

# 2022 PROPOSED BUDGET

# Agenda

- ✓ Brief Introduction
- ✓ 2022 Draft Operating Budget
  - Administration and Finance
  - Protection Services
  - Operations, Waste, Drains
  - Community Services
  - Water/Wastewater
- ✓ 2022 Draft Capital Budget
- ✓ Reserves and Reserve Funds
- ✓ Long Range Capital Forecast
- ✓ Conclusions and Recommendations

# Budget Process

Oct 15 <sup>th</sup> , 2021	Budget preparation kickoff - Working papers presented to Department Heads
Nov 1-30 <sup>th</sup> , 2021	Department submissions to Finance
Dec 1 <sup>st</sup> , 2021	Proposed Budget presentation to CAO
Dec 9 <sup>th</sup> &13 <sup>th</sup> , 2021	Proposed Budget presentation to Budget Committee
Jan 19 <sup>th</sup> , 2022	Proposed Budget presentation to Council
Feb 9 <sup>th</sup> &10 <sup>th</sup> , 2022	Council Budget Deliberations
Feb 16 <sup>th</sup> , 2022	Budget approval

# Guiding Principles

- ✓ **Comprehensive Review / Trend Analysis**
  - Comprehensive review of every line item
  - 3 year trend analysis of every line item
- ✓ **Supporting Studies / Informed Data**
  - Reliance upon third party studies and other data to inform budget
- ✓ **Neighboring Municipalities Comparison**

# Covid Challenges

- ✓ COVID 19 Budget Impacts
  - 2020 and 2021 actuals skew trends and may not be reflective for 2022 comparisons
  - Uncertainty of impacts for 2022



# **Draft 2022 Operating Budget**

# Operating Budget Impacts

- ✓ Ontario Municipal Partnership Fund (OMPF)

2017	2018	2019	2020	2021	2022
\$1,898,200	\$1,613,500	\$1,371,500	\$1,165,800	\$991,000	\$842,400

Decrease of \$148,600 (15%)

# Operating Budget Impacts

- ✓ COLA increase
  - Non-union staff: 2%
  - Unionized staff: TBD at collective agreement bargaining

Middlesex County	2%	Thames Center	1.95%
Middlesex Centre	2%	Strathroy Caradoc	2%
Lucan Biddulph	2%		2%



# Operating Budget Impacts

- ✓ Municipal Insurance Premium is increased by 12%
  - ✓ Inclusive of new Cyber insurance coverage
- ✓ Transfers to (from) reserves entered in each individual cost center as opposed to all within the Administration cost center

# Operating Budget Admin and Finance

## Highlights:

- ✓ Staff Recognition expense was moved from HR cost center to Council cost center
- ✓ Salaries and Wages - new distribution of CAO salary to include Economic Development

# Operating Budget Admin and Finance

## Highlights:

- ✓ Municipal election expenses - \$30,000
- ✓ HR - Licences - HR Downloads licence
- ✓ HR - Professional - Legal increase of \$10,000 due to CA bargaining

# Operating Budget Protective Services

## Highlights:

- ✓ FD - Vehicle Repairs - AC Tanker - increase of \$7,500 as per Fire Committee recommendation brought to council and approved
- ✓ FD - Vehicle Repairs - 2019 Dodge RAM - vehicle newly transferred to Fire Department

# Operating Budget Protective Services

## Highlights:

- ✓ FD - Protective Equipment - decrease due to a transfer to Capital projects
- ✓ Policing - OPP Contract - decrease of \$106,393 as per 2022 Billing Statement

# Operating Budget Protective Services

## Highlights:

- ✓ Conservation Authority - Increase of \$3,269 as per ABCA 2022 Budget
- ✓ Building Permits - Increase in revenue due to anticipated development

# Operating Budget Protective Services

## Highlights:

- ✓ Building Permits - Increase in Professional Services due to anticipated development
  - ✓ i.e. Westwood Phase 2, Meritt Subdivision, Craigwiel Gardens

# Operating Budget Operations, Drains and Waste

## Highlights:

- ✓ Operations - reallocation of salaries and wages based on previous years %
- ✓ Transfer to capital of \$675,000 for Rolling Road Rehabilitation program



# Operating Budget Operations, Drains and Waste

## Highlights:

- ✓ Cleanup of naming of GL accounts to reflect proper piece of equipment/vehicle

# Operating Budget Operations, Drains and Waste

## Highlights:

- ✓ Waste - increase in small / medium / large bin fee for better cost recovery as per best practice.

	2021 Fee	Proposed 2022 Fee
Small bin	\$95	\$185
Medium bin	\$150	\$294
Large bin	\$210	\$411

Note: In previous years 50% of total waste costs were supplemented by taxation

# Operating Budget Operations, Drains and Waste

## Highlights:

- ✓ Waste - neighboring municipalities current rates

	Small	Medium	Large
North Middlesex (Proposed)	\$185	\$294	\$411
Strathroy Caradoc	\$125	\$218	\$303
Middlesex Centre	\$120	\$222	\$324
Lucan Biddulph	\$92+\$73	\$139+\$73	\$210+\$73

# Operating Budget Community Services

## Highlights:

- ✓ Ice rentals - increase to pre-COVID amounts
- ✓ Parkhill Arena - Plant Repairs and Maintenance - increase due to Chiller repairs
- ✓ Arena Canteen - increase in vending machine revenue

# Operating Budget Planning & Econ Dev

## Highlights:

- ✓ Planning Revenue - Westwood Estates Phase 2&3 - Site Plan Fees - increase of \$20,000
- ✓ Planning Revenue - AC Foodbank Agreement Fees - increase of \$3,000

# Operating Budget Planning & Econ Dev

## Highlights:

- ✓ Planning Revenue - Craigwiel Gardens Agreement Fees - increase of \$8,000
- ✓ Planning Expenses - Siteplan /Subdivision Review - increase of \$10,000

# Operating Budget Planning & Econ Dev

## Highlights:

- ✓ Planning Expenses - Merritt Legal  
- increase of \$8,000
- ✓ Planning Expenses - Merritt  
Planning/Engineering - increase  
of \$5,000
- ✓ Planning Expenses - VanderMolen  
Legal - increase of \$2,000

# Operating Budget Planning & Econ Dev

## Highlights:

- ✓ Salaries & Wages - CAO Salary reallocation
- ✓ Salaries & Wages - inclusion of a full time Communications Officer position



# Operating Budget Planning & Econ Dev

## Highlights:

- ✓ Planning Expenses - AC Food bank  
Planning/Engineering - increase  
of \$2,000
- ✓ Planning Expenses - Craigwiel  
Gardens Legal - increase of  
\$8,000

# Operating Budget Water / Wastewater

## Highlights:

- ✓ Water/Wastewater rate increase of 5% (instead of the Watson recommended 25%)
- ✓ As a result, there will be utilization of the water reserve of \$850,829 as opposed to a contribution to reserve

# Operating Budget Water / Wastewater

## Highlights:

- ✓ As a result, there will be a smaller contribution to the wastewater reserve.
- ✓ These will result in negative balances of water/wastewater reserve in the coming years.

Note: This will impact the priorities of the proposed LRCF

# Operating Budget Water / Wastewater

## Highlights:

- ✓ Water - Materials purchased (INVENTORY) - increase of \$25,700
- ✓ Water - Equipment Repairs & Maintenance - decrease of \$13,000

# Operating Budget Water / Wastewater

## Highlights:

- ✓ Water - Contracted Services - Rd Repair and Restore - decrease of \$35,000 to better reflect trending
- ✓ Water - Hydrant Maintenance - Materials - decrease of \$15,000 (2 hydrants @ \$5,000 each)

# Operating Budget Water / Wastewater

## Highlights:

- ✓ Combination of Ward 1 and Ward 2 accounts
- ✓ Wastewater - Municipal Drains Maintenance - increase of \$20,000 for Ausable and Stokes drains

# Operating Budget Water / Wastewater

## Highlights:

- ✓ Wastewater - Professional Consulting - increase of \$15,000 to better reflect 2021 actuals
- ✓ Wastewater - Transfer to Reserve - \$1,233,837



# **Draft 2022 Capital Budget**



# 2022 Proposed Capital Projects

2022 Proposed Capital Budget  
includes 20 capital projects -  
total investment of  
\$10,723,113.

# 2022 Draft Capital Projects

Investment Type	Capital Investment	% of Total Investment
Studies/Software	\$71,363	0.66%
Land Improvement	\$145,000	1.4%
Vehicles	\$300,000	2.8%
Machinery & Equipment	\$227,000	2.1%
Facilities	\$25,000	0.24%
Linear Assets	\$9,954,750	92.8%
Total	\$10,723,113	100%

# Capital Projects - Admin/Studies

- Office 365 Upgrade
- Recreation Master Plan
  - A plan that will help roadmap recreation across the next 10 years

# Land Improvements

- Dugout/Bench covers for the Ailsa Craig and Parkhill ball diamonds - Hydro proceeds in 2014 directed funds towards this project which was never completed.
- Fencing - Replace Parkhill ball diamond outfield fence.

# Capital Projects - Land Improvements

- 32217 Kerwood Road (municipal industrial park).
  - Planning justification reports (\$10-12K)
  - Site servicing report (\$8-10K)
  - Topo Survey (\$5-10K)
  - Engineering (\$20-25K)



# Capital Projects - Vehicles

- Axle Truck - to replace 2010 Single Axle Truck for Parkhill including plow and sanding package

# Capital Projects - Machinery and Equipment

- Telephone System - our current telephone system is not functional during power/internet outages causing a gap in communications with our residents

# Capital Projects - Machinery and Equipment

- Council ipads - current ipads are outdated and in need of replacement which is also scheduled with the new term of Council



# Capital Projects - Machinery and Equipment

- Computer Hardware Lifecycle Replacement
  - Desktop - Public Works
  - 2 x Laptops - Administration

# Capital Projects - Machinery and Equipment

- North Middlesex Arena - New firewall, POE switch, Indoor wireless AP, Outdoor Wireless AP and Cabling - to provide wi-fi access to residents while attending events

# Capital Projects - Machinery and Equipment

- 72” Kubota Diesel Lawnmower - Purchasing the identical mower to last year in order to keep consistency in terms of training and health and safety. This lawnmower will replace our 2017 72” Cub Cadet.

# Capital Projects - Machinery and Equipment

- 54” Kubota Diesel Lawnmower - Purchasing a 54” to replace the 54” Cub Cadet which had part of its frame break last year. Public Works welded it but would like to replace before another major issue occurs. Replacing our 2016 Cub Cadet.

# Capital Projects - Machinery and Equipment

- Double Axle Trailer

# Capital Projects - Machinery and Equipment

- Bunker Gear Equipment Replacement
- Water Meters - as per Metercor presentation

# Capital Projects - Facilities

- Countertops for the Ailsa Craig Kitchen. Current laminate countertops are at the end of their lifecycle and are starting to come apart at the ends.

# Capital Projects - Linear Assets

- Continuation of Meter Pit installations throughout North Middlesex
- Rolling Road Rehabilitation (includes gravel roads and hardtop patch repairs)



# Capital Projects - Linear Assets

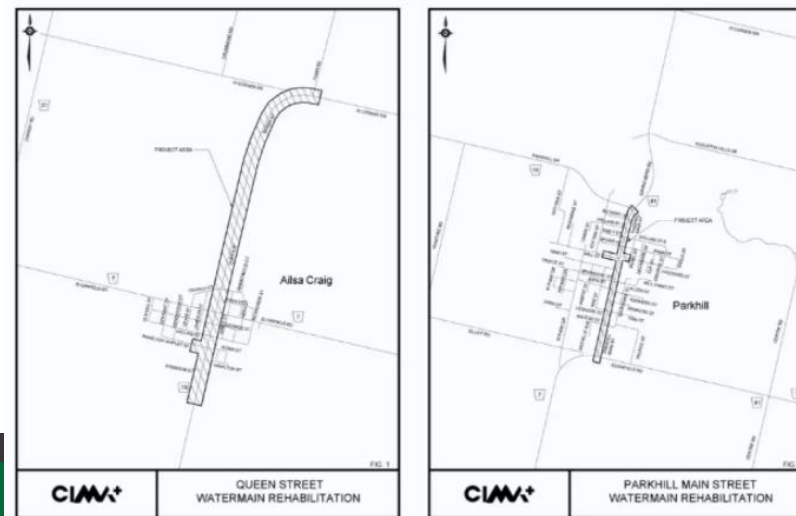
## FOR COUNCIL CONSIDERATION

- Parkhill Main Street design completion, tendering and construction; **AND**
- Parkhill Reservoir design completion, tendering and construction:

# Capital Projects - Linear Assets

OR

- Queen & Petty Street design completion, tendering and construction



# Reserves and Reserve Funds



Municipality of North Middlesex  
Continuity of Reserves and Reserve Funds  
At December 31, 2022

		<u>Balance end of 2021 Opening 2022 (unaudited)</u>	<u>Transfers to Res Fund</u>	<u>Transfers from Reserves</u>	<u>Balance End of 2022 Opening 2023</u>
<b>Reserves - North Middlesex</b>					
04-0000-8101	Working Capital Reserve	\$ 2,861,983.84	\$ 2,447,600.00	\$ 152,000.00	\$ 5,157,583.84
04-0000-8103	Vehicle and Equipment Reserve	\$ 2,431,511.07	\$ 317,000.00	\$ 310,200.00	\$ 2,438,311.07
04-0000-8106	Canada Day Reserve	\$ 9,994.71			\$ 9,994.71
04-0000-8109	Accessibility Reserve	\$ 146,043.50			\$ 146,043.50
04-0000-8113	Santa Clause Parade Reserve	\$ 9,289.58			\$ 9,289.58
04-0000-8116	Human Resources Reserve	\$ 104,892.24	\$ 10,000.00		\$ 114,892.24
04-0000-8125	Facility Reserve	\$ 1,297,279.15	\$ 300,000.00		\$ 1,597,279.15
04-0000-8127	Economic Development Reserve	\$ 290,000.00		\$ 50,000.00	\$ 240,000.00
04-0000-8128	Municipal Election Reserve	\$ 40,000.00	\$ 5,000.00	\$ 25,000.00	\$ 20,000.00
04-0000-8133	Tax Rate Stabilization Reserve	\$ 1,341,389.00			\$ 1,341,389.00
04-0000-8135	Emergency Preparedness Reserve	\$ 425,000.00	\$ 25,000.00		\$ 450,000.00
		\$ 8,957,383.09	\$ 3,104,600.00	\$ 537,200.00	\$ 11,524,783.09
<b>Reserves - Infrastructure</b>					
04-0000-8112	Sanitary & Storm Sewers Reserve	\$ 668,051.00	\$ 1,233,837.00		\$ 1,901,888.00
04-0000-8111	Water Reserve	\$ 1,975,708.99		\$ 2,554,235.00	\$ (578,526.01)
04-0000-8124	Municipal Drains Reserve	\$ 459,093.15			\$ 459,093.15
04-0000-8141	Bridge Reserve	\$ 905,101.05			\$ 905,101.05
		\$ 12,965,337.28	\$ 4,338,437.00	\$ 3,091,435.00	\$ 14,212,339.28

# Reserves and Reserve Funds



Municipality of North Middlesex  
Continuity of Reserves and Reserve Funds  
At December 31, 2022

		<u>Balance end of 2021 Opening 2022 (unaudited)</u>	<u>Transfers to Res Fund</u>	<u>Transfers from Reserves</u>	<u>Balance End of 2022 Opening 2023</u>
<b>Reserve Funds</b>					
<b>North Middlesex</b>					
04-0000-9115	Community Vibrancy Fund	\$ 954,474.09	\$ 90,000.00	\$ 90,000.00	\$ 954,474.09
04-0000-9116	Building Department Insurance	\$ 103,313.58			\$ 103,313.58
04-0000-9117	Building Department Revenue Stabilization	\$ 476,834.42	\$ 84,420.00		\$ 561,254.42
04-0000-9118	Building Department Capital Contribution	\$ 177,614.24			\$ 177,614.24
<b>Ward 1 - Parkhill</b>					
04-0000-9112	Hydro Proceeds	\$ 24,051.02			\$ 24,051.02
<b>Ward 2 - Ailsa Craig</b>					
04-0000-9125	Meadowgate Road	\$ 4,520.97			\$ 4,520.97
<b>Ward 3 - McGillivray</b>					
04-0000-9131	Recreation Facilities and Park	\$ 3,432.79			\$ 3,432.79
		\$ 1,744,241.11	\$ 174,420.00	\$ 90,000.00	\$ 1,828,661.11
<b>Total Reserves and Reserve Funds</b>		<b>\$ 14,709,578.39</b>	<b>\$ 4,512,857.00</b>	<b>\$ 3,181,435.00</b>	<b>\$ 16,041,000.39</b>

# Long Range Capital Forecast

- ✓ Snapshot in time of known pressures
- ✓ Includes master plans and studies
- ✓ Varying levels of accuracy and probability
  - 1 - 5 years and 6 - 10 years
- ✓ May be impacted by grant opportunities
- ✓ Fluid document meant to help inform financial planning

# Long Range Capital Forecast



Year		1	2	3	4	5	6-10	1-10
Department	Project	2023	2024	2025	2026	2027	2028-2032 Total	2023-2032 Total
<b>ADMINISTRATION AND STUDIES</b>								
Fire	Fire Master Plan	\$ 60,000					\$ -	\$ 60,000
Infrastructure	Development Charges Update					\$ 60,000	\$ -	\$ 60,000
Planning	Official Plan Update						\$ 45,000	\$ 45,000
Planning	Zoning By-Law Update	\$ 25,000					\$ 25,000	\$ 50,000
Economic Dev	Community Improvement Plan Update					\$ 30,000	\$ -	\$ 30,000
Admin	Non Union Job Evaluation			\$ 35,000			\$ -	\$ 35,000
Recreation	Arena feasibility study					\$ 65,000	\$ -	\$ 65,000
Recreation	Trails master plan (depending on Recreation Master Plan)			\$ 40,000			\$ -	\$ 40,000
Water	Water Distribution Master Plan	\$350,000					\$ -	\$ 350,000
Wastewater	Bear Creek Pumping Station (SCADA	\$75,000					\$ -	\$ 75,000
Wastewater	Bear Creek Pumping Station (SCADA		\$175,000				\$ -	\$ 175,000
Stormwater	Stormwater Collection Master Plan	\$40,000	\$20,000				\$ -	\$ 60,000
							\$ -	\$ -
<b>TOTAL Administration and Studies</b>		<b>\$ 550,000</b>	<b>\$ 195,000</b>	<b>\$ 75,000</b>	<b>\$ -</b>	<b>\$ 155,000</b>	<b>\$ 70,000</b>	<b>\$ 1,045,000</b>

# Long Range Capital Forecast



Year		1	2	3	4	5	6-10	1-10
Department	Project	2023	2024	2025	2026	2027	2028-2032 Total	2023-2032 Total
<b>LAND IMPROVEMENTS</b>								
Recreation	AC Park Shade Structure						\$ 20,000	\$ 20,000
Recreation	AC Park Skateboard Equipment						\$ 40,000	\$ 40,000
Recreation	East Williams Playground		\$ 75,000				\$ -	\$ 75,000
Recreation	Parkhill Sports Park Playground						\$ 80,000	\$ 80,000
Recreation	Lieury Park Pavilion			\$ 60,000			\$ -	\$ 60,000
Recreation	Coronation Park Playground					\$ 80,000	\$ -	\$ 80,000
Recreation	Coronation Park Pavilion						\$ 66,000	\$ 66,000
							\$ -	\$ -
<b>TOTAL Land Improvements</b>		<b>\$ -</b>	<b>\$ 75,000</b>	<b>\$ 60,000</b>	<b>\$ -</b>	<b>\$ 80,000</b>	<b>\$ 206,000</b>	<b>\$ 421,000</b>

# Long Range Capital Forecast



Year		1	2	3	4	5	6-10	1-10
Department	Project	2023	2024	2025	2026	2027	2028-2032 Total	2023-2032 Total
<b>MACHINERY &amp; EQUIPMENT</b>								
Fire	Bunker Gear Replacement	\$ 21,550	\$ 14,100	\$ 20,700	\$ 17,550	\$ 16,450	\$ 71,950	\$ 162,300
Fire	SCBA				\$ 250,000		\$ -	\$ 250,000
Recreation	Scoreboard - The current scoreboard is at the end of its useful life. As scoreboards have evolved, staff have suggested moving toward a videoboard	\$ 115,000					\$ -	\$ 115,000
Recreation	2019 54" John Deere replacement		\$ 22,000				\$ -	\$ 22,000
Recreation	2019 Olympia replacement						\$ 125,000	\$ 125,000
Recreation	Kubota RTV		\$ 25,000				\$ -	\$ 25,000
Recreation	2015 Floor Scrubber		\$ 12,000				\$ -	\$ 12,000
Recreation	2016 Floor Scrubber			\$ 12,250			\$ -	\$ 12,250
Recreation	2017 Floor Scrubber				\$ 12,500		\$ -	\$ 12,500
Recreation	Genie Boom						\$ 25,000	\$ 25,000
Recreation	Utility tractor with bucket for			\$ 35,000			\$ -	\$ 35,000
Recreation	2021 Kubota 72" Replacement						\$ 30,000	\$ 30,000
Recreation	Infield rascal ball groomer						\$ 25,000	\$ 25,000
Water	Urban Meter Renewal Program (PH, Nairn, AC) Capital portion	\$107,000	\$107,000	\$107,000	\$107,000	\$107,000	\$ 535,000	\$ 1,070,000
Water	Meter Pit Installations	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$ 875,000	\$ 1,750,000
Wastewater	AC WWTP (Filter Upgrades)		\$350,000				\$ -	\$ 350,000
							\$ -	\$ -
<b>TOTAL Machinery &amp; Equipment</b>		<b>\$ 418,550</b>	<b>\$ 705,100</b>	<b>\$ 349,950</b>	<b>\$ 562,050</b>	<b>\$ 298,450</b>	<b>\$ 1,686,950</b>	<b>\$ 4,021,050</b>



# Long Range Capital Forecast



	Year	1	2	3	4	5	6-10	1-10
Department	Project	2023	2024	2025	2026	2027	2028-2032 Total	2023-2032 Total
<b>LINEAR ASSETS</b>								
Water	Watermain Replacement (Leonard Ave-tain to PH Main St) Design						\$ 100,000	\$ 100,000
Water	Watermain Replacement (Leonard Ave-tain to PH Main St) Construction						\$ 1,000,000	\$ 1,000,000
Water	Watermain Replacement (Andross - Catherine to PH Main St) Design					\$125,000	\$ -	\$ 125,000
Water	Watermain Replacement (Andross - Catherine to PH Main St) Construction						\$ 1,200,000	\$ 1,200,000
Water	Watermain Replacement (Ann St - Leonard to John) Design					\$100,000	\$ -	\$ 100,000
Water	Watermain Replacement (Ann St - Leonard to John) Construction						\$ 1,000,000	\$ 1,000,000
Water	Queen St North Watermain	\$4,800,000					\$ -	\$ 4,800,000
Water	PH Main Street to WWPS Watermain			\$350,000			\$ -	\$ 350,000
Water	PH Main Street to WWPS Watermain				\$3,200,000		\$ -	\$ 3,200,000
Water	Mt Carmel Reservoir Design		\$350,000				\$ -	\$ 350,000
Water	Mt Carmel Reservoir Construction			\$3,000,000			\$ -	\$ 3,000,000
Wastewater	Replace Sewers on Queen Street - 932m 375mm pipe sewer and 2 Manhole	\$175,000	\$175,000				\$ -	\$ 350,000
Wastewater	Replace Sewers on Queen Street - 932m 375mm pipe sewer and 2 Manhole			\$1,509,000			\$ -	\$ 1,509,000
Wastewater	William Street PS Forcemain Upgrade (600m 250mm diameter) (Design)			\$50,000			\$ -	\$ 50,000
Wastewater	William Street PS Forcemain Upgrade (600m 250mm diameter)(Upgrade)				\$473,000		\$ -	\$ 473,000
Wastewater	Replace Sewers on Annie Ada Shipley Street - 315m 375mm pipe sewer and 3 Manhole structures (Design)				\$50,000		\$ -	\$ 50,000

# Long Range Capital Forecast



Year		1	2	3	4	5	6-10	1-10
Department	Project	2023	2024	2025	2026	2027	2028-2032 Total	2023-2032 Total
<b>LINEAR ASSETS</b>								
Wastewater	Replace Sewers on Annie Ada Shipley Street - 315m 375mm pipe sewer and 3 Manhole structures					\$500,000	\$ -	\$ 500,000
Wastewater	Replace Sewers on Henserson Street - 113m 375mm pipe sewer and 1					\$20,000	\$ 177,000	\$ 197,000
Wastewater	Replace Sewers on Henserson Street - 113m 375mm pipe sewer and 1						\$ 30,000	\$ 30,000
Wastewater	Replace Sewers on William Street - 184m 375 mm pipe sewer and 3						\$ 321,000	\$ 321,000
Wastewater	Replace Sewers on William Street - 184m 375 mm pipe sewer and 3						\$ 45,000	\$ 45,000
Wastewater	Replace Sewers on Petty Street - 1452m 300mm pipe and 16 Manhole				\$220,000		\$ -	\$ 220,000
Wastewater	Replace Sewers on Petty Street - 1452m 300mm pipe and 16 Manhole					\$2,138,000	\$ -	\$ 2,138,000
Wastewater	Gravity Sewer Upgrades on Hastings Street (356m) (Design)	\$50,000					\$ -	\$ 50,000
Wastewater	Gravity Sewer Upgrades on Hastings		\$445,000				\$ -	\$ 445,000
Wastewater	Gravity Sewer Upgrades on Mill Street (279m) (Design)			\$35,000			\$ -	\$ 35,000
Wastewater	Gravity Sewer Upgrades on Mill Street				\$310,000		\$ -	\$ 310,000
Wastewater	Gravity Sewer Upgrades on Station Street (55m) (Deisgn)				\$20,000		\$ -	\$ 20,000
Wastewater	Gravity Sewer Upgrades on Station					\$73,000	\$ 25,000	\$ 98,000
Stormwater	Westwood Estates Storm Pond						\$ 45,000	\$ 45,000
<b>TOTAL Linear Assets</b>		<b>\$5,025,000</b>	<b>\$970,000</b>	<b>\$4,944,000</b>	<b>\$4,273,000</b>	<b>\$2,956,000</b>	<b>\$3,943,000</b>	<b>\$22,111,000</b>

# Long Range Capital Forecast



Year		1	2	3	4	5	6-10	1-10
Department	Project	2023	2024	2025	2026	2027	2028-2032 Total	2023-2032 Total
<b>VEHICLES</b>								
Fire	Engine		\$ 500,000			\$ 500,000	\$ -	\$ 1,000,000
Fire	Aerial Truck						\$ 1,000,000	\$ 1,000,000
Fire	Parkhill Tanker						\$ 600,000	\$ 600,000
Recreation	2012 Truck Replacement	\$ 40,000						
Recreation	2016 Chevrolet Replacement				\$ 42,000			
Recreation	2019 Dodge Crew Cab replacement							
Recreation	2016 Ford Replacement					\$ 42,000	\$ -	\$ 42,000
							\$ -	\$ -
<b>TOTAL Vehicles</b>		<b>\$ 40,000</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ 42,000</b>	<b>\$ 542,000</b>	<b>\$ 1,600,000</b>	<b>\$ 2,642,000</b>

# Long Range Capital Forecast



Year		1	2	3	4	5	6-10	1-10
Department	Project	2023	2024	2025	2026	2027	2028-2032 Total	2023-2032 Total
<b>FACILITIES</b>								
Fire	Training Facility				\$ 250,000		\$ -	\$ 250,000
Fire	Ailsa Craig Fire/EMS Station						\$ 5,000,000	\$ 5,000,000
Recreation	Arena HVAC Unit 1		14,000				\$ -	\$ 14,000
Recreation	Arena HVAC Unit 2			14,200			\$ -	\$ 14,200
Recreation	Arena HVAC Unit 3				14,400		\$ -	\$ 14,400
Recreation	ACRC Cooler	8,000					\$ -	\$ 8,000
Recreation	ACRC Cooler		8,000				\$ -	\$ 8,000
Recreation	ACRC Flooring	40,000					\$ -	\$ 40,000
Recreation	NMCC Updated Building Signage			20,000			\$ -	\$ 20,000
Recreation	Leisure Club Steel Roof				25,000		\$ -	\$ 25,000
Recreation	Arena Rink Boards						\$ 115,000	\$ 115,000
Recreation	Arena clear monofiiment ceiling					\$ 12,000	\$ -	\$ 12,000
Water	New West Williams Pumping Station						\$ 275,000	\$ 275,000
Water	New West Williams Pumping Station						\$ 2,000,000	\$ 2,000,000
Water	McGillvaray Booster Station						\$ 100,000	\$ 100,000
Wastewater	Parkhill WWTP	\$23,000,000						
Wastewater	AC WWTP (Roof Rehabilitation)	\$80,000					\$ -	\$ 80,000
Wastewater	New Ontario Pumping Station (Design)						\$ 381,000	\$ 381,000
Wastewater	Victoria Street Upgrades (Pump Station)	\$65,000					\$ -	\$ 65,000
Wastewater	Victoria Street Upgrades (Pump Station)		\$412,000				\$ -	\$ 412,000
Wastewater	William St Pumping Station (Design)		\$65,000					
Wastewater	William St Pumping Station (Upgrade)			\$550,000				
Wastewater	Station St Pumping Station (Design)							
							\$ -	\$ -
<b>TOTAL Facilities</b>		<b>\$ 23,193,000</b>	<b>\$ 499,000</b>	<b>\$ 584,200</b>	<b>\$ 289,400</b>	<b>\$ 12,000</b>	<b>\$ 7,871,000</b>	<b>\$ 8,833,600</b>

# Long Range Capital Forecast



Year		1	2	3	4	5	6-10	1-10
Department	Project	2023	2024	2025	2026	2027	2028-2032 Total	2023-2032 Total
<b>TOTAL LONG RANGE CAPITAL FORECAST</b>		<b>\$ 29,226,550</b>	<b>\$ 2,944,100</b>	<b>\$ 6,013,150</b>	<b>\$ 5,166,450</b>	<b>\$ 4,043,450</b>	<b>\$ 15,376,950</b>	<b>\$ 39,073,650</b>

# Taxation

## Draft 2022 Budget

✓ The current draft budget is presented with a **2% Municipal Tax Rate increase.**

- ✓ Each additional 1.0% Municipal Tax Rate increase would generate an additional \$81,995 in tax revenue
- ✓ Staff is recommending a 2.0% Municipal Tax Rate increase which results in additional revenues of \$163,989 for additional contributions to reserves.

# Next Steps

- ✓ Budget Deliberations
  - ✓ February 9<sup>th</sup> and 10<sup>th</sup>, 2022
- ✓ Budget Approval
  - ✓ February 16<sup>th</sup>, 2022

**Thank you!**