4,400)</b>	<b>(4,400)</b>	<b>-</b>	<b>0.00%</b>
Sylvan Cemetery - Salaries and Wages	1,145	891	653	980	1,275	4,600	3,325	260.78%
Sylvan Cemetery - Benefits	864	846	438	1,820	1,360	1,500	140	10.29%
Sylvan Cemetery - Grass Cutting/Mainten	1,398	2,204	960	3,525	2,034	2,034	-	0.00%
Sylvan Cemetery - Sal & Wages - Admin	766	49	-	1,380	952	952	-	0.00%
Sylvan Cemetery - Office Supplies	46	1,910	34	-	-	-	-	0.00%
Sylvan Cemetery - Insurance Premiums	395	463	500	465	500	510	10	2.00%
Sylvan Cemetery - Advertising	110	-	-	-	-	-	-	0.00%
Sylvan Cemetery - Materials Purchased	-	-	-	-	-	1,500	1,500	0.00%
Sylvan Cemetery - Corner Stone Expense	80	163	81	-	-	-	-	0.00%
Sylvan Cemetery - Restoration Expenses	-	204	-	-	-	-	-	0.00%

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Organized by Fund and Sub-Departments

Description	3 Year Actuals Comparison			Recent Budgets		Budget Request		
	2022	2023	2024	2023	2024	2025 P1	\$ Inc / (Dec)	% Inc / (Dec)
<b>North Middlesex Cemetery - Sylvan Expenditure Subtotal</b>	<b>4,805</b>	<b>6,729</b>	<b>2,667</b>	<b>8,170</b>	<b>6,121</b>	<b>11,096</b>	<b>4,975</b>	<b>81.28%</b>
<b>North Middlesex Cemetery - Sylvan Requirement from / (Contribution to) Cash</b>	<b>90</b>	<b>2,245</b>	<b>(918)</b>	<b>4,095</b>	<b>1,721</b>	<b>6,696</b>	<b>4,975</b>	<b>289.08%</b>
St. Mary's Cemetery - Grave Opening Fees	(895)	-	-	(1,000)	(1,000)	(1,000)	-	0.00%
Cremation Fees	(240)	(480)	-	-	(300)	(300)	-	0.00%
Miscellaneous Revenue	-	(215)	(160)	(75)	(75)	(75)	-	0.00%
<b>North Middlesex Cemetery - St. Marys Revenue Subtotal</b>	<b>(1,135)</b>	<b>(695)</b>	<b>(160)</b>	<b>(1,075)</b>	<b>(1,375)</b>	<b>(1,375)</b>	<b>-</b>	<b>0.00%</b>
St. Marys Cemetery - Salaries and Wages	-	814	106	555	245	2,500	2,255	920.41%
Benefits	224	649	241	740	570	750	180	31.58%
St-Mary's Cem - Grass Cutting/Mainten	1,227	1,628	1,007	1,425	1,668	1,668	-	0.00%
Salaries & Wages - Admin	59	-	-	345	28	28	-	0.00%
Insurance Premiums	354	415	448	415	450	440	(10)	-2.22%
Advertising	6	-	-	-	-	-	-	0.00%
Materials Purchased	-	-	-	-	-	1,000	1,000	0.00%
Contracted Services - Equip Rental	2,290	1,556	-	545	1,500	1,500	-	0.00%
<b>North Middlesex Cemetery - St. Marys Expenditure Subtotal</b>	<b>4,160</b>	<b>5,062</b>	<b>1,802</b>	<b>4,025</b>	<b>4,461</b>	<b>7,886</b>	<b>3,425</b>	<b>76.78%</b>
<b>North Middlesex Cemetery - St. Marys Requirement from / (Contribution to) Cash</b>	<b>3,025</b>	<b>4,367</b>	<b>1,642</b>	<b>2,950</b>	<b>3,086</b>	<b>6,511</b>	<b>3,425</b>	<b>110.99%</b>
Municipal Donation - Closed Cemeteries	(10,000)	(10,000)	-	(10,000)	(10,000)	(10,000)	-	0.00%
<b>North Middlesex Closed Cemeteries (NMCC) Revenue Subtotal</b>	<b>(10,000)</b>	<b>(10,000)</b>	<b>-</b>	<b>(10,000)</b>	<b>(10,000)</b>	<b>(10,000)</b>	<b>-</b>	<b>0.00%</b>
Closed Cemeteries - Salaries and Wages	525	131	-	490	610	9,250	8,640	1416.39%
Benefits	1,384	2,104	1,462	1,865	2,020	2,800	780	38.61%
Closed Cem - Grass Cutting/Mainten	6,506	7,413	6,524	6,125	6,368	6,368	-	0.00%
Restoration Expenses	-	-	-	25	25	25	-	0.00%
Contracted Services - Grass cutting	7,301	1,500	1,750	1,500	1,750	1,750	-	0.00%
Professional - Legal	-	-	-	20,000	20,000	20,000	-	0.00%
<b>North Middlesex Closed Cemeteries (NMCC) Expenditure Subtotal</b>	<b>15,715</b>	<b>11,147</b>	<b>9,736</b>	<b>30,005</b>	<b>30,773</b>	<b>40,193</b>	<b>9,420</b>	<b>30.61%</b>
<b>North Middlesex Closed Cemeteries (NMCC) Requirement from / (Contribution to) Cash</b>	<b>5,715</b>	<b>1,147</b>	<b>9,736</b>	<b>20,005</b>	<b>20,773</b>	<b>30,193</b>	<b>9,420</b>	<b>45.35%</b>
Ebenezer Cemetery - Salaries and Wages	-	27	-	-	-	5	5	0.00%
Benefits	-	8	123	-	-	-	-	0.00%
Ebenezer Cem - Grass Cutting/Mainten	-	-	507	-	-	-	-	0.00%
Professional - Legal	-	1,161	-	7,000	7,000	7,000	-	0.00%
<b>North Middlesex Cemetery - Ebenezer Expenditure Subtotal</b>	<b>-</b>	<b>1,195</b>	<b>630</b>	<b>7,000</b>	<b>7,000</b>	<b>7,005</b>	<b>5</b>	<b>0.07%</b>
<b>North Middlesex Cemetery - Ebenezer Requirement from / (Contribution to) Cash</b>	<b>-</b>	<b>1,195</b>	<b>630</b>	<b>7,000</b>	<b>7,000</b>	<b>7,005</b>	<b>5</b>	<b>0.07%</b>

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Organized by Fund and Sub-Departments								
Description	3 Year Actuals Comparison			Recent Budgets		Budget Request		
	2022	2023	2024	2023	2024	2025 P1	\$ Inc / (Dec)	% Inc / (Dec)
Other Grants	(3,991)	-	-	-	-	-	-	0.00%
Provincial Grants	(38,196)	-	-	-	-	-	-	0.00%
Table and Chair Rentals	(337)	(605)	(670)	(500)	(500)	(500)	-	0.00%
Linen and Glass Rentals	-	(41)	-	(500)	(500)	-	500	-100.00%
Event Fencing Rental/Set up	-	(50)	(209)	-	-	-	-	0.00%
<b>Recreation - Administration Revenue Subtotal</b>	<b>(42,523)</b>	<b>(696)</b>	<b>(878)</b>	<b>(1,000)</b>	<b>(1,000)</b>	<b>(500)</b>	<b>500</b>	<b>-50.00%</b>
Rec Admin - Salaries and Wages	146,235	183,630	219,140	257,600	291,150	236,250	(54,900)	-18.86%
Benefits	44,248	61,475	66,351	76,065	87,690	69,150	(18,540)	-21.14%
Mileage	-	20	-	1,000	1,000	500	(500)	-50.00%
Conference and Convention	-	1,919	2,623	3,000	3,000	5,000	2,000	66.67%
Meal Expenses	(16)	629	49	50	200	200	-	0.00%
Office Supplies	1,151	1,135	837	500	750	1,000	250	33.33%
Education and Training	1,655	10,579	5,305	12,000	10,000	12,000	2,000	20.00%
Postage and Courier	-	5	66	-	-	-	-	0.00%
Insurance Premiums	21,202	22,247	27,788	24,491	27,790	29,215	1,425	5.13%
Insurance Claims	-	-	-	5,000	5,000	5,000	-	0.00%
Memberships	2,169	2,180	3,238	2,600	2,600	3,400	800	30.77%
Internet Service	1,147	1,835	2,156	1,200	1,750	2,500	750	42.86%
Telephone	2,920	2,910	4,022	3,500	5,235	4,000	(1,235)	-23.59%
Cash Over/Short	1	36	116	-	-	-	-	0.00%
Clothing/PPE/Safety Boot Allowance	4,043	3,957	4,337	3,700	3,700	4,000	300	8.11%
Licenses	7,474	5,290	5,300	6,000	6,000	6,000	-	0.00%
Facility Beautification	1,105	1,489	2,268	2,500	2,500	2,500	-	0.00%
Photocopier Service Agreement	1,759	1,456	1,714	2,000	2,000	2,000	-	0.00%
Contracted Services	-	9,335	3,576	-	-	-	-	0.00%
Software Maintenance and Enhancements	-	-	-	500	500	500	-	0.00%
Professional - Legal	659	563	-	1,500	1,500	1,500	-	0.00%
Professional Consulting	-	10,817	-	-	-	10,000	10,000	0.00%
Transfer to Capital	34,852	-	-	115,000	-	-	-	0.00%
Transfer to Reserves and Reserve Funds	(62,000)	-	-	-	-	-	-	0.00%
<b>Recreation - Administration Expenditure Subtotal</b>	<b>208,604</b>	<b>321,506</b>	<b>348,887</b>	<b>518,206</b>	<b>452,365</b>	<b>394,715</b>	<b>(57,650)</b>	<b>-12.74%</b>
<b>Recreation - Administration Requirement from / (Contribution to) Cash</b>	<b>166,081</b>	<b>320,810</b>	<b>348,009</b>	<b>517,206</b>	<b>451,365</b>	<b>394,215</b>	<b>(57,150)</b>	<b>-12.66%</b>

# North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2025 Final Budget

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Organized by Fund and Sub-Departments

Description	3 Year Actuals Comparison			Recent Budgets		Budget Request		
	2022	2023	2024	2023	2024	2025 P1	\$ Inc / (Dec)	% Inc / (Dec)
Miscellaneous Revenue	(5,857)	(6,790)	-	-	-	-	-	0.00%
<b>Recreation Equipment Revenue Subtotal</b>	<b>(5,857)</b>	<b>(6,790)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
Rec Equipment - Salaries and Wages	10,223	6,398	4,440	9,150	7,390	10,250	2,860	38.70%
Benefits	2,002	1,800	1,462	2,560	2,115	3,000	885	41.84%
Insurance Premiums	10,122	11,693	13,267	11,693	13,270	13,960	690	5.20%
Materials Purchased	4,268	1,657	2,246	5,000	6,000	6,000	-	0.00%
Machine Parts and Repairs	19,257	18,842	16,822	13,050	17,300	18,800	1,500	8.67%
Fuel	18,981	10	-	7,850	7,850	7,850	-	0.00%
Vehicle Expenses	3,185	3,244	9,165	3,400	3,900	5,000	1,100	28.21%
<b>Recreation Equipment Expenditure Subtotal</b>	<b>68,038</b>	<b>43,643</b>	<b>47,402</b>	<b>52,703</b>	<b>57,825</b>	<b>64,860</b>	<b>7,035</b>	<b>12.17%</b>
<b>Recreation Equipment Requirement from / (Contribution to) Cash</b>	<b>62,181</b>	<b>36,852</b>	<b>47,402</b>	<b>52,703</b>	<b>57,825</b>	<b>64,860</b>	<b>7,035</b>	<b>12.17%</b>
Goal Post Bar Revenue	-	-	(6,272)	-	-	(20,000)	(20,000)	0.00%
Goal Post Rental	(1,588)	(1,692)	(1,949)	(1,000)	(1,500)	(1,800)	(300)	20.00%
Arena Floor Rentals	(4,056)	(4,206)	(5,782)	(4,500)	(4,500)	(5,700)	(1,200)	26.67%
Ice Rentals	(170,908)	(224,776)	(215,310)	(175,000)	(220,000)	(230,000)	(10,000)	4.55%
Public Skating Revenue	-	-	-	(200)	-	-	-	0.00%
Solar Lease Revenue	(42,656)	(25,305)	-	(35,000)	(35,000)	(35,000)	-	0.00%
Pro Shop Revenue	(831)	(883)	(86)	-	(1,000)	(1,000)	-	0.00%
Advertising Sign Yearly Fees	(12,628)	-	(21,951)	(5,000)	(5,000)	(15,000)	(10,000)	200.00%
Skate Sharpening	(760)	(953)	(155)	(1,750)	(1,000)	-	1,000	-100.00%
Miscellaneous Revenue	(1,399)	-	(6,567)	(500)	(500)	-	500	-100.00%
<b>Parkhill Arena and Fitness Centre Revenue Subtotal</b>	<b>(234,827)</b>	<b>(257,815)</b>	<b>(258,071)</b>	<b>(222,950)</b>	<b>(268,500)</b>	<b>(308,500)</b>	<b>(40,000)</b>	<b>14.90%</b>
PH Arena & Fitness - Salaries and Wages	136,991	141,628	166,508	117,005	133,095	184,325	51,230	38.49%
Benefits	35,227	36,685	45,215	32,720	38,100	54,000	15,900	41.73%
Hydro	65,533	68,224	77,506	75,000	75,000	65,000	(10,000)	-13.33%
Heat	16,959	28,817	16,566	13,000	20,000	16,000	(4,000)	-20.00%
Water and Sewage	5,892	7,796	-	10,702	10,702	-	(10,702)	-100.00%
Cleaning and Maintenance Supplies	4,922	9,233	11,289	6,000	6,500	10,000	3,500	53.85%
Insurance Premiums	40,583	46,880	53,190	46,880	53,190	55,940	2,750	5.17%
Building Repairs and Maintenance	35,951	39,795	32,875	45,000	35,000	35,000	-	0.00%
Advertising	1,200	2,073	900	500	1,500	1,000	(500)	-33.33%
Telephone	119	579	109	-	120	120	-	0.00%
Snow Removal	4,492	5,170	7,481	4,000	5,000	7,000	2,000	40.00%
Music Tariff	-	300	235	-	500	500	-	0.00%
Licenses	1,250	250	1,439	-	500	500	-	0.00%
Pro Shop Supplies	1,964	1,897	57	500	1,000	1,000	-	0.00%
Goal Post Bar Expenses	-	1,000	5,988	-	-	10,000	10,000	0.00%
Plant Repairs and Maintenance	13,545	57,781	15,908	35,000	35,000	35,000	-	0.00%
Contracted Services	21,027	13,439	8,190	14,500	14,500	14,500	-	0.00%

# North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2025 Final Budget

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Organized by Fund and Sub-Departments								
Description	3 Year Actuals Comparison			Recent Budgets		Budget Request		
	2022	2023	2024	2023	2024	2025 P1	\$ Inc / (Dec)	% Inc / (Dec)
Equipment Rental (Outside Suppliers)	-	294	2,220	1,000	1,000	1,000	-	0.00%
<b>Parkhill Arena and Fitness Centre Expenditure Subtotal</b>	<b>385,654</b>	<b>461,842</b>	<b>445,677</b>	<b>401,807</b>	<b>430,707</b>	<b>490,885</b>	<b>60,178</b>	<b>13.97%</b>
<b>Parkhill Arena and Fitness Centre Requirement from / (Contribution to) Cash</b>	<b>150,827</b>	<b>204,027</b>	<b>187,605</b>	<b>178,857</b>	<b>162,207</b>	<b>182,385</b>	<b>20,178</b>	<b>12.44%</b>
Facilities Rental	(21,279)	(27,504)	(21,148)	(15,000)	(16,500)	(3,000)	13,500	-81.82%
Public Donations	-	-	(5,000)	-	-	-	-	0.00%
<b>Parkhill Community Centre Revenue Subtotal</b>	<b>(21,279)</b>	<b>(27,504)</b>	<b>(26,148)</b>	<b>(15,000)</b>	<b>(16,500)</b>	<b>(3,000)</b>	<b>13,500</b>	<b>-81.82%</b>
PH Comm Centre - Salaries and Wages	12,526	12,395	11,466	7,555	9,310	13,000	3,690	39.63%
Benefits	3,807	3,686	3,532	2,115	2,665	3,800	1,135	42.59%
Hydro	6,316	5,865	5,545	5,000	6,000	6,000	-	0.00%
Heat	3,681	7,793	3,749	3,500	5,500	5,500	-	0.00%
Water and Sewage	2,996	1,383	-	1,780	1,780	1,780	-	0.00%
Cleaning and Maintenance Supplies	2,135	2,005	1,649	1,500	1,500	1,500	-	0.00%
Insurance Premiums	5,433	6,809	7,808	6,809	7,810	1,390	(6,420)	-82.20%
Building Repairs and Maintenance	5,121	3,326	4,091	5,000	4,000	1,000	(3,000)	-75.00%
Internet Service	664	2,061	660	500	750	750	-	0.00%
Telephone	535	594	502	3,000	500	500	-	0.00%
Snow Removal	830	1,105	4,065	800	1,000	1,000	-	0.00%
Music Tariff	-	-	-	-	300	300	-	0.00%
Contracted Services	5,778	6,194	5,364	4,400	5,500	5,500	-	0.00%
<b>Parkhill Community Centre Expenditure Subtotal</b>	<b>49,821</b>	<b>53,216</b>	<b>48,431</b>	<b>41,959</b>	<b>46,615</b>	<b>42,020</b>	<b>(4,595)</b>	<b>-9.86%</b>
<b>Parkhill Community Centre Requirement from / (Contribution to) Cash</b>	<b>28,542</b>	<b>25,712</b>	<b>22,283</b>	<b>26,959</b>	<b>30,115</b>	<b>39,020</b>	<b>8,905</b>	<b>29.57%</b>
Facility Rental (Pavillion)	(802)	(529)	(411)	(800)	(500)	(500)	-	0.00%
<b>Coronation Park Revenue Subtotal</b>	<b>(802)</b>	<b>(529)</b>	<b>(411)</b>	<b>(800)</b>	<b>(500)</b>	<b>(500)</b>	<b>-</b>	<b>0.00%</b>
Coronation Park - Salaries and Wages	8,269	5,768	3,925	17,910	16,870	23,400	6,530	38.71%
Benefits	1,903	1,473	1,097	5,015	4,830	6,900	2,070	42.86%
Cleaning and Maintenance Supplies	1,096	-	830	100	150	150	-	0.00%
Insurance Premiums	104	120	137	120	140	145	5	3.57%
Repairs and Maintenance	891	2,529	650	1,000	1,000	1,000	-	0.00%
Materials Purchased	-	-	1,375	200	1,500	1,500	-	0.00%
Contracted Services	1,012	-	-	-	-	-	-	0.00%
<b>Coronation Park Expenditure Subtotal</b>	<b>13,274</b>	<b>9,890</b>	<b>8,012</b>	<b>24,345</b>	<b>24,490</b>	<b>33,095</b>	<b>8,605</b>	<b>35.14%</b>
<b>Coronation Park Requirement from / (Contribution to) Cash</b>	<b>12,472</b>	<b>9,361</b>	<b>7,602</b>	<b>23,545</b>	<b>23,990</b>	<b>32,595</b>	<b>8,605</b>	<b>35.87%</b>
Facility Rental (Pavillion)	(518)	(437)	(501)	(500)	(500)	(500)	-	0.00%
Facility Rental (Ball Fields)	(11,111)	(10,083)	(8,386)	(11,000)	(11,000)	(11,000)	-	0.00%
<b>Parkhill Sports Complex Revenue Subtotal</b>	<b>(11,628)</b>	<b>(10,520)</b>	<b>(8,887)</b>	<b>(11,500)</b>	<b>(11,500)</b>	<b>(11,500)</b>	<b>-</b>	<b>0.00%</b>
PH Sports Complex - Salaries and Wages	6,129	9,221	9,138	10,760	11,400	15,800	4,400	38.60%
Benefits	3,109	4,479	3,364	3,015	3,265	4,650	1,385	42.42%
PH Sports Complex - Sal & Wages-Diamonds	7,064	7,024	3,418	-	-	-	-	0.00%
Hydro	2,217	1,896	2,124	750	1,850	1,850	-	0.00%

# North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2025 Final Budget

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Organized by Fund and Sub-Departments

Description	3 Year Actuals Comparison			Recent Budgets		Budget Request		
	2022	2023	2024	2023	2024	2025 P1	\$ Inc / (Dec)	% Inc / (Dec)
Water and Sewage	6,538	2,425	-	6,015	6,015	-	(6,015)	-100.00%
Cleaning and Maintenance Supplies	15	13	287	150	150	250	100	66.67%
Insurance Premiums	2,225	2,570	2,916	2,570	2,915	3,070	155	5.32%
Repairs and Maintenance	1,751	537	1,388	2,000	2,000	2,000	-	0.00%
Materials Purchased	-	-	1,375	-	1,500	1,500	-	0.00%
Grounds Maintenance - Diamond Supplies,	525	53	-	1,000	1,000	3,000	2,000	200.00%
Materials Purchased - Diamond	558	472	396	500	500	500	-	0.00%
<b>Parkhill Sports Complex Expenditure Subtotal</b>	<b>30,130</b>	<b>28,689</b>	<b>24,405</b>	<b>26,760</b>	<b>30,595</b>	<b>32,620</b>	<b>2,025</b>	<b>6.62%</b>
<b>Parkhill Sports Complex Requirement from / (Contribution to) Cash</b>	<b>18,501</b>	<b>18,169</b>	<b>15,518</b>	<b>15,260</b>	<b>19,095</b>	<b>21,120</b>	<b>2,025</b>	<b>10.60%</b>
Leisure Club - Salaries and Wages	1,043	1,868	775	840	1,145	1,600	455	39.74%
Benefits	326	642	246	235	330	460	130	39.39%
Cleaning and Maintenance Supplies	311	367	205	-	300	300	-	0.00%
Insurance Premiums	2,760	2,561	3,676	2,561	3,680	3,920	240	6.52%
Building Repairs and Maintenance	12	-	5,529	5,000	7,200	1,000	(6,200)	-86.11%
Contracted Services	224	213	288	400	250	300	50	20.00%
<b>Leisure Club Expenditure Subtotal</b>	<b>4,675</b>	<b>5,650</b>	<b>10,720</b>	<b>9,036</b>	<b>12,905</b>	<b>7,580</b>	<b>(5,325)</b>	<b>-41.26%</b>
<b>Leisure Club Requirement from / (Contribution to) Cash</b>	<b>4,675</b>	<b>5,650</b>	<b>10,720</b>	<b>9,036</b>	<b>12,905</b>	<b>7,580</b>	<b>(5,325)</b>	<b>-41.26%</b>
Facility Rental	(17,345)	(22,962)	(21,310)	(13,000)	(15,000)	(15,000)	-	0.00%
<b>Ailsa Craig Community Centre Revenue Subtotal</b>	<b>(17,345)</b>	<b>(22,962)</b>	<b>(21,310)</b>	<b>(13,000)</b>	<b>(15,000)</b>	<b>(15,000)</b>	<b>-</b>	<b>0.00%</b>
AC Comm Centre - Salaries and Wages	11,626	16,164	18,073	11,815	13,850	19,200	5,350	38.63%
Benefits	3,477	4,860	5,222	3,310	3,965	5,650	1,685	42.50%
Hydro	18,466	18,248	14,850	17,000	17,000	15,000	(2,000)	-11.76%
Heat	5,398	5,159	4,313	4,000	3,600	4,000	400	11.11%
Water and Sewage	-	-	-	2,540	2,540	-	(2,540)	-100.00%
Cleaning and Maintenance Supplies	1,944	1,804	2,606	2,000	2,000	2,000	-	0.00%
Insurance Premiums	4,118	4,935	5,592	4,935	5,595	5,970	375	6.70%
Building Repairs and Maintenance	5,922	4,617	4,955	10,000	5,000	5,000	-	0.00%
Internet Service	664	619	663	400	700	700	-	0.00%
Telephone	607	667	562	650	650	650	-	0.00%
Snow Removal	2,188	2,001	7,525	2,000	2,000	5,000	3,000	150.00%
Music Tariff	-	-	-	100	100	100	-	0.00%
Contracted Services	5,225	4,765	5,160	4,500	4,500	4,500	-	0.00%
<b>Ailsa Craig Community Centre Expenditure Subtotal</b>	<b>59,633</b>	<b>63,838</b>	<b>69,520</b>	<b>63,250</b>	<b>61,500</b>	<b>67,770</b>	<b>6,270</b>	<b>10.20%</b>
<b>Ailsa Craig Community Centre Requirement from / (Contribution to) Cash</b>	<b>42,288</b>	<b>40,876</b>	<b>48,210</b>	<b>50,250</b>	<b>46,500</b>	<b>52,770</b>	<b>6,270</b>	<b>13.48%</b>

# North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2025 Final Budget

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Organized by Fund and Sub-Departments								
Description	3 Year Actuals Comparison			Recent Budgets		Budget Request		
	2022	2023	2024	2023	2024	2025 P1	\$ Inc / (Dec)	% Inc / (Dec)
Canteen / Booth Revenue	(20,551)	(35,037)	(43,737)	(27,000)	(35,000)	(35,000)	-	0.00%
Vending Machine Sales	(2,854)	(6,273)	(2,941)	(5,000)	(6,500)	(3,000)	3,500	-53.85%
<b>Arena Canteen Revenue Subtotal</b>	<b>(23,405)</b>	<b>(41,311)</b>	<b>(46,678)</b>	<b>(32,000)</b>	<b>(41,500)</b>	<b>(38,000)</b>	<b>3,500</b>	<b>-8.43%</b>
Arena Canteen - Salaries and Wages	8,892	17,295	19,950	6,810	9,740	13,550	3,810	39.12%
Benefits	1,532	1,747	2,174	1,905	2,790	4,000	1,210	43.37%
Canteen / Booth Expenses	23,901	30,025	34,478	23,645	26,000	26,000	-	0.00%
<b>Arena Canteen Expenditure Subtotal</b>	<b>34,326</b>	<b>49,068</b>	<b>56,601</b>	<b>32,360</b>	<b>38,530</b>	<b>43,550</b>	<b>5,020</b>	<b>13.03%</b>
<b>Arena Canteen Requirement from / (Contribution to) Cash</b>	<b>10,921</b>	<b>7,757</b>	<b>9,924</b>	<b>360</b>	<b>(2,970)</b>	<b>5,550</b>	<b>8,520</b>	<b>-286.87%</b>
Facility Rental (Pavillion)	(115)	(221)	(59)	-	-	-	-	0.00%
<b>Lion Field and Park Revenue Subtotal</b>	<b>(115)</b>	<b>(221)</b>	<b>(59)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
Lion Field&Park - Salaries and Wages	4,723	5,723	5,166	4,985	4,515	6,250	1,735	38.43%
Benefits	882	1,567	1,191	1,395	1,295	1,825	530	40.93%
Water and Sewage	562	212	-	950	950	-	(950)	-100.00%
Cleaning and Maintenance Supplies	-	-	1,748	100	100	150	50	50.00%
Repairs and Maintenance	-	392	1,814	50	150	150	-	0.00%
<b>Lion Field and Park Expenditure Subtotal</b>	<b>6,168</b>	<b>7,895</b>	<b>9,919</b>	<b>7,480</b>	<b>7,010</b>	<b>8,375</b>	<b>1,365</b>	<b>19.47%</b>
<b>Lion Field and Park Requirement from / (Contribution to) Cash</b>	<b>6,053</b>	<b>7,673</b>	<b>9,861</b>	<b>7,480</b>	<b>7,010</b>	<b>8,375</b>	<b>1,365</b>	<b>19.47%</b>
Splash Pads - Salaries and Wages	217	200	331	800	570	810	240	42.11%
Benefits	65	38	74	225	165	250	85	51.52%
Water and Sewage	32,117	12,139	-	18,465	18,465	-	(18,465)	-100.00%
Repairs and Maintenance	-	5,511	1,450	2,000	2,000	2,000	-	0.00%
Contracted Services	-	-	-	-	4,000	4,000	-	0.00%
<b>Splash Pads Expenditure Subtotal</b>	<b>32,398</b>	<b>17,888</b>	<b>1,855</b>	<b>21,490</b>	<b>25,200</b>	<b>7,060</b>	<b>(18,140)</b>	<b>-71.98%</b>
<b>Splash Pads Requirement from / (Contribution to) Cash</b>	<b>32,398</b>	<b>17,888</b>	<b>1,855</b>	<b>21,490</b>	<b>25,200</b>	<b>7,060</b>	<b>(18,140)</b>	<b>-71.98%</b>
Lieury Sport Field&Park - Sal and Wages	1,938	1,594	1,275	2,535	2,005	2,775	770	38.40%
Benefits	846	1,399	593	715	575	825	250	43.48%
LieurySportField&Park -Sal&Wages-Diamond	2,046	3,162	876	3,000	3,500	-	(3,500)	-100.00%
Hydro	369	389	396	500	500	400	(100)	-20.00%
Water and Sewage	855	411	-	885	885	-	(885)	-100.00%
Insurance Premiums	56	65	74	65	75	80	5	6.67%
Repairs and Maintenance	108	117	13,777	200	750	1,000	250	33.33%
Materials Purchased	-	-	287	100	750	750	-	0.00%
Repairs and Maintenance - Diamond	-	-	-	150	150	2,150	2,000	1333.33%
Materials Purchased - Diamond	-	236	556	-	150	150	-	0.00%
Contracted Services	700	870	989	-	1,000	1,000	-	0.00%
<b>Lieury Sports Field and Park Expenditure Subtotal</b>	<b>6,918</b>	<b>8,242</b>	<b>18,822</b>	<b>8,150</b>	<b>10,340</b>	<b>9,130</b>	<b>(1,210)</b>	<b>-11.70%</b>
<b>Lieury Sports Field and Park Requirement from / (Contribution to) Cash</b>	<b>6,918</b>	<b>8,242</b>	<b>18,822</b>	<b>8,150</b>	<b>10,340</b>	<b>9,130</b>	<b>(1,210)</b>	<b>-11.70%</b>



# North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2025 Final Budget

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Organized by Fund and Sub-Departments

Description	3 Year Actuals Comparison			Recent Budgets		Budget Request		
	2022	2023	2024	2023	2024	2025 P1	\$ Inc / (Dec)	% Inc / (Dec)
Nairn Optimist Rink - Salaries and Wages	555	1,265	1,428	675	865	1,250	385	44.51%
Benefits	123	382	446	190	250	375	125	50.00%
Hydro	4,140	4,118	4,739	5,000	5,000	5,000	-	0.00%
Building Repairs and Maintenance	430	-	1,305	500	500	1,000	500	100.00%
Propane	7,162	4,332	4,900	5,000	5,000	5,000	-	0.00%
Plant Repairs and Maintenance	-	-	-	500	500	500	-	0.00%
Contracted Services	924	856	530	300	1,000	1,000	-	0.00%
<b>Nairn Optimist Ice Rink Expenditure Subtotal</b>	<b>13,335</b>	<b>10,953</b>	<b>13,349</b>	<b>12,165</b>	<b>13,115</b>	<b>14,125</b>	<b>1,010</b>	<b>7.70%</b>
<b>Nairn Optimist Ice Rink Requirement from / (Contribution to) Cash</b>	<b>13,335</b>	<b>10,953</b>	<b>13,349</b>	<b>12,165</b>	<b>13,115</b>	<b>14,125</b>	<b>1,010</b>	<b>7.70%</b>
Facility Rental	(8,406)	(10,235)	(10,911)	(10,000)	(12,500)	(12,500)	-	0.00%
<b>West Williams Community Centre Revenue Subtotal</b>	<b>(8,406)</b>	<b>(10,235)</b>	<b>(10,911)</b>	<b>(10,000)</b>	<b>(12,500)</b>	<b>(12,500)</b>	<b>-</b>	<b>0.00%</b>
WW Comm Centre - Salaries and Wages	2,670	4,013	11,423	2,855	3,370	4,750	1,380	40.95%
Benefits	810	1,165	3,289	795	965	1,375	410	42.49%
Hydro	1,942	2,098	2,295	2,000	2,000	2,000	-	0.00%
Heat	4,347	4,769	3,569	3,000	3,300	3,300	-	0.00%
Water and Sewage	1,014	807	-	885	885	-	(885)	-100.00%
Cleaning and Maintenance Supplies	473	1,199	1,609	500	800	1,000	200	25.00%
Insurance Premiums	2,179	3,891	4,428	3,891	4,430	3,470	(960)	-21.67%
Building Repairs and Maintenance	2,788	3,299	1,135	750	1,200	1,200	-	0.00%
Telephone	441	482	404	450	450	450	-	0.00%
Snow Removal	1,084	558	760	1,200	1,200	1,200	-	0.00%
Contracted Services	2,044	2,163	2,986	2,000	2,000	2,500	500	25.00%
<b>West Williams Community Centre Expenditure Subtotal</b>	<b>19,791</b>	<b>24,444</b>	<b>31,898</b>	<b>18,326</b>	<b>20,600</b>	<b>21,245</b>	<b>645</b>	<b>3.13%</b>
<b>West Williams Community Centre Requirement from / (Contribution to) Cash</b>	<b>11,385</b>	<b>14,209</b>	<b>20,987</b>	<b>8,326</b>	<b>8,100</b>	<b>8,745</b>	<b>645</b>	<b>7.96%</b>
Facility Rental (Pavilion)	-	-	(1,501)	-	-	-	-	0.00%
<b>West Williams Park Revenue Subtotal</b>	<b>-</b>	<b>-</b>	<b>(1,501)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
WW Park - Salaries and Wages	3,544	4,917	2,401	4,885	4,275	6,000	1,725	40.35%
Benefits	519	1,234	631	1,360	1,225	1,750	525	42.86%
Repairs and Maintenance	-	117	-	-	150	150	-	0.00%
<b>West Williams Park Expenditure Subtotal</b>	<b>4,064</b>	<b>6,268</b>	<b>3,033</b>	<b>6,245</b>	<b>5,650</b>	<b>7,900</b>	<b>2,250</b>	<b>39.82%</b>
<b>West Williams Park Requirement from / (Contribution to) Cash</b>	<b>4,064</b>	<b>6,268</b>	<b>1,531</b>	<b>6,245</b>	<b>5,650</b>	<b>7,900</b>	<b>2,250</b>	<b>39.82%</b>

# North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2025 Final Budget

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Organized by Fund and Sub-Departments

Description	3 Year Actuals Comparison			Recent Budgets		Budget Request		
	2022	2023	2024	2023	2024	2025 P1	\$ Inc / (Dec)	% Inc / (Dec)
Facility Rental	(91,365)	(97,591)	(81,572)	(97,760)	(102,000)	(104,440)	(2,440)	2.39%
<b>Shared Services Centre Revenue Subtotal</b>	<b>(91,365)</b>	<b>(97,591)</b>	<b>(81,572)</b>	<b>(97,760)</b>	<b>(102,000)</b>	<b>(104,440)</b>	<b>(2,440)</b>	<b>2.39%</b>
Shared Serv Centre - Salaries and Wages	20,873	9,703	15,098	14,090	14,405	20,000	5,595	38.84%
Benefits	6,799	3,210	4,289	3,940	4,125	5,850	1,725	41.82%
Hydro	16,844	18,253	19,500	19,000	19,000	19,000	-	0.00%
Heat	7,673	6,944	5,218	6,000	4,900	4,900	-	0.00%
Water and Sewage	1,709	653	-	1,780	1,780	-	(1,780)	-100.00%
Cleaning and Maintenance Supplies	1,466	2,051	1,911	2,000	2,000	2,000	-	0.00%
Building Repairs and Maintenance	11,389	3,853	8,873	9,000	17,500	17,500	-	0.00%
Snow Removal	-	478	5,002	-	-	5,000	5,000	0.00%
Contracted Services	3,808	2,356	7,264	5,000	5,000	5,000	-	0.00%
<b>Shared Services Centre Expenditure Subtotal</b>	<b>70,561</b>	<b>47,500</b>	<b>67,154</b>	<b>60,810</b>	<b>68,710</b>	<b>79,250</b>	<b>10,540</b>	<b>15.34%</b>
<b>Shared Services Centre Requirement from / (Contribution to) Cash</b>	<b>(20,804)</b>	<b>(50,091)</b>	<b>(14,418)</b>	<b>(36,950)</b>	<b>(33,290)</b>	<b>(25,190)</b>	<b>8,100</b>	<b>-24.33%</b>
YOTH Building - Salaries and Wages	-	-	404	-	-	-	-	0.00%
Benefits	-	-	61	-	-	-	-	0.00%
Insurance Premiums	1,444	1,994	1,896	1,994	1,900	2,050	150	7.89%
Building Repairs and Maintenance	4,511	782	2,246	5,000	7,200	1,500	(5,700)	-79.17%
Contracted Services	288	205	382	100	250	250	-	0.00%
<b>Ye Olde Towne Hall Building Expenditure Subtotal</b>	<b>6,242</b>	<b>2,981</b>	<b>4,990</b>	<b>7,094</b>	<b>9,350</b>	<b>3,800</b>	<b>(5,550)</b>	<b>-59.36%</b>
<b>Ye Olde Towne Hall Building Requirement from / (Contribution to) Cash</b>	<b>6,242</b>	<b>2,981</b>	<b>4,990</b>	<b>7,094</b>	<b>9,350</b>	<b>3,800</b>	<b>(5,550)</b>	<b>-59.36%</b>
Facility Rental (Pavillion)	(3,281)	(1,267)	(866)	-	(500)	(500)	-	0.00%
Facilities Rental (Soccer/Ball Fields)	-	(3,598)	(1,397)	(3,000)	(3,500)	(1,500)	2,000	-57.14%
<b>East Williams Park Revenue Subtotal</b>	<b>(3,281)</b>	<b>(4,865)</b>	<b>(2,263)</b>	<b>(3,000)</b>	<b>(4,000)</b>	<b>(2,000)</b>	<b>2,000</b>	<b>-50.00%</b>
EW Park - Salaries and Wages	3,438	6,741	4,368	4,900	4,685	6,475	1,790	38.21%
Benefits	516	1,912	1,073	1,365	1,340	1,900	560	41.79%
Hydro	3,571	2,116	1,147	1,750	2,000	2,000	-	0.00%
Water and Sewage	6,651	3,647	-	2,415	2,415	-	(2,415)	-100.00%
Cleaning and Maintenance Supplies	15	97	287	150	150	150	-	0.00%
Insurance Premiums	516	596	677	596	680	710	30	4.41%
Repairs and Maintenance	3,318	5,240	5,964	250	500	500	-	0.00%
Materials Purchased	-	-	1,375	50	1,500	1,500	-	0.00%
Contracted Services	472	672	146	-	250	250	-	0.00%
<b>East Williams Park Expenditure Subtotal</b>	<b>18,497</b>	<b>21,021</b>	<b>15,038</b>	<b>11,476</b>	<b>13,520</b>	<b>13,485</b>	<b>(35)</b>	<b>-0.26%</b>
<b>East Williams Park Requirement from / (Contribution to) Cash</b>	<b>15,216</b>	<b>16,156</b>	<b>12,775</b>	<b>8,476</b>	<b>9,520</b>	<b>11,485</b>	<b>1,965</b>	<b>20.64%</b>

# North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2025 Final Budget

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Organized by Fund and Sub-Departments

Description	3 Year Actuals Comparison			Recent Budgets		Budget Request		
	2022	2023	2024	2023	2024	2025 P1	\$ Inc / (Dec)	% Inc / (Dec)
Facility Rental (Pavillion)	(500)	(503)	(903)	(500)	(500)	(750)	(250)	50.00%
Facility Rental (Ball Fields)	(3,058)	(3,860)	(1,770)	(3,000)	(3,000)	(2,000)	1,000	-33.33%
<b>Ailsa Craig Community Park Revenue Subtotal</b>	<b>(3,558)</b>	<b>(4,364)</b>	<b>(2,673)</b>	<b>(3,500)</b>	<b>(3,500)</b>	<b>(2,750)</b>	<b>750</b>	<b>-21.43%</b>
AC Comm Park - Salaries and Wages	5,896	5,456	6,316	6,450	5,415	7,510	2,095	38.69%
Benefits	2,127	2,948	1,860	1,805	1,550	2,200	650	41.94%
AC Comm Park - Sal and Wages - Diamond	4,234	4,552	1,635	4,000	4,500	-	(4,500)	-100.00%
Water and Sewage	2,977	1,463	-	3,490	3,490	-	(3,490)	-100.00%
Cleaning and Maintenance Supplies	15	-	287	150	150	300	150	100.00%
Insurance Premiums	1,145	1,323	1,501	1,323	1,500	1,580	80	5.33%
Repairs and Maintenance	1,696	822	12,398	500	500	500	-	0.00%
Materials Purchased	-	-	1,375	855	1,500	1,500	-	0.00%
Repairs and Maintenance - Diamond	422	-	-	500	500	2,500	2,000	400.00%
Materials Purchased - Diamond	568	236	198	-	150	150	-	0.00%
Contracted Services	1,837	-	-	-	-	-	-	0.00%
<b>Ailsa Craig Community Park Expenditure Subtotal</b>	<b>20,916</b>	<b>16,799</b>	<b>25,569</b>	<b>19,073</b>	<b>19,255</b>	<b>16,240</b>	<b>(3,015)</b>	<b>-15.66%</b>
<b>Ailsa Craig Community Park Requirement from / (Contribution to) Cash</b>	<b>17,359</b>	<b>12,435</b>	<b>22,896</b>	<b>15,573</b>	<b>15,755</b>	<b>13,490</b>	<b>(2,265)</b>	<b>-14.38%</b>
Facility Rental	(2,400)	(2,284)	(2,949)	-	-	-	-	0.00%
<b>Carnegie Library Revenue Subtotal</b>	<b>(2,400)</b>	<b>(2,284)</b>	<b>(2,949)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
PH Library - Salaries and Wages	-	206	264	-	-	-	-	0.00%
Benefits	-	73	45	-	-	-	-	0.00%
Hydro	850	815	904	-	-	-	-	0.00%
Heat	2,195	2,089	1,176	-	-	-	-	0.00%
Water and Sewage	1,056	417	-	-	-	-	-	0.00%
Insurance Premiums	1,866	1,256	893	1,256	895	965	70	7.82%
Building Repairs and Maintenance	427	415	2,544	2,500	5,000	5,000	-	0.00%
Snow Removal	-	163	-	-	300	-	(300)	-100.00%
Contracted Services	338	255	214	100	250	250	-	0.00%
<b>Carnegie Library Expenditure Subtotal</b>	<b>6,732</b>	<b>5,689</b>	<b>6,041</b>	<b>3,856</b>	<b>6,445</b>	<b>6,215</b>	<b>(230)</b>	<b>-3.57%</b>
<b>Carnegie Library Requirement from / (Contribution to) Cash</b>	<b>4,332</b>	<b>3,405</b>	<b>3,092</b>	<b>3,856</b>	<b>6,445</b>	<b>6,215</b>	<b>(230)</b>	<b>-3.57%</b>
Facility Rental	(33,196)	(37,460)	(24,664)	(33,230)	(33,930)	(34,595)	(665)	1.96%
<b>Ailsa Craig Library and Medical Centre Revenue Subtotal</b>	<b>(33,196)</b>	<b>(37,460)</b>	<b>(24,664)</b>	<b>(33,230)</b>	<b>(33,930)</b>	<b>(34,595)</b>	<b>(665)</b>	<b>1.96%</b>
AC Library&Med Ctre - Salaries and Wages	5,464	5,351	5,107	3,625	3,545	5,000	1,455	41.04%
Benefits	1,779	1,784	1,651	1,010	1,015	1,450	435	42.86%
Hydro	3,779	3,522	3,411	4,000	4,000	4,000	-	0.00%
Heat	1,271	1,536	1,129	1,000	1,100	1,100	-	0.00%
Water and Sewage	1,083	457	-	1,780	1,780	-	(1,780)	-100.00%
Cleaning and Maintenance Supplies	633	823	404	-	800	800	-	0.00%
Insurance Premiums	1,713	1,997	2,313	1,997	2,315	2,510	195	8.42%
Building Repairs and Maintenance	8,720	5,458	1,090	5,000	5,000	5,000	-	0.00%

# North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2025 Final Budget

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Organized by Fund and Sub-Departments

Description	3 Year Actuals Comparison			Recent Budgets		Budget Request		
	2022	2023	2024	2023	2024	2025 P1	\$ Inc / (Dec)	% Inc / (Dec)
Snow Removal	505	620	3,159	500	500	3,000	2,500	500.00%
Contracted Services	547	205	619	2,000	500	500	-	0.00%
Property Taxes	3,158	1,631	3,780	3,780	3,780	-	(3,780)	-100.00%
<b>Ailsa Craig Library and Medical Centre Expenditure Subtotal</b>	<b>28,653</b>	<b>23,384</b>	<b>22,664</b>	<b>24,692</b>	<b>24,335</b>	<b>23,360</b>	<b>(975)</b>	<b>-4.01%</b>
<b>Ailsa Craig Library and Medical Centre Requirement from / (Contribution to) Cash</b>	<b>(4,543)</b>	<b>(14,076)</b>	<b>(2,001)</b>	<b>(8,538)</b>	<b>(9,595)</b>	<b>(11,235)</b>	<b>(1,640)</b>	<b>17.09%</b>
Facility Rental	(12,391)	(11,444)	(12,587)	(11,960)	(10,685)	(12,140)	(1,455)	13.62%
<b>North Middlesex Medical Centre Revenue Subtotal</b>	<b>(12,391)</b>	<b>(11,444)</b>	<b>(12,587)</b>	<b>(11,960)</b>	<b>(10,685)</b>	<b>(12,140)</b>	<b>(1,455)</b>	<b>13.62%</b>
NM Medical Centre - Salaries and Wages	-	12	40	-	-	-	-	0.00%
Benefits	-	4	-	-	-	-	-	0.00%
Hydro	2,165	2,285	2,717	1,500	2,000	2,000	-	0.00%
Heat	966	1,024	804	700	700	700	-	0.00%
Water and Sewage	2,446	1,334	-	1,780	1,780	-	(1,780)	-100.00%
Insurance Premiums	1,082	1,209	1,419	1,209	1,420	1,530	110	7.75%
Building Repairs and Maintenance	-	402	-	700	500	500	-	0.00%
Snow Removal	2,400	1,416	2,840	1,500	1,500	2,500	1,000	66.67%
Contracted Services	87	207	207	400	400	400	-	0.00%
Property Taxes	5,069	2,537	2,900	2,900	2,900	-	(2,900)	-100.00%
<b>North Middlesex Medical Centre Expenditure Subtotal</b>	<b>14,215</b>	<b>10,431</b>	<b>10,926</b>	<b>10,689</b>	<b>11,200</b>	<b>7,630</b>	<b>(3,570)</b>	<b>-31.88%</b>
<b>North Middlesex Medical Centre Requirement from / (Contribution to) Cash</b>	<b>1,825</b>	<b>(1,013)</b>	<b>(1,660)</b>	<b>(1,271)</b>	<b>515</b>	<b>(4,510)</b>	<b>(5,025)</b>	<b>-975.73%</b>
Fitness Facility Revenue	1,078	(34,990)	19,454	(88,000)	(44,000)	(30,000)	14,000	-31.82%
<b>Fitness Facility Revenue Revenue Subtotal</b>	<b>1,078</b>	<b>(34,990)</b>	<b>19,454</b>	<b>(88,000)</b>	<b>(44,000)</b>	<b>(30,000)</b>	<b>14,000</b>	<b>-31.82%</b>
Professional Consulting -YMCA	52,390	53,699	35,978	52,905	26,500	-	(26,500)	-100.00%
<b>YMCA Expenditure Subtotal</b>	<b>52,390</b>	<b>53,699</b>	<b>35,978</b>	<b>52,905</b>	<b>26,500</b>	<b>-</b>	<b>(26,500)</b>	<b>-100.00%</b>
<b>Fitness Facility Revenue Requirement from / (Contribution to) Cash</b>	<b>53,468</b>	<b>18,709</b>	<b>55,432</b>	<b>(35,095)</b>	<b>(17,500)</b>	<b>(30,000)</b>	<b>(12,500)</b>	<b>71.43%</b>
REC PROGRAMS - SAL & WAGES	-	2,351	430	-	-	-	-	0.00%
Rec Programs - Benefits	-	306	50	-	-	-	-	0.00%
<b>Recreation Programs Expenditure Subtotal</b>	<b>-</b>	<b>2,657</b>	<b>480</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>Recreation Programs Requirement from / (Contribution to) Cash</b>	<b>-</b>	<b>2,657</b>	<b>480</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>

# North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2025 Final Budget

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Organized by Fund and Sub-Departments

Description	3 Year Actuals Comparison			Recent Budgets		Budget Request		
	2022	2023	2024	2023	2024	2025 P1	\$ Inc / (Dec)	% Inc / (Dec)
Deposits (Refundable)	-	(25,000)	-	-	-	-	-	0.00%
Severance Application Fees	(25,450)	(24,900)	(56,760)	(22,500)	(22,500)	(60,000)	(37,500)	166.67%
Zoning Amendment Application Fees	(12,600)	(15,887)	(14,600)	(13,750)	(13,750)	(15,000)	(1,250)	9.09%
Site Plan Control Agreement Fees	(1,000)	(6,000)	(15,000)	(1,000)	(4,500)	(15,000)	(10,500)	233.33%
Minor Variance Application Fees	(4,200)	(2,700)	(9,100)	(4,500)	(4,500)	(7,500)	(3,000)	66.67%
Subdivision Agreement Fees	-	(1,800)	(6,000)	-	-	-	-	0.00%
Official Plan Amendment Application Fees	-	-	(2,900)	(2,000)	(2,000)	(2,000)	-	0.00%
Encroachment Agreement Fees	-	-	(500)	-	-	-	-	0.00%
Project Recoveries	(246,232)	-	-	-	(68,000)	(68,000)	-	0.00%
<b>Planning and Zoning Revenue Subtotal</b>	<b>(289,482)</b>	<b>(76,287)</b>	<b>(104,860)</b>	<b>(43,750)</b>	<b>(115,250)</b>	<b>(167,500)</b>	<b>(52,250)</b>	<b>45.34%</b>
Planning & Zoning - Salaries and Wages	11,939	7,794	6,459	21,730	59,860	75,500	15,640	26.13%
Benefits	2,800	2,055	1,631	6,040	17,530	22,100	4,570	26.07%
Office Supplies	45	62	64	200	200	100	(100)	-50.00%
Postage and Courier	-	5	-	200	200	200	-	0.00%
Advertising	-	238	721	-	200	200	-	0.00%
Professional - Legal	16,771	30,653	35,005	23,000	42,500	42,500	-	0.00%
Professional - Planning/Engineer	11,188	71,949	63,861	10,500	30,500	65,000	34,500	113.11%
Site Plan Reviews	-	-	-	11,000	-	-	-	0.00%
Professional - DC By-Law	3,948	16,189	331	-	8,000	8,000	-	0.00%
<b>Planning and Zoning Expenditure Subtotal</b>	<b>46,690</b>	<b>128,946</b>	<b>108,072</b>	<b>72,670</b>	<b>158,990</b>	<b>213,600</b>	<b>54,610</b>	<b>34.35%</b>
<b>Planning and Zoning Requirement from / (Contribution to) Cash</b>	<b>(242,792)</b>	<b>52,658</b>	<b>3,212</b>	<b>28,920</b>	<b>43,740</b>	<b>46,100</b>	<b>2,360</b>	<b>5.40%</b>

# North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2025 Final Budget

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Organized by Fund and Sub-Departments								
Description	3 Year Actuals Comparison			Recent Budgets		Budget Request		
	2022	2023	2024	2023	2024	2025 P1	\$ Inc / (Dec)	% Inc / (Dec)
Provincial Grants	-	50,000	-	-	-	-	-	0.00%
Program Revenue	(4,104)	(22,805)	(3,450)	-	-	-	-	0.00%
Tfer from Res & Res Funds	-	-	(8,850)	-	(8,850)	(90,000)	(81,150)	916.95%
<b>Economic Development Revenue Subtotal</b>	<b>(4,104)</b>	<b>27,195</b>	<b>(12,300)</b>	<b>-</b>	<b>(8,850)</b>	<b>(90,000)</b>	<b>(81,150)</b>	<b>916.95%</b>
Economic Development -Salaries and Wages	71,136	80,737	105,358	77,495	88,420	141,200	52,780	59.69%
Benefits	16,675	25,398	30,871	26,590	29,210	44,700	15,490	53.03%
Mileage	234	577	121	250	500	500	-	0.00%
Conference and Convention	-	2,262	2,610	3,000	3,000	3,500	500	16.67%
Office Supplies	536	263	239	150	300	300	-	0.00%
Education and Training	102	1,616	2,530	1,000	3,000	4,000	1,000	33.33%
Memberships	-	-	909	750	750	1,750	1,000	133.33%
Events/ Workshops	-	17,839	8,315	5,500	8,000	30,000	22,000	275.00%
Advertising	5,722	7,158	6,460	4,000	8,000	9,000	1,000	12.50%
Promotional Gifts	1,222	495	700	750	750	1,000	250	33.33%
Internet - Web Page	2,198	1,832	3,562	2,500	3,200	2,000	(1,200)	-37.50%
Telephone	611	1,113	560	600	1,000	1,000	-	0.00%
Clothing Allowance	102	174	283	100	100	100	-	0.00%
Promo Items Purchased (Inventory)	31	2,358	3,570	2,000	4,000	4,000	-	0.00%
Downtown Beautification	-	-	3,857	-	8,850	10,000	1,150	12.99%
Contracted Services	1,869	611	977	5,000	5,000	1,000	(4,000)	-80.00%
Miscellaneous Expenses	2,310	443	902	1,000	1,000	1,000	-	0.00%
CIP/Façade Program Expenses	8,625	2,500	2,865	20,000	20,000	50,000	30,000	150.00%
Transfer to Capital	-	-	30,000	-	30,000	-	(30,000)	-100.00%
<b>Economic Development Expenditure Subtotal</b>	<b>111,372</b>	<b>145,377</b>	<b>204,687</b>	<b>150,685</b>	<b>215,080</b>	<b>305,050</b>	<b>89,970</b>	<b>41.83%</b>
<b>Economic Development Requirement from / (Contribution to) Cash</b>	<b>107,268</b>	<b>172,572</b>	<b>192,387</b>	<b>150,685</b>	<b>206,230</b>	<b>215,050</b>	<b>8,820</b>	<b>4.28%</b>

# North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2025 Final Budget

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Organized by Fund and Sub-Departments								
Description	3 Year Actuals Comparison			Recent Budgets		Budget Request		
	2022	2023	2024	2023	2024	2025 P1	\$ Inc / (Dec)	% Inc / (Dec)
Provincial Grant - Mun Drain Const/Repai	(309,876)	(162,276)	-	-	-	(350,000)	(350,000)	0.00%
Provincial Funding - Drainage Super. Gra	-	(50,049)	(54,327)	(31,200)	(54,327)	(54,327)	-	0.00%
Miscellaneous Revenue	(120)	-	(280)	-	-	-	-	0.00%
Ratepayers Debenture Payments	(864,428)	(2,045,768)	(875,892)	-	(460,000)	(3,100,000)	(2,640,000)	573.91%
<b>Municipal Drains Revenue Subtotal</b>	<b>(1,174,424)</b>	<b>(2,258,093)</b>	<b>(930,499)</b>	<b>(31,200)</b>	<b>(514,327)</b>	<b>(3,504,327)</b>	<b>(2,990,000)</b>	<b>581.34%</b>
Municipal Drains - Salaries and Wages	71,087	85,150	104,113	89,830	98,440	141,000	42,560	43.23%
Benefits	21,635	27,471	32,089	29,280	32,230	46,200	13,970	43.34%
Mileage	158	347	207	200	250	300	50	20.00%
Conference and Convention	1,102	1,586	1,120	1,000	1,000	1,200	200	20.00%
Education and Training	-	-	-	-	1,000	1,000	-	0.00%
Postage and Courier	-	5	2,544	50	50	2,500	2,450	4900.00%
Memberships	502	363	732	1,000	500	1,500	1,000	200.00%
Telephone	936	662	560	500	600	1,200	600	100.00%
Clothing Allowance and Safetywear (PPE)	498	310	697	400	400	900	500	125.00%
Materials Purchased	49,845	-	1,148	-	-	300	300	0.00%
Rd Maintenance - Municipal Drain	134,769	5,529	-	50,000	50,000	50,000	-	0.00%
Contracted Services	2,044,505	406,281	1,892,940	-	400,000	3,000,000	2,600,000	650.00%
Professional - Consulting	-	-	-	-	-	15,000	15,000	0.00%
Professional - Engineering	249,851	226,599	394,590	-	225,000	545,000	320,000	142.22%
Drain Write-Offs	139	-	-	1,000	1,000	1,000	-	0.00%
<b>Municipal Drains Expenditure Subtotal</b>	<b>2,575,027</b>	<b>754,302</b>	<b>2,430,740</b>	<b>173,260</b>	<b>810,470</b>	<b>3,807,100</b>	<b>2,996,630</b>	<b>369.74%</b>
<b>Municipal Drains Requirement from / (Contribution to) Cash</b>	<b>1,400,603</b>	<b>(1,503,791)</b>	<b>1,500,242</b>	<b>142,060</b>	<b>296,143</b>	<b>302,773</b>	<b>6,630</b>	<b>2.24%</b>
Long Term Debt Payments	-	-	-	-	-	1,010,250	1,010,250	0.00%
<b>Long Term Debt Payments Expenditure Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,010,250</b>	<b>1,010,250</b>	<b>0.00%</b>
<b>Long Term Debt Payments Requirement from / (Contribution to) Cash</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,010,250</b>	<b>1,010,250</b>	<b>0.00%</b>
<b>Operating Fund Requirement from / (Contribution to) Cash</b>	<b>6,735,233</b>	<b>5,856,012</b>	<b>9,366,726</b>	<b>8,634,511</b>	<b>8,930,667</b>	<b>10,143,325</b>	<b>1,212,658</b>	<b>13.58%</b>



# North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2025 Final Budget

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Organized by Fund and Sub-Departments								
Description	3 Year Actuals Comparison			Recent Budgets		Budget Request		
	2022	2023	2024	2023	2024	2025 P1	\$ Inc / (Dec)	% Inc / (Dec)
Studies and Plans Updates	-	-	6,513	-	-	-	-	0.00%
Building and Facilities	-	-	-	-	-	130,000	130,000	0.00%
Machinery and Equipment	-	45,609	52,633	-	-	-	-	0.00%
Vehicles	-	-	25,703	-	-	-	-	0.00%
Other	-	-	30,622	-	-	385,000	385,000	0.00%
<b>General Government Expenditure Subtotal</b>	<b>-</b>	<b>45,609</b>	<b>115,471</b>	<b>-</b>	<b>-</b>	<b>515,000</b>	<b>515,000</b>	<b>0.00%</b>
<b>General Government Requirement from / (Contribution to) Cash</b>	<b>-</b>	<b>45,609</b>	<b>115,471</b>	<b>-</b>	<b>-</b>	<b>515,000</b>	<b>515,000</b>	<b>0.00%</b>
Transfer to Reserves and Reserve Funds	-	-	-	-	-	(3,779,220)	(3,779,220)	0.00%
<b>General Government - Administration Revenue Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(3,779,220)</b>	<b>(3,779,220)</b>	<b>0.00%</b>
<b>General Government - Administration Requirement from / (Contribution to) Cash</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(3,779,220)</b>	<b>(3,779,220)</b>	<b>0.00%</b>
Capital - Provincial Grant	-	-	-	-	-	(25,000)	(25,000)	0.00%
Donations	-	(13,737)	-	-	-	(31,500)	(31,500)	0.00%
<b>Protective Services Revenue Subtotal</b>	<b>-</b>	<b>(13,737)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(56,500)</b>	<b>(56,500)</b>	<b>0.00%</b>
Studies and Plans Updates	-	16,941	32,662	-	-	-	-	0.00%
Building and Facilities	3,867,998	4,077,299	147,055	-	-	250,000	250,000	0.00%
Land and Land Improvements	-	-	657	-	-	-	-	0.00%
Machinery and Equipment	(339,945)	15,842	23,204	-	-	35,000	35,000	0.00%
Vehicles	339,947	-	-	-	-	705,000	705,000	0.00%
<b>Protective Services Expenditure Subtotal</b>	<b>3,868,000</b>	<b>4,110,082</b>	<b>203,578</b>	<b>-</b>	<b>-</b>	<b>990,000</b>	<b>990,000</b>	<b>0.00%</b>
<b>Protective Services Requirement from / (Contribution to) Cash</b>	<b>3,868,000</b>	<b>4,096,345</b>	<b>203,578</b>	<b>-</b>	<b>-</b>	<b>933,500</b>	<b>933,500</b>	<b>0.00%</b>
Provincial Grant	-	(446,608)	-	-	-	(1,100,000)	(1,100,000)	0.00%
<b>Public Works Revenue Subtotal</b>	<b>-</b>	<b>(446,608)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(1,100,000)</b>	<b>(1,100,000)</b>	<b>0.00%</b>
Studies and Plans Updates	-	-	5,234	-	-	-	-	0.00%
Building and Facilities	-	1,671	10,091	-	-	185,000	185,000	0.00%
Machinery and Equipment	-	511,450	907,746	-	-	23,000	23,000	0.00%
Vehicles	-	141,261	-	-	-	393,500	393,500	0.00%
Linear Infrastructure	(0)	645,965	868,905	-	-	2,543,220	2,543,220	0.00%
<b>Public Works Expenditure Subtotal</b>	<b>(0)</b>	<b>1,300,347</b>	<b>1,791,977</b>	<b>-</b>	<b>-</b>	<b>3,144,720</b>	<b>3,144,720</b>	<b>0.00%</b>
<b>Public Works Requirement from / (Contribution to) Cash</b>	<b>(0)</b>	<b>853,739</b>	<b>1,791,977</b>	<b>-</b>	<b>-</b>	<b>2,044,720</b>	<b>2,044,720</b>	<b>0.00%</b>
Middlesex County Funding	-	-	-	-	-	(887,000)	(887,000)	0.00%
<b>Culverts Revenue Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(887,000)</b>	<b>(887,000)</b>	<b>0.00%</b>
<b>Culverts Requirement from / (Contribution to) Cash</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(887,000)</b>	<b>(887,000)</b>	<b>0.00%</b>
Capital Equipment for Year	-	-	214,154	-	-	-	-	0.00%
<b>Equipment Expenditure Subtotal</b>	<b>-</b>	<b>-</b>	<b>214,154</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>Equipment Requirement from / (Contribution to) Cash</b>	<b>-</b>	<b>-</b>	<b>214,154</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
Equipment Replacement	-	6,601	-	-	-	-	-	0.00%
Studies and Plans Updates	-	45,451	-	-	-	-	-	0.00%
Building and Facilities	-	11,952	143,680	-	-	393,000	393,000	0.00%
Land and Land Improvements	-	-	151,295	-	-	15,000	15,000	0.00%

# North Middlesex (Excluding Cemetery Trusts, LHPWS and Water-Wastewater) 2025 Final Budget

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Organized by Fund and Sub-Departments								
Description	3 Year Actuals Comparison			Recent Budgets		Budget Request		
	2022	2023	2024	2023	2024	2025 P1	\$ Inc / (Dec)	% Inc / (Dec)
Machinery and Equipment	9,091	1,677	61,786	-	-	14,000	14,000	0.00%
Vehicles	-	50,574	-	-	-	-	-	0.00%
Other	(9,091)	1,941	-	-	-	-	-	0.00%
<b>Community Services Expenditure Subtotal</b>	<b>-</b>	<b>118,195</b>	<b>356,761</b>	<b>-</b>	<b>-</b>	<b>422,000</b>	<b>422,000</b>	<b>0.00%</b>
<b>Community Services Requirement from / (Contribution to) Cash</b>	<b>-</b>	<b>118,195</b>	<b>356,761</b>	<b>-</b>	<b>-</b>	<b>422,000</b>	<b>422,000</b>	<b>0.00%</b>
Provincial Grants	-	(81,632)	-	-	-	-	-	0.00%
<b>Economic Development Revenue Subtotal</b>	<b>-</b>	<b>(81,632)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
Studies and Plans Updates	-	13,100	30,416	-	-	-	-	0.00%
<b>Economic Development Expenditure Subtotal</b>	<b>-</b>	<b>13,100</b>	<b>30,416</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>Economic Development Requirement from / (Contribution to) Cash</b>	<b>-</b>	<b>(68,531)</b>	<b>30,416</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>Capital Fund Requirement from / (Contribution to) Cash</b>	<b>3,868,000</b>	<b>5,045,357</b>	<b>2,712,357</b>	<b>-</b>	<b>-</b>	<b>(751,000)</b>	<b>(751,000)</b>	<b>100.00%</b>
Interest Earned	-	(128,039)	-	-	-	-	-	0.00%
Miscellaneous Revenue	(10)	-	-	-	-	-	-	0.00%
<b>General Government - Administration Revenue Subtotal</b>	<b>(10)</b>	<b>(128,039)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>General Government - Administration Requirement from / (Contribution to) Cash</b>	<b>(10)</b>	<b>(128,039)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>Reserve Fund Requirement from / (Contribution to) Cash</b>	<b>(10)</b>	<b>(128,039)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>OVERALL CASH REQUIREMENT (CONTRIBUTION)</b>	<b>10,603,222</b>	<b>10,773,330</b>	<b>12,079,083</b>	<b>8,634,511</b>	<b>8,930,667</b>	<b>9,392,325</b>	<b>461,658</b>	<b>5.17%</b>
Taxation - Own Purpose	(8,330,346)	(8,589,481)	(8,884,538)	(8,634,511)	(8,930,667)	(9,392,325)	(461,658)	5.17%
<b>CASH SHORTFALL (SURPLUS)</b>	<b>2,272,876</b>	<b>2,183,849</b>	<b>3,194,545</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(0)</b>	
<b>Adjust For:</b>								
<b>Cash receipts that are not revenues</b>								
Proceeds from Loan Subtotal	-	-	-	-	-	(2,500,000)	(2,500,000)	0.00%
Transfer to (from) Reserves and Reserve Funds Subtotal	25,000	(2,461)	(171,488)	-	(169,253)	(3,869,220)	(3,699,967)	2186.06%
<b>Cash expenditures that are not expenses</b>								
TCA Expenditures	3,868,000	5,580,732	2,498,203	-	-	5,071,720	5,071,720	507.17%
Transfer to (from) Capital Subtotal	(814,904)	-	271,000	340,000	271,000	110,622	(160,378)	-59.18%
Transfer to (from) Reserves and Reserve Funds Subtotal	2,748,795	2,153,598	2,286,953	2,153,598	2,273,965	4,392,220	2,118,255	93.15%
<b>And</b>								
<b>Expenses that are not cash expenditures</b>								
Total Amortization Expense and Loss (Gain) on Disposal	1,376,464	1,376,464	1,376,464	-	-	1,382,123	1,382,123	138.21%
<b>Deficit / (Surplus)</b>	<b>(2,177,550)</b>	<b>(4,171,556)</b>	<b>(313,659)</b>	<b>(2,493,598)</b>	<b>(2,375,712)</b>	<b>(1,823,219)</b>	<b>552,493</b>	