



2018 Budget

Grounded in Agriculture, Growing in Innovation



Nandini Syed, Chief Administrative Officer/Director of Finance (Treasurer)

Agenda

2018 Budget Process

2018 Assessments

2018 Tax Levy Analysis

2018 Levy by Service Area

2018 Tax Rate Impact

Levy/Assessment = Rate

Debt Level

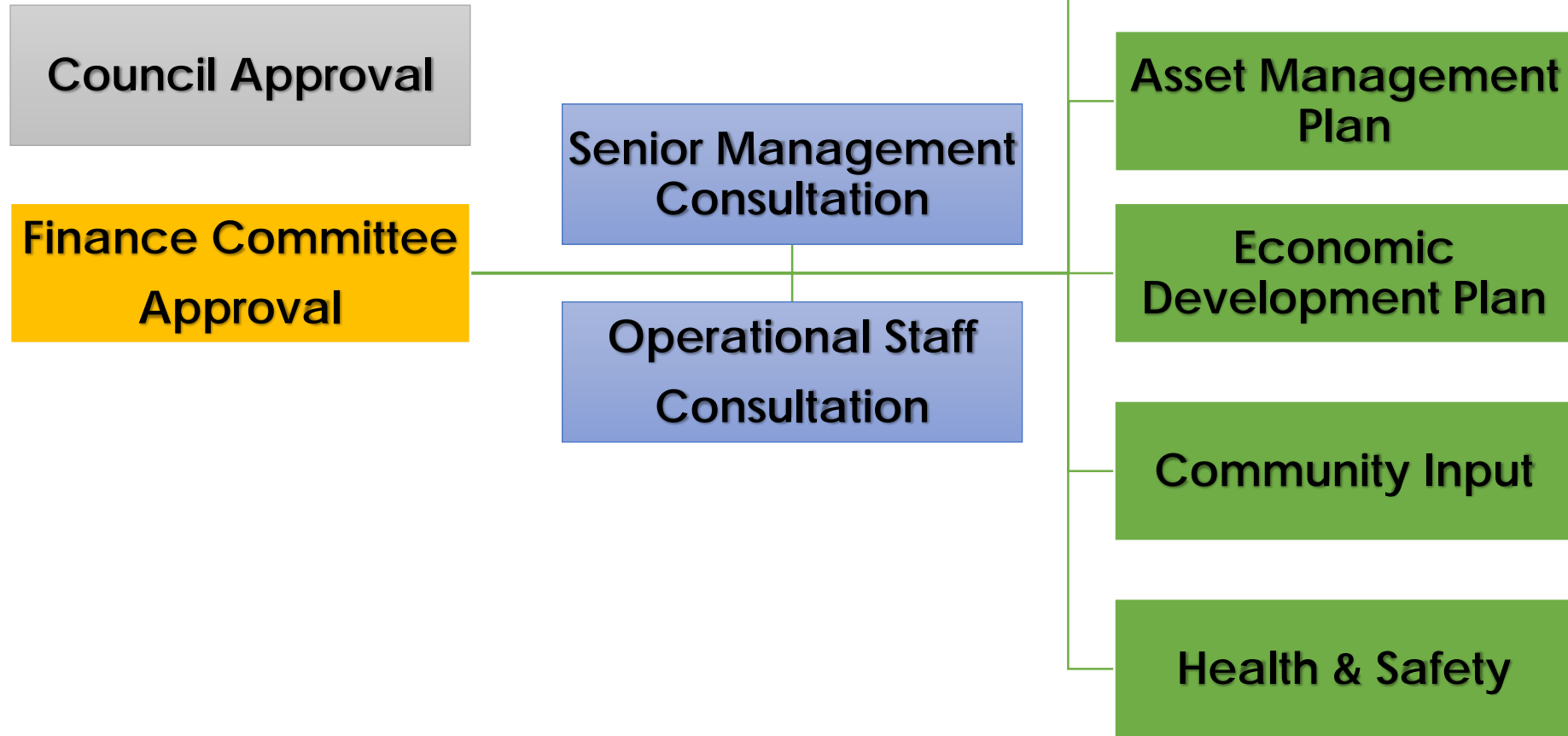
Reserve Level

Road Ahead...





2018 Budget Process



Understanding Tax Rate Calculation

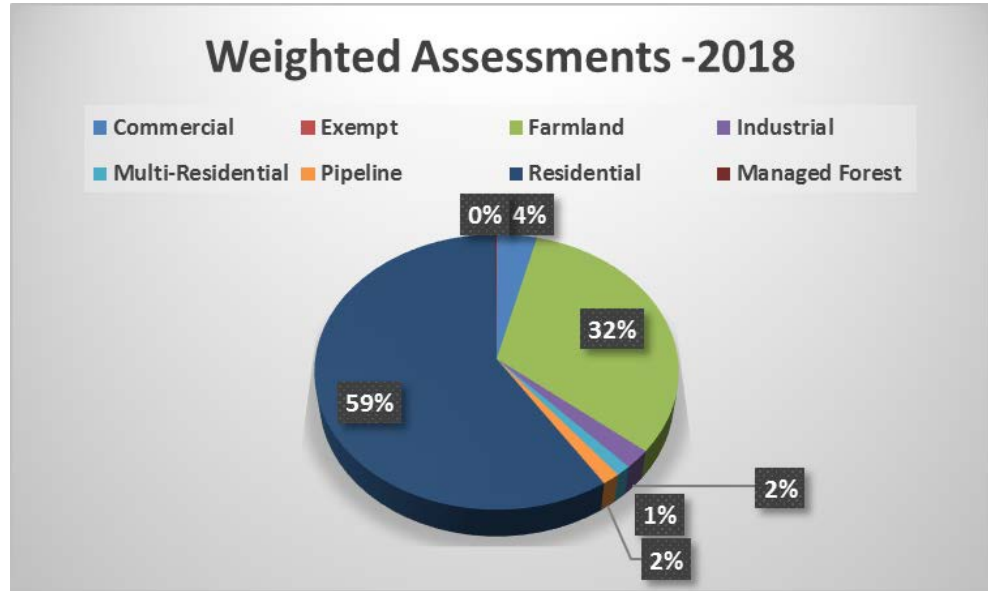
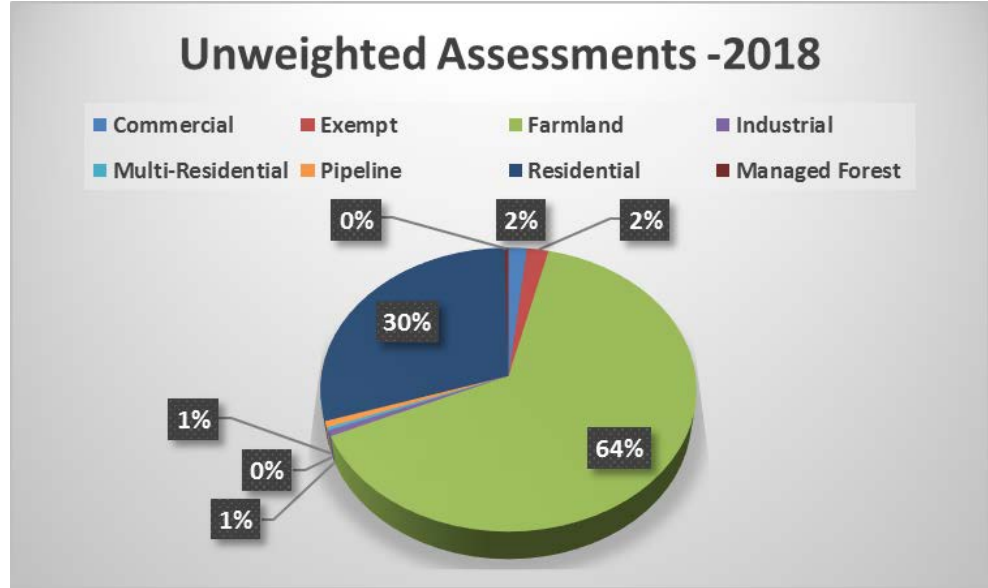
Total Tax Supported Budget
Total Weighted Assessment  Residential Tax Rate

Total Assessments  Tax Ratio set by
Province/County  Total Weighted
Assessments

Municipality of North Middlesex Assessment Comparison

	2017	2018	CHANGE IN	%age
<u>ALL TAX CLASSES</u>	<u>ASSESSMENT</u>	<u>ASSESSMENT</u>	<u>ASSESSMENT</u>	Change
				By Line
TOTAL ASSESSMENT	1,562,927,805	1,744,781,824	181,843,033	11.63%
WEIGHTED ASSESSMENT	818,344,609	877,720,526	59,375,916	7.26%

Tax Ratio = Tax Burden



Gross Expenditure - Tax Levy- 2018

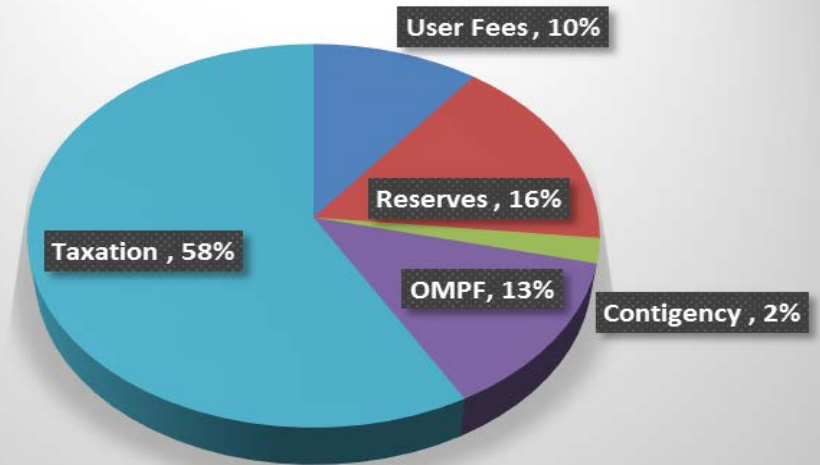


2018 Gross Expenditure by Service Area

	Operating	Capital	Total
Administration & Finance	1,304,097 \$	199,840 \$	1,503,937
Protective Services	2,138,796 \$	973,950 \$	3,112,746
Infrastructure & Operations	4,205,877 \$	1,563,500 \$	5,769,377
Economic Development & Community Services	1,593,202 \$	359,500 \$	1,952,702
	9,241,972	3,096,790	12,338,762

2018 Tax levy Increase

<u>2017</u>	<u>2018</u>	<u>\$ Increase</u>	<u>% Change</u>
\$6,580,558	\$7,166,148	585,590	8.90%



2018 Tax Levy Increase > Budget Drivers

2018 Tax Levy Increase Distribution

Loss in OMPF Policing Payroll & Benefits Insurance Gravel Roads Materials Reserve Transfer ABCA SOMA



Tax levy increase = \$585,590

2018 Tax Levy Distributed By 4 Major Service Areas

Protective Services
26%

Fire Services
Health & Safety
Emergency Management
Policing
Conservation Authority
By-Law Enforcement
Mosquito Control
Animal Control
Crossing-Guard

Economic Development & Community Services
15%

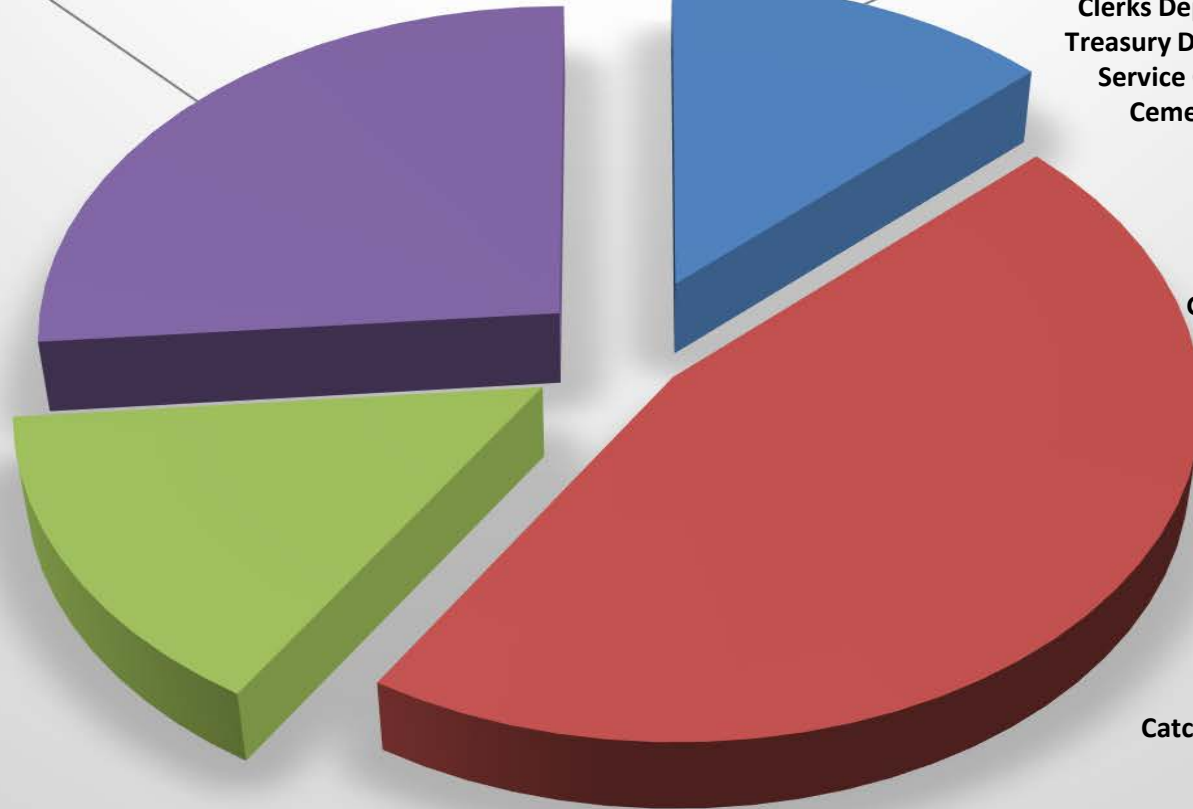
Economic Development
Facilities
Parks
Recreation
YMCA

Administration
13%

Council
Clerks Department
Treasury Department
Service Ontario
Cemetery

Infrastructure & Operations
46%

Bridge Maintenance
Grass & Weed cutting (Roadsides)
Tree Removal & Brushing
Ditching
Litter Pickup
Hardtop Maintenance
Street Sweeping
Gravel Road Maintenance
Road Signs & Safety Devices
Road Line Painting
Sidewalk Repair
Road Patrol
Culvert Maintenance
Catch Basin & Storm Sewers Maintenance
Pitts & Quarries
Winter Maintenance
Streetlights
Building & Planning
Waste Management
Drainage





2018 Budget Administration



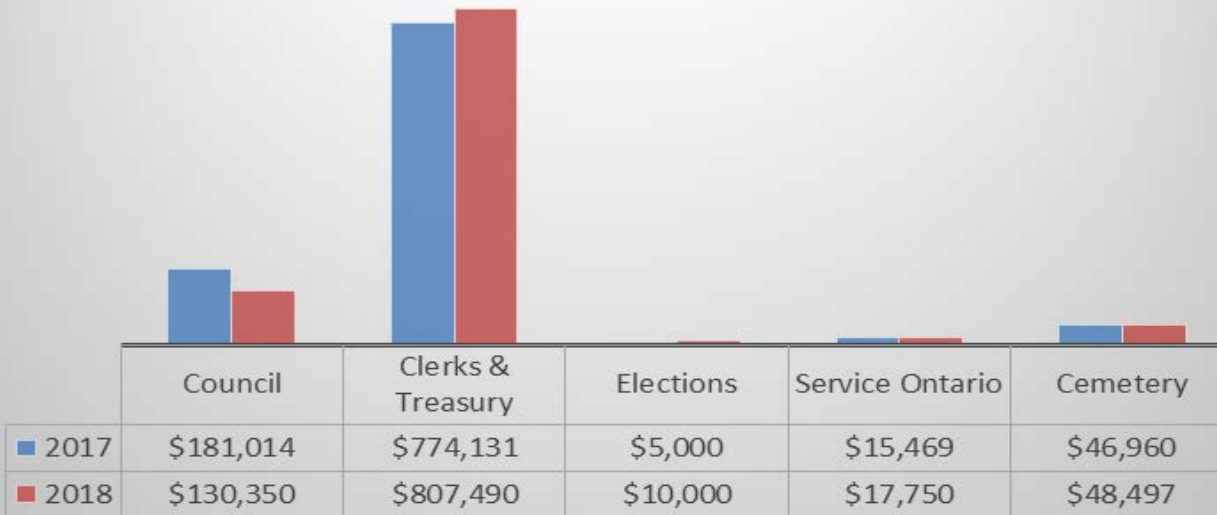
Administration- Operating



Funding Sources



Tax Support - Administration



Expense

Department	2017	2018
Council	\$181,014	\$130,350
Clerks & Treasury	\$944,741	\$1,021,600
Elections	\$5,000	\$10,000
Service Ontario	\$53,469	\$55,750
Cemetery	\$85,910	\$86,397
	\$1,270,135	\$1,304,097

Revenue

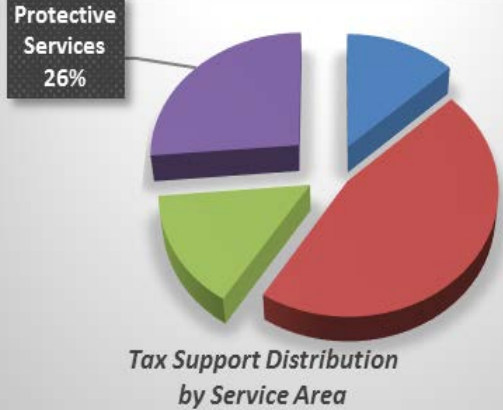
Department	2017	2018
Clerks & Treasury	-\$170,610	-\$214,110
Service Ontario	-\$38,000	-\$38,000
Cemetery	-\$38,950	-\$37,900
	-\$247,560	-\$290,010



**2018 Budget
Protective
Services**



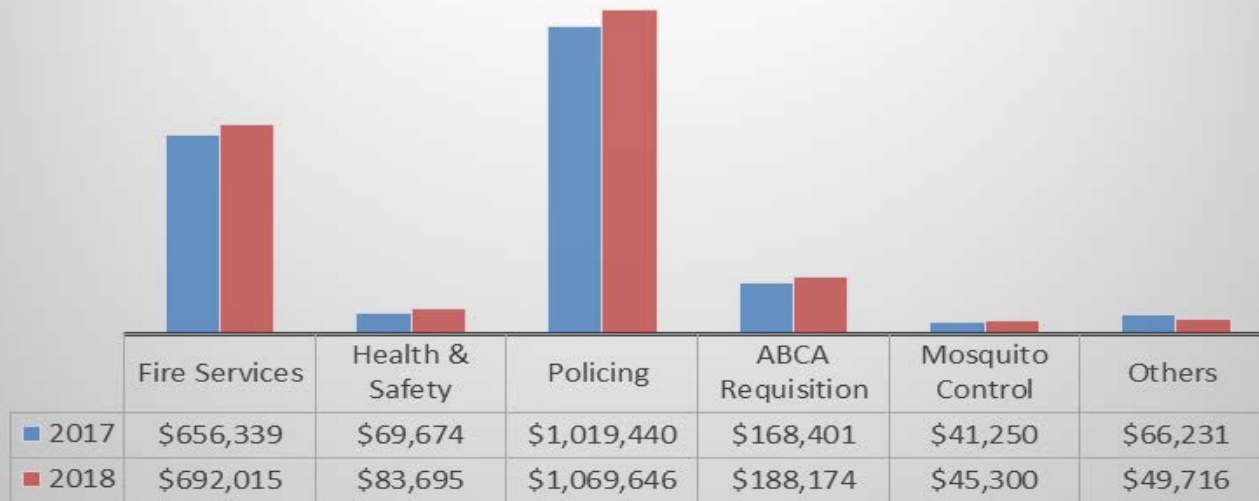
Protective Services - Operating



Funding Sources

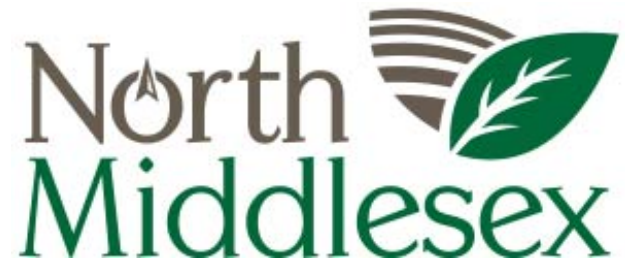


Tax Support - Protective Services



Expense Department	2017	2018
Fire Services	670,002	694,147
Health & Safety	69,674	83,695
Policing	1,019,440	1,069,646
ABCA Requisition	168,401	188,174
Mosquito Control	41,250	45,300
Crossing Guard	8,050	8,070
Fenceviewing	885	885
Animal Control	3,591	3,591
By-Law Enforcement	37,320	40,420
Other	4,668	4,868
	\$2,089,281	\$2,138,796

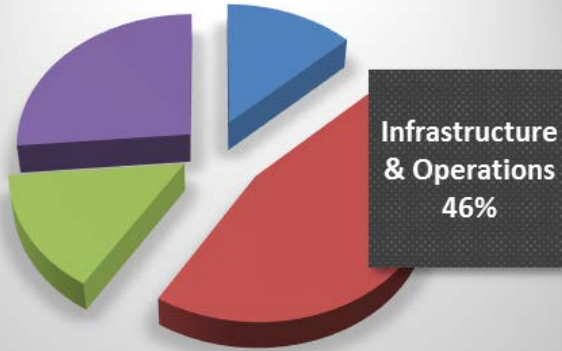
Revenue Department	2017	2018
Fire	-\$5,000	-\$7,000
Fenceviewing	-\$1,000	-\$500
Animal Control	-\$2,400	-\$1,600
By-law Enforcement	-\$1,150	-\$1,150
	-\$9,550	-\$10,250



**2018 Budget
Infrastructure &
Operations**



Infrastructure & Operations - Operating

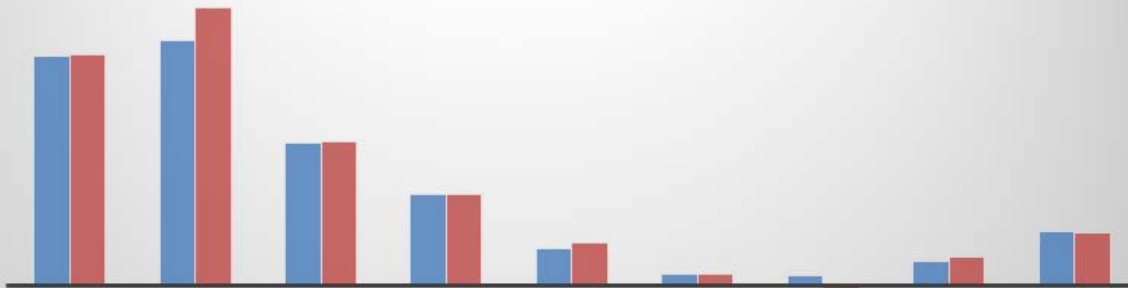


Tax Support Distribution by Service Area

Funding Sources



Tax Support - Infrastructure & Operations



	Admin	Gravel Rd Mtnce	Other Works	Equip. Mtnce	Winter	Streetlight	Building & Planning	Drainage	Waste & Recycling
■ 2017	\$935,431	\$1,000,64	\$583,156	\$372,147	\$150,597	\$45,900	\$40,535	\$98,100	\$218,269
■ 2018	\$940,170	\$1,135,48	\$587,722	\$374,130	\$172,070	\$46,900	-\$21,320	\$113,450	\$217,000

Expense Department	2017	2018
Administration	950,931	954,670
Gravel Road Mtnce	1,000,643	1,135,485
Other Works	731,156	727,722
Equipment Mtnce	372,147	374,130
Winter Maintenance	197,097	216,570
Streetlights	\$45,900	\$46,900
Building & Planning	169,535	160,780
Drainage	116,100	120,450
Waste & Recycling	457,787	469,170
	\$4,107,295	\$4,205,877

Revenue Department	2017	2018
Administration	-\$15,500	-\$14,500
Building & Planning	-\$129,000	-\$182,100
Drainage	-\$18,000	-\$7,000
Waste & Recycling	-\$239,518	-\$252,170
	-\$402,018	-\$455,770



**2017 Budget
Economic
Development &
Community
Services**



Economic Development /Community Services - Operating

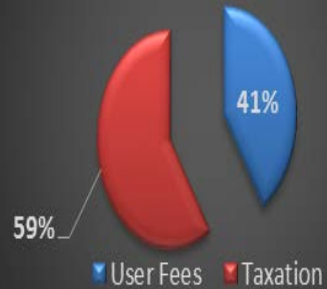


Economic Development & Community Services
15%

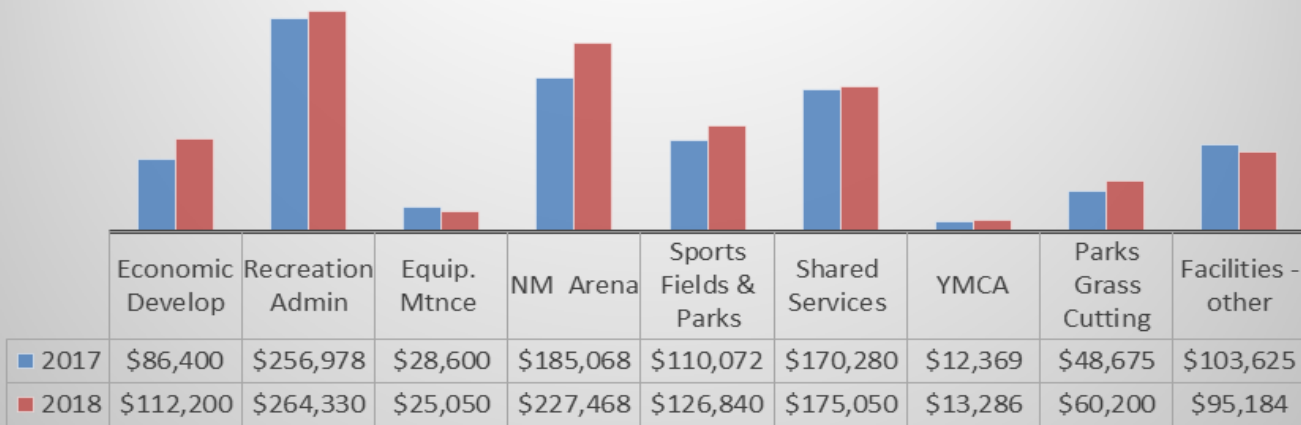


Tax Support - Distribution by Service Area

Funding Sources



Tax Support - Economic Dev. & Community Services



Expense Department	2017	2018
Economic Develop	86,400	112,200
Recreation Admin	258,178	265,530
Equip. Mtnce	28,600	25,050
NM Arena	402,018	445,618
Sports Fields & Parks	122,372	141,140
Shared Services	\$252,280	\$257,050
YMCA	52,369	57,991
Parks Grass Cutting	48,675	60,200
Facilities -other	236,864	228,423
	\$1,553,755	\$1,593,202

Revenue Department	2017	2018
Facility Rentals	-\$445,689	-\$448,889
YMCA	-\$40,000	-\$44,705
	-\$485,689	-\$493,594

2018 Tax Rate Impact

<u>2017</u>	<u>2018</u>	General Tax	
Tax Rate	Tax Rate	<u>Rate Increase</u>	<u>% Change</u>
0.00804130	0.00816450	0.00012319	1.56%

\$1,777



2017 Average Assessment: \$221,000

22 cents/day <

\$7/month

\$80/tax year

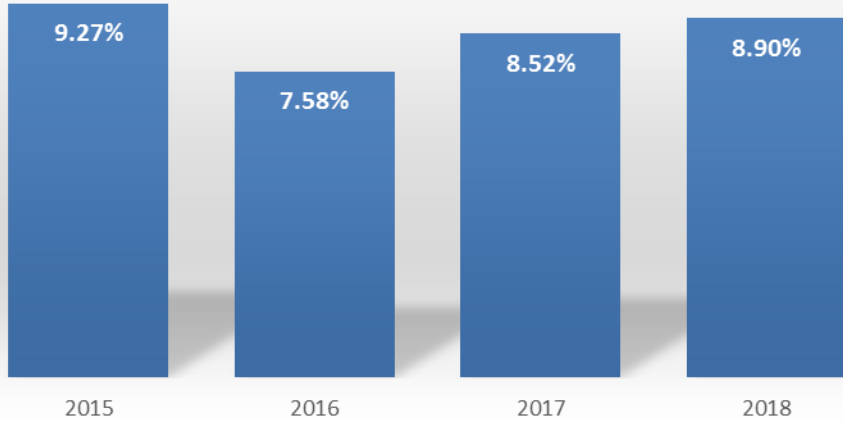


\$1,857

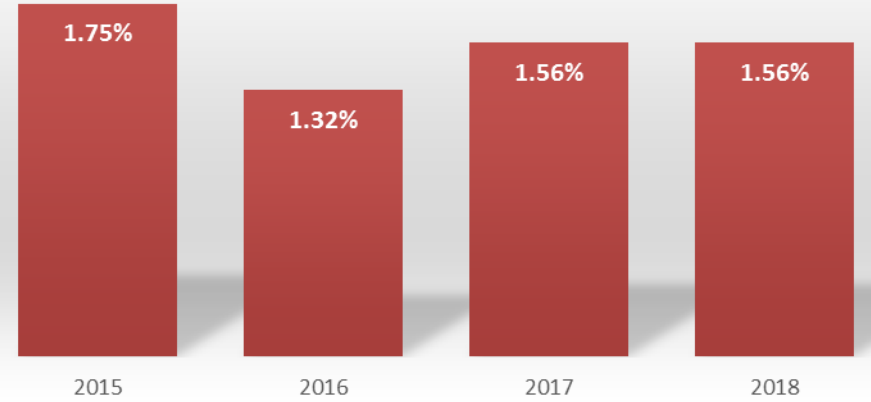


2018 Average Assessment: \$227,409

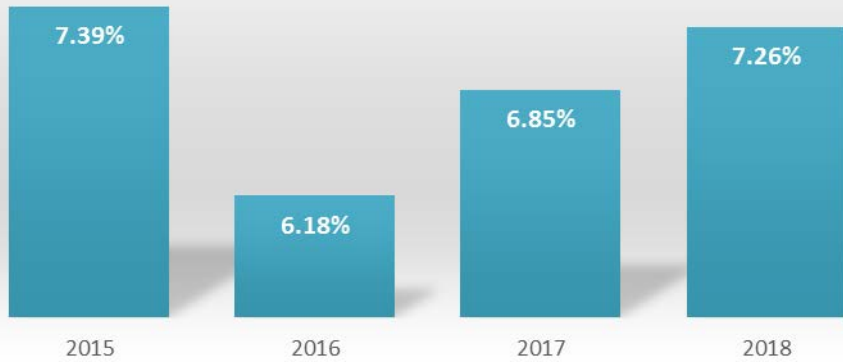
Tax Levy % increase - 4 Year



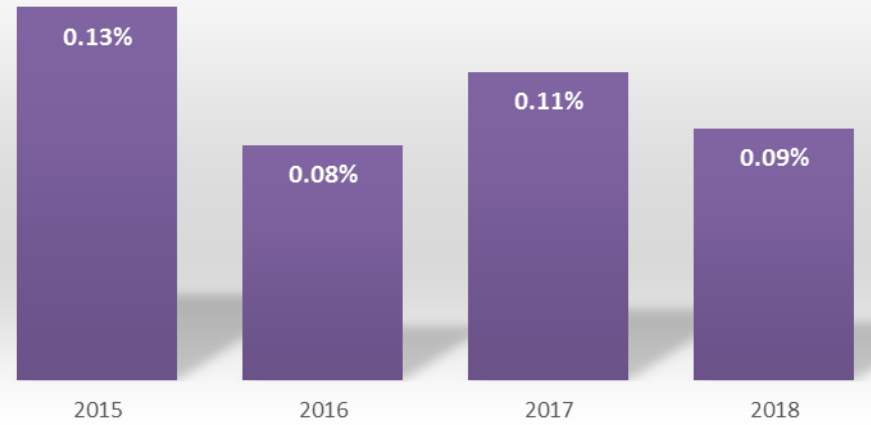
Tax Rates % Increase - 4 Year



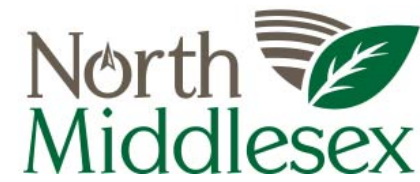
Weighted phased-in Assessment Increase % - 4 Year



Real Growth Increase % - 4 Year



Debt Level



Total Debt : \$1,145,973

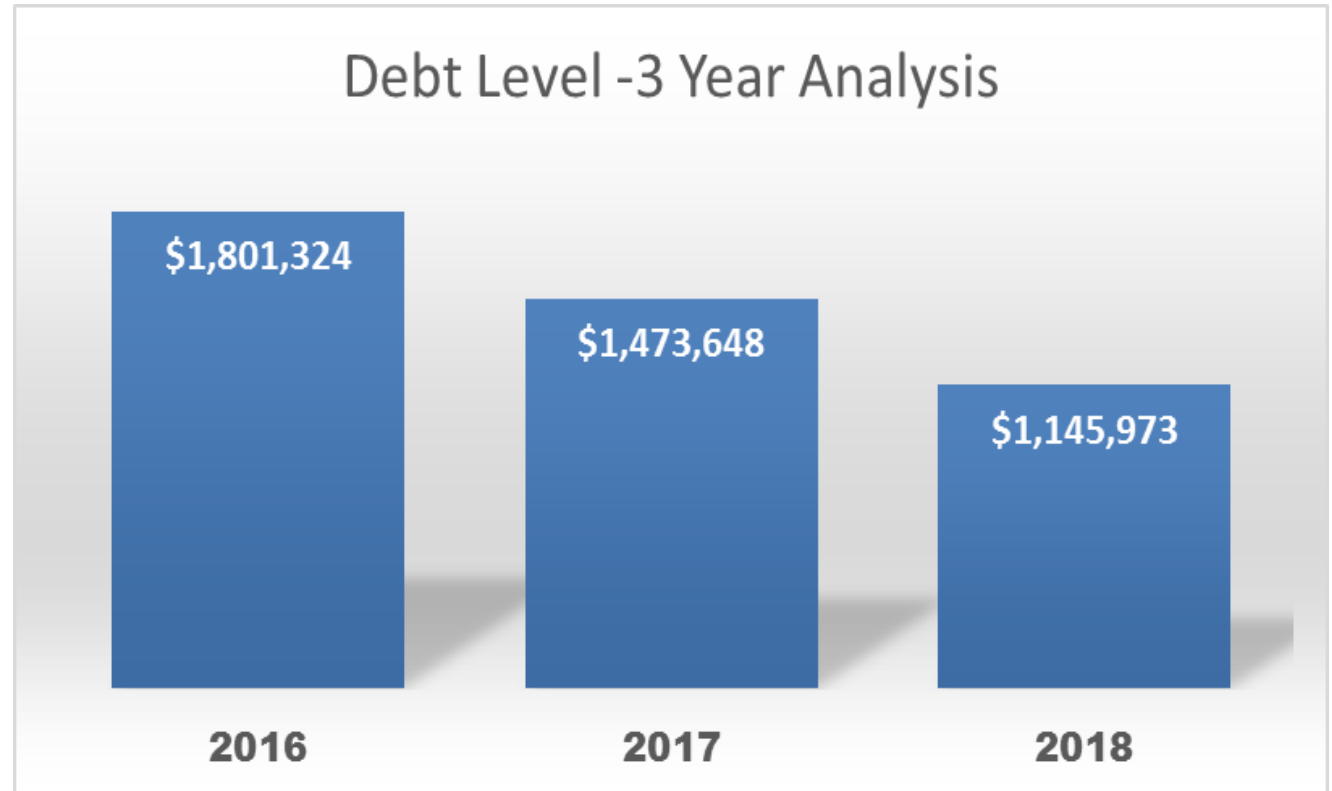
North Middlesex McLeod Street Reconstruction and Expansion

Years Remaining	County Payment
Thursday, February 1, 2018	\$104,236.25
Friday, February 1, 2019	\$104,236.25
	\$208,472.50

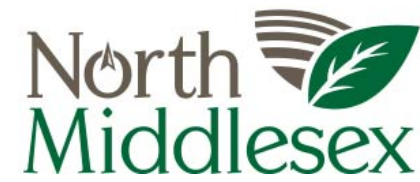
North Middlesex Multi-Service Building - Library Portion

Years Remaining	County Payment
Friday, June 1, 2018	\$187,500.00
Saturday, June 1, 2019	\$187,500.00
Monday, June 1, 2020	\$187,500.00
Tuesday, June 1, 2021	\$187,500.00
Wednesday, June 1, 2022	\$187,500.00
	\$937,500.00

Debt Level -3 Year Analysis

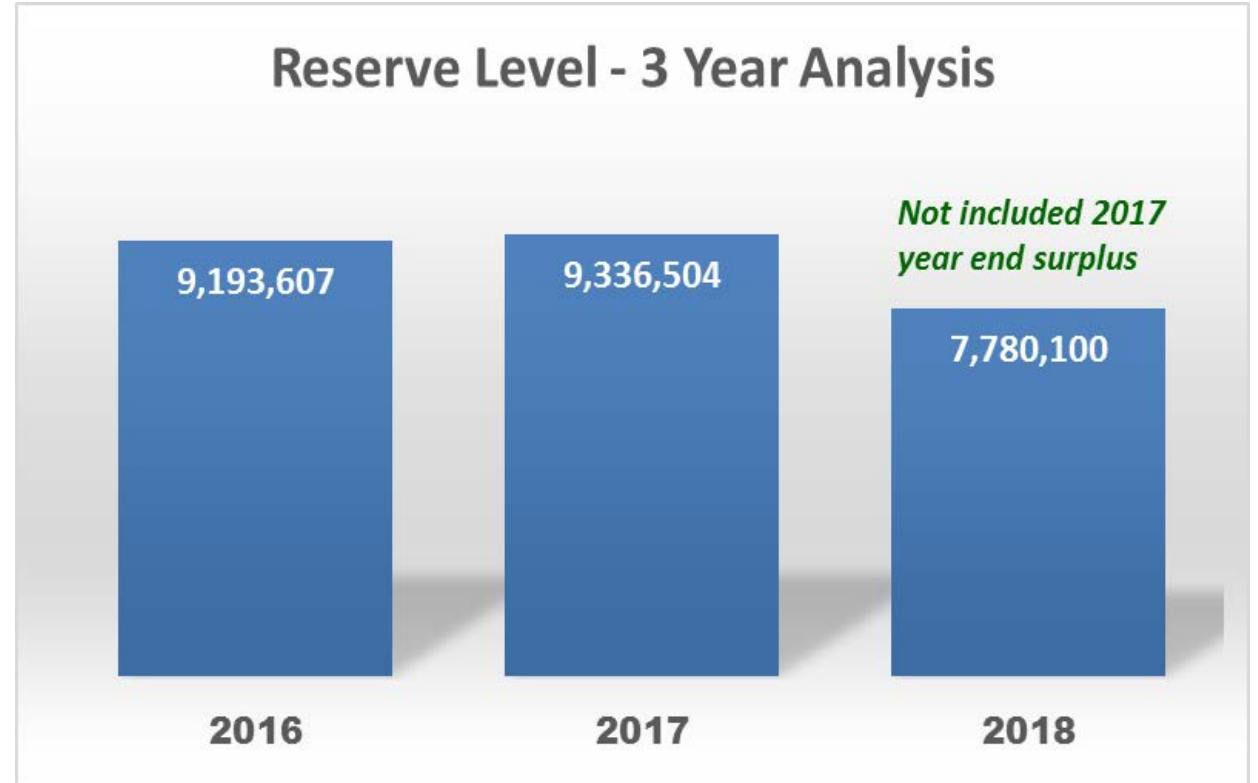


Reserve Level



Transfer To Reserves	2018
Admin Equipment	\$23,200
Election	\$10,000
Fire Equipment	\$106,100
Fire Building	\$129,500
Roads Equipment	\$308,200
Recreation Equipment	\$28,900
Vibrancy Fund	255,000
Total Transfer To Reserves	\$860,900

Transfer From Reserves	2018
Total from Capital Reserves	\$1,902,340
Total From Vibrancy	\$255,000
Total Contingency- 2017 Capital	\$75,950
Total Contingency- 2018 Capital	\$184,000
Total Transfer From Reserves	\$2,417,290



Road Ahead.....

1. Asset Management Policy
2. Long Term Capital Plan
3. Software Implementation
4. Comprehensive User Fees Study
5. Debt Level Analysis
6. Investment Strategies



That Council approves
2018 Consolidated Tax
Levy of \$7,166,148
and set the general
residential tax
rate for 2018 at
0.00816450 (1.56%)



Thank You Questions?

Nandini Syed, CPA, CMA

Chief Administrative Office/Director of Finance

nandinis@northmiddlesex.on.ca

Office: 519-294-6244 Ext.226

1000	ADMINISTRATION SUMMARY	2016 Budget	2016 Actual	2017 Budget	2017 Actual	2018 Budget
OMPF Grant						
1000	OMPF Grant	-2,233,100.00	-2,233,100.00	-1,898,200.00	-1,898,200.00	-1,618,200.00
General Fund						
1100	Council	170,464.92	161,973.55	181,014.31	181,233.97	130,350.00
1201	Administration	976,067.27	874,820.46	774,131.46	712,756.92	807,490.00
1202	Elections	5,000.00	5,000.00	5,000.00	5,000.00	10,000.00
1204	Service Ontario	11,620.75	23,154.03	15,469.00	23,327.24	17,750.00
Total - Administration - General		1,163,152.94	1,064,948.04	975,614.77	922,318.13	965,590.00
The OMPF funding for 2018 was reduced by \$280,000						
Administration Revenue						
1201	Administration	-165,610.00	-214,052.56	-170,610.00	-250,271.80	-214,110.00
1204	Service Ontario	-34,000.00	-37,803.09	-38,000.00	-34,346.98	-38,000.00
Total		-199,610.00	-251,855.65	-208,610.00	-284,618.78	-252,110.00
Administration Expenses						
1100	Council	170,464.92	161,973.55	181,014.31	181,233.97	130,350.00
1201	Administration	1,141,677.27	1,088,873.02	944,741.46	963,028.72	1,021,600.00
1202	Elections	5,000.00	5,000.00	5,000.00	5,000.00	10,000.00
1204	Service Ontario	45,620.75	60,957.12	53,469.00	57,674.22	55,750.00
Total		1,362,762.94	1,316,803.69	1,184,224.77	1,206,936.91	1,217,700.00

Dept: 2000	PROTECTION TO PERSONS & PROPERTY	2016 Budget	2016 Actual	2017 Budget	2017 Actual	2018 Budget
Dept: 2100	Fire Services					
	General Fund					
	2101 Fire Transfers	17,807.88	17,768.58	8,663.00	8,642.00	8,815.00
	2102 Fire Administration	429,416.13	416,773.60	484,623.25	486,132.37	501,200.00
	2103 Parkhill/AC Station	151,358.92	150,288.70	163,052.61	169,480.24	182,000.00
Dept: 2100	Fire Services Total	598,582.93	584,830.88	656,338.86	664,254.61	692,015.00
Dept: 2150	Health & Safety/Emergency Services					
	General Fund					
	2150 Health & Safety/Emergency Measures	77,259.50	61,309.74	69,673.75	66,939.78	83,695.00
	Total Health & Safety/Emergency Measures	77,259.50	61,309.74	69,673.75	66,939.78	83,695.00
Dept: 2200	Police Service , Committee & Crossing Guard					
	General Fund					
	2201 OPP Agreement	958,268.00	957,006.18	1,019,440.00	1,017,387.16	1,069,646.00
	2202 Policing Services Board	1,300.00	0.00	0.00	0.00	0.00
	2206 School Crossing Guard	7,450.00	7,250.31	8,050.00	7,757.27	8,070.00
Dept: 2200	Police Related Services Total	967,018.00	964,256.49	1,027,490.00	1,025,144.43	1,077,716.00
Dept: 2300	Conservation Authority & Mosquito Control					
	General Fund					
	2301 ABCA Requisition	172,391.00	172,390.25	189,401.00	172,222.09	188,174.00
	2350 Mosquito Control	41,214.00	32,348.89	41,250.00	43,830.61	45,300.00
Dept: 2300	Consrv Auth. & Mosquito Total	213,605.00	204,739.14	230,651.00	216,052.70	233,474.00
Dept: 2400	Protective Inspections & Controls					
	General Fund					
	2401 Building Inspection	456.03	-111,393.51	-65.17	-107,871.30	-68,960.00
	2402 Fenceviewing	2.38	0.00	-115.00	0.00	385.00
	2403 Animal Control	2,490.95	69.14	1,190.95	428.46	1,990.95
	2404 By-Law Enforcement	64,514.56	26,110.72	36,170.00	32,655.21	39,270.00

Dept: 2000	PROTECTION TO PERSONS & PROPERTY	2016 Budget	2016 Actual	2017 Budget	2017 Actual	2018 Budget
Dept: 2300	Protect. Insp. & Control Total	67,463.92	-85,213.65	37,180.78	-74,787.63	-27,314.05
	Prot. To Person & Prop. - Overall Total	1,923,929.35	1,729,922.60	2,021,334.39	1,897,603.89	2,059,585.95
Dept: 2000	Protection, Inspection & Control Revenue					
2102	Fire Department Administration	-5,000.00	-9,075.00	-5,000.00	-21,250.35	-7,000.00
2150	Committee Revenue	0.00	0.00	0.00	0.00	0.00
2401	Building Department	-83,600.00	-177,735.20	-104,000.00	-191,311.15	-155,000.00
2402	Fenceviewing	-812.00	0.00	-1,000.00	0.00	-500.00
2403	Animal Control	-500.00	-1,465.40	-2,400.00	-1,220.10	-1,600.00
2404	By-law Enforcement	-600.00	-489.00	-1,150.00	-2,340.00	-1,150.00
	Total	-90,512.00	-188,764.60	-113,550.00	-216,121.60	-165,250.00
Dept: 2000	Protection, Inspection & Control Expenses					
2101	Transfers to Other Boards	17,807.88	17,768.58	8,663.00	8,642.00	8,815.00
2102	Fire Department Administration	434,416.13	425,848.60	489,623.25	507,382.72	508,200.00
2103	Ailsa Craig & Parkhill Fire Stations	151,358.92	150,288.70	163,052.61	169,480.24	182,000.00
2150	Health & Safety/Emergency Measures	77,259.50	61,309.74	69,673.75	66,939.78	83,695.00
2201	Policing	958,268.00	957,006.18	1,019,440.00	1,017,387.16	1,069,646.00
2206	School Crossing Guard	7,450.00	7,250.31	8,050.00	7,757.27	8,070.00
2301	Conservation Authority	172,391.00	172,390.25	189,401.00	172,222.09	188,174.00
2201	Mosquito Control	41,214.00	32,348.89	41,250.00	43,830.61	45,300.00
2401	Building Department	84,056.03	66,341.69	103,934.83	83,439.85	86,040.00
2402	Fenceviewing	814.38	0.00	885.00	0.00	885.00
2403	Animal Control	2,990.95	1,534.54	3,590.95	1,648.56	3,590.95
2404	By-law Enforcement	65,114.56	26,599.72	37,320.00	34,995.21	40,420.00
	Total	2,014,441.35	1,918,687.20	2,134,884.39	2,113,725.49	2,224,835.95

General Fund

3100 Works Administration	896,047.04	869,047.02	935,431.33	956,525.26	940,170.00
3101 Bridge Maintenance	44,832.05	2,635.08	37,072.51	19,307.64	35,985.00
3102 Grass & Weed cutting (Roadsides)	13,577.95	8,476.86	14,013.40	7,000.07	14,130.00
3103 Tree Removal & Brushing	84,480.71	75,827.30	79,310.83	63,045.33	84,875.00
3104 Ditching	47,584.95	144,308.27	25,980.58	25,875.55	23,010.00
3105 Litter Pickup	4,057.48	3,115.20	4,606.74	405.12	4,655.00
3106 Hardtop Maintenance	82,227.50	23,540.74	72,196.30	27,856.64	55,005.00
3107 Street Sweeping	13,902.58	3,800.37	13,470.00	12,123.60	15,000.00
3110 Gravel Road Maintenance	895,788.77	867,248.52	1,000,642.52	956,755.01	1,135,485.00
3114 Road Signs & Safety Devices	91,243.39	25,261.68	51,367.83	21,225.38	51,850.00
3115 Road Line Painting	7,654.95	6,597.74	7,692.49	7,444.95	8,222.00
3116 Sidewalk Repair	30,606.88	37,593.02	39,697.80	1,409.38	35,815.00
3117 Road Patrol	18,291.25	19,039.57	18,436.60	22,746.12	18,740.00
3122 Culvert Maintenance	39,303.65	61,890.33	33,172.48	46,963.08	34,275.00
3123 Catch Basin & Storm Sewers	21,561.43	24,332.36	25,786.06	17,972.71	25,160.00
3131 Shop Maint. - All Shops	149,780.85	123,238.60	151,690.05	87,401.10	150,670.00
3135 Pitts & Quarries	2,709.28	16,517.89	2,662.16	6,616.20	14,330.00
3136 Fuels & Lubricants	18,000.00	6,157.43	5,000.00	11,319.00	15,000.00
3151 911 Signs	1,500.00	478.67	1,000.00	502.27	1,000.00
3200 Equipment Maintenance	207,845.13	196,517.05	208,366.65	188,104.08	210,400.00
3200 Equipment Fuel	138,300.00	94,603.12	143,850.00	120,879.10	143,800.00
3200 Vehicle Expenses	19,060.00	28,208.35	19,930.00	6,203.81	19,930.00
3301 Snow Plowing	104,199.00	95,586.31	68,943.23	36,003.82	82,285.00
3302 Sanding & Salting	61,017.75	62,369.30	68,351.86	58,836.29	75,350.00
3303 Snow Removal - Load & Haul	14,410.88	13,259.29	6,777.33	347.54	7,235.00
3305 Sidewalk Snow Plow & Sand	8,585.88	3,366.23	6,524.89	4,196.05	7,200.00
3601 Street lighting - Ward 1	22,500.00	22,991.89	22,500.00	19,768.10	23,500.00
3602 Street lighting Ward 2	20,000.00	24,997.45	20,000.00	10,377.62	20,000.00
3603 Street lighting Ward 3	600.00	522.93	600.00	472.29	600.00
3604 Street lighting Ward 4	2,800.00	2,289.14	2,800.00	1,727.26	2,800.00
Total - Works - General	3,062,469.31	2,863,817.71	3,087,873.64	2,739,410.37	3,256,477.00

Dept: 4400	WASTE & RECYCLING	2016 Budget	2016 Actual	2017 Budget	2017 Actual	2018 Budget
General Fund						
	4401 Waste Collection (includes recycling dept 4601)	334,428.46	378,559.73	185,381.00	169,142.90	182,030.00
	4501 Dump - Ward 1	24,155.85	19,262.87	27,888.00	14,144.11	27,770.00
	4503 Spring Cleanup	10,200.00	4,184.26	5,000.00	7,154.05	7,200.00
Total - Waste & Recycling - General		368,784.31	402,006.86	218,269.00	190,441.06	217,000.00
OVERALL WASTE & RECYCLING		368,784.31	402,006.86	218,269.00	190,441.06	217,000.00

Dept: 5400	CEMETERIES	2016 Budget	2016 Actual	2017 Budget	2017 Actual	2018 Budget
	5401 Parkhill Cemetery	12,026.06	4,991.94	21,923.48	1,143.37	19,856.00
	5402 Sylvan Cemetery	3,861.74	1,051.27	636.48	126.11	1,631.00
	5403 St Marys Cemetary/ Other Open Cemeteries	12,047.71	558.65	13,600.00	14,222.28	14,210.00
	5404 Closed Cemeteries	1,182.35	-2,323.32	2,800.00	-4,989.16	4,800.00
	5405 Ebenezer Cemetery	-	-	8,000.00	-	8,000.00
Total - Cemeteries - General		29,117.86	4,278.54	46,959.96	10,502.60	48,497.00
OVERALL CEMETERIES		29,117.86	4,278.54	46,959.96	10,502.60	48,497.00

Dept: 7000	FACILITIES & RECREATION	2016 Budget	2016 Actual	2017 Budget	2017 Actual	2018 Budget
------------	-------------------------	-------------	-------------	-------------	-------------	-------------

General Fund

7101 Recreation Administration	180,948.64	221,703.43	256,978.12	192,034.97	264,330.00
7200 Equipment Maintenance	28,725.00	28,381.78	28,600.00	20,339.36	25,050.00
7301 North Middlesex Arena	201,278.00	201,128.93	185,067.56	258,437.31	227,468.00
7302 Parkhill Community Centre	29,072.00	28,049.33	32,289.04	41,395.40	-1,665.00
7303 Sports Fields & Parks	90,327.72	113,699.84	110,071.56	96,854.36	126,840.00
7304 Parks Grass Cutting	51,465.00	49,588.82	48,675.00	46,164.57	60,200.00
7305 Leisure Club	-922.08	-617.17	-814.36	-980.36	385.64
7306 Ailsa Craig Recreation Centre	43,120.64	46,506.48	41,592.48	47,250.48	50,495.00
7307 Arena Canteen	12,620.00	15,013.83	7,300.00	11,255.52	11,010.00
7309 West McGillivray Community Centre	1,747.68	1,759.66	2,346.32	1,521.92	2,322.00
7311 Nairn Optimist Rink			15,200.00	11,008.97	19,100.00
7312 West Williams Community Centre	18,166.44	13,044.23	14,281.00	12,758.89	19,110.00
7314 Shared Services Building	174,100.00	174,269.89	170,280.00	169,576.48	175,050.00
7316 Ye Olde Town Hall	450.00	3,228.69	2,350.00	856.82	1,350.00
7402 Carnegie Building	6,638.44	5,543.64	6,222.00	4,493.56	5,775.00
7403 Ailsa Craig Library & Medical Centre	-14,020.08	-14,728.61	-12,727.92	-9,505.04	-9,585.00
7404 North Middlesex Medical Centre		0.00	-4,913.70	-6,967.60	-3,613.70
7501 Fitness Facility	12,614.00	-4,189.73	12,368.84	6,875.76	13,286.00
7502 Recreation Programs	500.00	94.50	500.00	0.00	500.00

Total - Facilities & Recreation - General	836,831.40	882,477.54	915,665.94	903,371.37	987,407.94
--	-------------------	-------------------	-------------------	-------------------	-------------------

Total Wages & Salaries	367,277.00	387,164.69	397,070.00	413,060.32	463,000.00
Total Other Wage Costs	147,300.00	143,466.21	139,050.00	116,749.97	147,050.00
Total Revenue	-480,149.00	-430,544.06	-485,688.70	-460,068.53	-493,593.70
Total Expenses	1,329,480.40	1,329,371.39	1,401,354.64	1,363,439.90	1,481,001.64

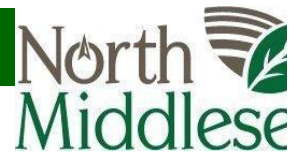
Dept: 8000	PLANNING, ECON. DEV., DRAINAGE	2016 Budget	2016 Actual	2017 Budget	2017 Actual	2018 Budget
General Fund						
	8101 Planning & Zoning	41,350.00	24,093.90	40,600.00	-23,559.15	47,640.00
	8201 Economic Development	74,288.50	79,320.01	86,400.00	92,417.99	112,200.00
Total - Planning, Econ. Develop. - General		115,638.50	103,413.91	127,000.00	68,858.84	159,840.00
OVERALL PLANNING, ECON. DEVELOPMENT		115,638.50	103,413.91	127,000.00	68,858.84	159,840.00

Dept: 8400	DRAINAGE	2016 Budget	2016 Actual	2017 Budget	2017 Actual	2018 Budget
General Fund						
	8400 Municipal Drains	72,513.08	249,679.36	98,100.00	-406,902.71	113,450.00
	8501 Tile Drainage	0.00	0.00	0.00	0.00	0.00
Total - Drainage - General		72,513.08	249,679.36	98,100.00	-406,902.71	113,450.00
OVERALL DRAINAGE		72,513.08	249,679.36	98,100.00	-406,902.71	113,450.00

GENERAL LEVY SUMMARY	2016 Budget	2016 Actual	2017 Budget	2017 Actual	2018 Budget
OMPF GRANT	-2,233,100.00	-2,233,100.00	-1,898,200.00	-1,898,200.00	-1,618,200
ADMINISTRATION	1,163,152.94	1,064,948.04	975,614.77	922,318.13	965,590
PROTECTION TO PERSONS & PROPERTY WORKS	1,923,929.35	1,729,922.60	2,021,334.39	1,897,603.89	2,059,586
WATER SEWER DEBT	35,940.00	35,940.00	35,940.00	35,940.00	0
WASTE - RECYCLE	368,784.31	402,006.86	218,269.00	190,441.06	217,000
CEMETERY	29,117.86	4,278.54	46,959.96	10,502.60	48,497
FACILITIES & RECREATION	836,831.40	882,477.54	915,665.94	903,371.37	987,408
PLANNING, ECON. DEVELOP.	115,638.50	103,413.91	127,000.00	68,858.84	159,840
DRAINAGE	72,513.08	249,679.36	98,100.00	-406,902.71	113,450
TOTAL GENERAL	5,375,276.75	5,103,384.56	5,628,557.70	4,463,343.55	6,189,648

CAPITAL LEVY SUMMARY	2016 Budget	2016 Actual	2017 Budget	2017 Actual	2018 Budget
ADMINISTRATION	-50,000.00	-50,000.00			
PROTECTION TO PERSONS & PROPERTY WORKS	0.00	0.00			
FACILITIES & RECREATION	845,814.00	720,690.64	726,500.00	726,500.00	769,000.00
ADMINISTRATION - EQUIPMENT	450,066.00	395,566.29	225,500.00	225,500.00	207,500.00
	0.00	0.00	0.00	0.00	0.00
TOTAL CAPITAL	1,245,880.00	1,066,256.93	952,000.00	952,000.00	976,500.00
Total	6,621,156.75	6,169,641.49	6,580,557.70	5,415,343.55	7,166,147.89

**Schedule B to By-law # of 2018
2018 TAX RATES - NORTH MIDDLESEX**



Michele input

TAX CLASS	RTC\ RTQ	ASSESSMENT	TAX	TAX RATE	WEIGHTED	MUNICIPAL	MUNICIPAL AMOUNT
			RATIO	DISCOUNT	ASSESSMENT	TAX RATE	
					Res.	0.00816450	Res.
COMM - PIL - FULL	CF - N	3,107,400	1.1449		3,557,662	0.00934753	\$ 29,046.53
COMM - PIL - GEN	CG - N	-	1.1449		-	0.00934753	\$ -
COMM - FULL-SHARED PIL	CH - N	-	1.1449		-	0.00934753	\$ -
COMM - FULL	CT - N	23,003,169	1.1449		26,336,328	0.00934753	\$ 215,022.91
COMM - NEW CONST:FULL	XT - N	3,579,117	1.1449		4,097,731	0.00934753	\$ 33,455.92
COMM - VAC/EXCESS	CU - N	61,650	1.1449	30%	49,408	0.00654327	\$ 403.39
COMM - VAC/GEN RATE	CX - N	419,695	1.1449	30%	336,356	0.00654327	\$ 2,746.18
COMM - PIL - VAC-GEN	CZ - N	-	1.1449	30%	-	0.00654327	\$ -
		29,689,686			33,991,722		\$ 277,525.36
		481,345			385,764		\$ 3,149.57
EXEMPT	E - N	35,555,806					
		35,555,806					
FARMLANDS - FULL	FT - EP	834,327,579	0.2500		208,581,895	0.00204112	\$ 1,702,966.56
FARMLANDS - FULL	FT - ES	290,150,946	0.2500		72,537,737	0.00204112	\$ 592,234.24
FARMLANDS - FULL	FT - NS	-	0.2500		-	0.00204112	\$ -
FARMLANDS - FULL	FT - FP	-	0.2500		-	0.00204112	\$ -
FARMLANDS - FULL	FT - FS	829,400	0.2500		207,350	0.00204112	\$ 1,692.91
		1,125,307,925			281,326,981		\$ 2,296,893.71
INDUST - PIL - FULL	IH - N	161,650	1.7451		282,095	0.01424787	\$ 2,303.17
INDUST - FULL	IT - N	1,577,489	1.7451		2,752,876	0.01424787	\$ 22,475.85
INDUST - NEW CONST: FL	JT - N	8,740,944	1.7451		15,253,821	0.01424787	\$ 124,539.80
INDUST - EXCESS SHARED PI	IK - N	558,650	1.7451	35%	633,685	0.00926111	\$ 5,173.72
INDUST - VACANT LAND	IX - N	265,500	1.7451	35%	301,161	0.00926111	\$ 2,458.83
		10,480,083			18,288,793		\$ 149,318.82
		824,150			934,846		\$ 7,632.55
MULTI-RES - FULL	MT - EP	5,725,396	1.7697		10,132,233	0.01444871	\$ 82,724.60
MULTI-RES - FULL	MT - ES	290,304	1.7697		513,751	0.01444871	\$ 4,194.52
MULTI-RES - FULL	MT - FP	-	1.7697		-	0.01444871	\$ -
MULTI-RES - FULL	MT - FS	-	1.7697		-	0.01444871	\$ -
		6,015,700			10,645,984		\$ 86,919.12
PIPELINE - FULL	PT - N	12,059,473	1.0555		12,728,774	0.00861763	\$ 103,924.05
		12,059,473			12,728,774		\$ 103,924.05
RES/FARM - FULL	RT - EP	433,715,866	1.0000		433,715,866	0.00816450	\$ 3,541,072.52
RES/FARM - FULL	RT - ES	84,036,871	1.0000		84,036,871	0.00816450	\$ 686,118.90
RES/FARM - FULL	RT - FP	4,440	1.0000		4,440	0.00816450	\$ 36.25
RES/FARM - FULL	RT - FS	10,487	1.0000		10,487	0.00816450	\$ 85.62
RES/FARM - FULL	RT - N	-	1.0000		-	0.00816450	\$ -
		517,767,664			517,767,664		\$ 4,227,313.30
MANAGED FOREST - FULL	TT - EP	5,722,313	0.2500		1,430,578	0.00204112	\$ 11,679.95
MANAGED FOREST - FULL	TT - ES	801,825	0.2500		200,456	0.00204112	\$ 1,636.62
MANAGED FOREST - FULL	TT - FP	22,580	0.2500		5,645	0.00204112	\$ 46.09
MANAGED FOREST - FULL	TT - FS	53,274	0.2500		13,319	0.00204112	\$ 108.74
		6,599,992			1,649,998		\$ 13,471.41
		1,744,781,824			877,720,526		\$ 7,166,147.89